



CROATIA

Statement

At the at the

Informal ad hoc working group on the Mandate Implementation Review related to
mandate implementation

Friday, 14 November 2025

Co-chairs,

Thank you for the opportunity to share our views on mandate implementation and for organizing the informative briefing held on 30 October. We also commend your leadership in steering this important process.

My delegation aligns itself with the statement delivered by the European Union and would like to highlight a few points in our national capacity.

We welcome the continued focus on mandate implementation. As noted in the previous meeting and reflected in the Secretary-General's report on Stream 2, three key concerns emerged: the proliferation of meetings and reports, inadequate management of mandate delivery, and misaligned funding modalities. We share these concerns. However, we wish to emphasize that many of these issues stem from the way mandates are created. As we stressed previously, mandates must be concise, clear, and purpose-driven to ensure effective implementation.

Mandates should also be flexible enough to allow the Secretary-General and UN management to allocate responsibilities in the most efficient manner, without micromanagement from Member States. In this spirit, we underline four key points:

1. **Clarity of scope and objectives:** Mandates should establish measurable goals aligned with strategic priorities to reduce overlap and sharpen focus.
2. **Integrated delivery frameworks:** We support the SG's proposal for common administrative platforms and consolidated functions to unify efforts and reduce fragmentation across UN entities.
3. **Enhanced field-level coordination:** Coordination must improve not only at the country level but also regionally, to ensure mandates are context-sensitive and impactful. Data-driven monitoring with robust metrics and real-time reporting will support adaptive implementation.

4. **Flexible funding with accountability:** Member States must uphold the funding compact and enable the Secretariat to redeploy resources swiftly, especially to safeguard essential country-level delivery. This flexibility must be paired with accountability and transparent justification.

In conclusion, effective mandate implementation begins with thoughtful mandate design. By ensuring mandates are strategic, streamlined, and supported by flexible systems, we can empower the UN to deliver with greater coherence and impact.

Thank you, co-chairs.