



ENERGY COMPACT

Energy Compacts have been identified as High Impact Initiative to drive SDG 7 and clean energy goals. The instructions alongside each line item will serve as a guide to support you in this process. All items marked with an asterisk (*) are mandatory. Kindly supplement your application with any relevant files. Please note that by submitting an Energy Compact you indicate a willingness to align with the guiding principles and subject to appraisal against them. You can find the Energy Compact guiding principles here: <https://www.un.org/sites/un2.un.org/files/ec-expression-of-interest.pdf>

Should you require further assistance, please contact us at un-energycompact@un.org with a copy to energycompact@seforall.org.

SECTION 1: GENERAL INFORMATION		PROPONENT NOTES Use this column to add any additional comments
Energy Compact Title	Shell's Energy Compact	
Proponent name(s) *	Shell plc	
Proponent type *	Business	
Primary contact name *	Anna Wisniowska, Policy & Advocacy Adviser Partnerships and Platforms	
Additional contact name(s) *	Katherine Thomasson, Head of International Climate Advocacy	
Region *	Global	

SECTION 2: AMBITION		PROPONENT NOTES Use this column to add any additional comments
Linkages	SDG 7.1	
Target		Shell does not have a formal group target aimed specifically at SDG 7.1. However, we strive to make a positive impact on people around the world. We help ensure energy security in our key markets and invest in business that supply energy access in emerging markets. Through our social investments, we also provide funds, expertise and resources to increase energy access outside of our commercial business.
Linkages	SDG 7.2	
Target		Shell does not have a formal group target aimed specifically at SDG 7.2. However, as part of our approach to the energy transition, we are continuing to develop integrated energy hubs to reduce our own emissions and those of the products we sell. This includes: i. developing biofuels such as sustainable aviation fuel, renewable diesel and renewable natural gas to help our customers decarbonise without having to change their cars, trucks, airplanes or ships; ii. becoming a leader in public electric vehicle charging to meet growing demand; iii. making selective investments in renewable power generation, batteries and other grid-flexible technologies to decarbonise our own operations and provide low-carbon solutions to our commercial and industrial customers in our power business; iv. continuing to invest in the production of hydrogen as a feedstock for synthetic fuels and as an energy carrier for transport and industry to expand the technology and reduce costs so that it becomes an available and affordable low-carbon option in the future; and v. working with governments, customers and partners to unlock the potential of carbon capture and storage and carbon removal to reduce emissions where there are few low-carbon alternatives.
Linkages	SDG 7.3	
Target		Shell does not have a formal group target aimed specifically at SDG 7.3. However, we implement a variety of measures to reduce the energy use and increase the energy efficiency of our operations. Examples of some of the measures taken to improve energy efficiency are available in our Annual Report and Accounts 2024: https://www.shell.com/investors/results-and-reporting/annual-report.html
Linkages	SDG 7 and net-zero emissions by 2050	
Target	<p>Shell supports the more ambitious goal of the Paris Agreement, which is to limit the rise in global average temperature this century to 1.5°C above pre-industrial levels.</p> <p>1.1 Shell has a target to become a net-zero emissions energy business by 2050 and will work with customers to help them decarbonise.</p> <p>As we implement our strategy, we will work to¹:</p> <p>i. Achieve net-zero emissions by 2050 (Scope 1, 2 and 3). ii. Reduce by 50% Scope 1 and 2 absolute emissions from activities under operational control by 2030, compared with 2016 levels on a net basis. iii. Achieve near-zero methane emissions intensity by 2030. iv. Reduce net carbon intensity by 15-20% by 2030, compared with the 2016 reference year. v. Reduce customer emissions from the use of our oil products by 15-20% by 2030, Scope 3, Category 11, compared with the 2021 reference year.²</p> <p>¹ Items i. – iv. are Shell targets. Item v. is Shell's ambition. ² This ambition was set in March 2024. Customer emissions from the use of our oil products (Scope 3, Category 11) were 517 million tonnes carbon dioxide equivalent (CO2e) in 2023 and 569 million tonnes CO2e in 2021.</p> <p>Time frame: 2030 and 2050</p> <p>1.2 Although we do not have a formal group target, we seek to protect the environment and make a positive contribution to biodiversity. Time frame: N/A</p> <p>1.3 Although we do not have a formal group target, we seek to use water and other resources efficiently and increase our reuse and recycling. Time frame: N/A</p>	<p>Shell's vision is to be the world's leading integrated energy company and our strategy is to deliver more value with less emissions. We are positioning Shell to become the investment case and partner of choice through the energy transition.</p> <p>More value We are committed to enhancing value for our investors through disciplined investments, enhanced shareholder distributions and maintaining a strong balance sheet. Our focus remains on providing secure and reliable products, both now and throughout the energy transition, to meet the evolving needs of our customers.</p> <p>Less emissions We are committed to becoming a net-zero emissions energy business by 2050. We have set climate targets and an ambition, outlined in our Energy Transition Strategy 2024 (ETS24), to help us reach net zero. ETS24 was approved by 78% of shareholders who voted at our Annual General Meeting (AGM) in May 2024.</p> <p>Shell aims to lead in the energy transition where we have competitive strengths, see strong customer demand, and identify clear regulatory support from governments. We will continue to provide our customers with the energy and other products they need, and we will provide this affordably and reliably, while also increasingly offering them low-carbon energy solutions to help them decarbonise their activities.</p> <p>We will deliver more value with less emissions by:</p> <ul style="list-style-type: none"> • Growing our integrated gas and LNG business. • Sustaining liquids production. • Focusing Downstream, Renewables and Energy Solutions. <p>We continue to provide updates on progress against our targets and ambition in our Annual Report and Accounts. More information on our Capital Markets Day 2025 (CMD25) targets is available here: https://www.shell.com/investors/investor-presentations/capital-markets-day-2025/_jcr_content/root/main/section/promo_1962010312_cop/links/item0.stream/1742903162826/67700c87ef4274e68b66ef4b222101e2f44040aa/cmd-25-slides.pdf</p> <p>More information on our ETS24 targets and ambition is available here: https://www.shell.com/sustainability/dimate/shell-energy-transition-strategy/_jcr_content/root/main/section_321304972/promo_copy_copy/links/item0.stream/1726832326846/2c3f9065f2886e789ac196789f137dbca49473e8/shell-energy-transition-strategy-2024.pdf</p>

SECTION 3: ACTIONS & OUTCOMES TO ACHIEVE TARGETS		PROPONENT NOTES
		Use this column to add any additional comments
<i>Relevant target</i>	SDG 7.1	
<i>Action(s) & Outcome(s)</i>	Shell delivers energy for millions of people around the world every day and is working to help provide energy to those who do not yet have it. For example, in November 2024, we joined forces with bp, Equinor and TotalEnergies to announce a \$500 million joint investment commitment to help address the challenges of energy access. This joint investment seeks to support promising, high-impact projects, primarily in Sub-Saharan Africa, and South and South-east Asia, that are working to bring access to electricity and improved cooking conditions to underserved communities.	
<i>Due dates</i>	Implementation ongoing	
<i>Financial commitment</i>	In 2024, Shell, together with bp, Equinor and TotalEnergies, made a \$500 million joint investment commitment linked to this initiative.	
<i>Relevant target</i>	SDG 7.2	
<i>Action (s) & Outcome (s)</i>	Shell aims to leverage competitive strengths to drive profitable and scalable businesses across our lower carbon platforms, where we expect to have up to 10% of capital employed by 2030. Shell's lower-carbon platforms include low-carbon fuels, carbon capture and storage and hydrogen, as well as power which includes renewable generation and gas fired power.	
<i>Due dates</i>	Implementation ongoing	
<i>Financial commitment</i>	For 2025-2028, we aim to spend around \$2-3 billion a year in Renewables & Energy Solutions and \$2-3 billion a year in Marketing, including low-carbon fuels.	More information on Shell's capital allocation for 2025-2028 can be found in our Capital Markets Day 2025 presentation (p.50). https://www.shell.com/investors/investor-presentations/capital-markets-day-2025/_jcr_content/root/main/section/promo_1962010312_cop/links/item0.stream/1742903162826/67700c87ef4274e68b6eaf4b222101e2f44040aa/cmd-25-slides.pdf
<i>Relevant target</i>	SDG 7 and net-zero emissions by 2050	
<i>Action (s) & Outcome (s)</i>	1.1 Shell has a target to become a net-zero emissions energy business by 2050 and will work with customers to help them decarbonise. i. We are transforming our business, including selling more low-carbon products and services. ii. We are working with our customers and others to help accelerate the energy transition. iii. We advocate policies, legislation and regulation that will generate demand for investment in a low-carbon energy system. More in our Climate and Energy Transition Lobbying Report: https://www.shell.com/sustainability/advocacy-and-political-activity.html	
<i>Due dates</i>	Implementation ongoing	
<i>Financial commitment</i>		Shell's financial targets are set out in our latest Annual Report and Accounts and 20-F. https://www.shell.com/investors/results-and-reporting/annual-report/_jcr_content/root/main/section/promo/links/item0.stream/1752580693041/6c20b8111738b9a590ba145f0d1c4fa0e530dae0/shell-annual-report-2024.pdf
<i>Relevant target</i>	SDG 7 and net-zero emissions by 2050	
<i>Action (s) & Outcome (s)</i>	1.2 Protect the environment and make a positive contribution to biodiversity. We are working to: i. Achieve net-zero deforestation from new activities by replanting forests, while maintaining biodiversity and conservation value. ii. Achieve a net positive impact on biodiversity, based on reference year 2021, for new projects in critical habitats. In addition, since 2003, we do not explore for, or develop, oil and gas resources in natural and mixed World Heritage Sites.	
<i>Due dates</i>	Implementation ongoing	
<i>Financial commitment</i>		Shell's financial targets are set out in our latest Annual Report and Accounts and 20-F.
<i>Relevant target</i>	SDG 7 and net-zero emissions by 2050	
<i>Action (s) & Outcome (s)</i>	1.3 Use water and other resources efficiently and increase our reuse and recycling. i. <u>Waste and circularity</u> : Our businesses are deepening their efforts to better understand the types of waste we generate and identify options to increase circular approaches. ii. <u>Water</u> : We are implementing water stewardship principles across our businesses and developing water stewardship management plans. This includes focusing on the sustainable management of fresh water resources, particularly in water-stressed areas. iii. <u>Packaging</u> : We have a priority to increase the amount of recycled plastic in Shell-branded packaging to 30% by 2030, based on the reference year of 2022, and to ensure that the packaging we use for our products is reusable or recyclable by design. These priorities apply to Shell-branded Mobility and Lubricants products.	
<i>Due dates</i>	Implementation ongoing	
<i>Financial commitment</i>		Shell's financial targets are set out in our latest Annual Report and Accounts and 20-F.
<i>Relevant target</i>	Commitments listed under SDG 7.1 and 7.2 in previous version of Shell Energy Compact	
<i>Action (s) & Outcome (s)</i>	Shell submitted its original Energy Compact in 2021. While some of the initial commitments related to SDG 7 have since been retired as part of our normal business planning process, we continue to be a significant investor in the energy transition. Between 2022 and the end of 2024, we invested \$12.3 billion in low-carbon energy solutions.	Low-carbon energy solutions include E-Mobility and Electric Vehicle Charging Services, Low-Carbon Fuels, Renewable Power Generation, Environmental Solutions, Hydrogen, Carbon Capture and Storage (CCS). We define low-carbon energy products as those that have an average carbon intensity that is lower than conventional hydrocarbon products, assessed on a life-cycle basis.
<i>Due dates</i>		
<i>Financial commitment</i>	\$12.3 billion invested in 2022-2024	

This Energy Compact is a living document to be reviewed over time as Shell further develops and operationalises its strategy.

Cautionary Note

The companies in which Shell plc directly and indirectly owns investments are separate legal entities. In this document “Shell”, “Shell Group” and “Group” are sometimes used for convenience to reference Shell plc and its subsidiaries in general. Likewise, the words “we”, “us” and “our” are also used to refer to Shell plc and its subsidiaries in general or to those who work for them. These terms are also used where no useful purpose is served by identifying the particular entity or entities. “Subsidiaries”, “Shell subsidiaries” and “Shell companies” as used in this document refer to entities over which Shell plc either directly or indirectly has control. The terms “joint venture”, “joint operations”, “joint arrangements”, and “associates” may also be used to refer to a commercial arrangement in which Shell has a direct or indirect ownership interest with one or more parties. The term “Shell interest” is used for convenience to indicate the direct and/or indirect ownership interest held by Shell in an entity or unincorporated joint arrangement, after exclusion of all third-party interest.

Forward-Looking statements

This document contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) concerning the financial condition, results of operations and businesses of Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management’s current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Shell to market risks and statements expressing management’s expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as “aim”, “ambition”, “anticipate”, “aspire”, “aspiration”, “believe”, “commit”, “commitment”, “could”, “desire”, “estimate”, “expect”, “goals”, “intend”, “may”, “milestones”, “objectives”, “outlook”, “plan”, “probably”, “project”, “risks”, “schedule”, “seek”, “should”, “target”, “vision”, “will”, “would” and similar terms and phrases. There are a number of factors that could affect the future operations of Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this document, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell’s products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks, including climate change; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, judicial, fiscal and regulatory developments including tariffs and regulatory measures addressing climate change; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; (m) risks associated with the impact of pandemics, regional conflicts, such as the Russia-Ukraine war and the conflict in the Middle East, and a significant cyber security, data privacy or IT incident; (n) the pace of the energy transition; and (o) changes in trading conditions. No assurance is provided that future dividend payments will match or exceed previous dividend payments. All forward-looking statements contained in this document are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional risk factors that may affect future results are contained in Shell plc’s Form 20-F and amendment thereto for the year ended December 31, 2024 (available at www.shell.com/investors/news-and-filings/sec-filings.html and www.sec.gov). These risk factors also expressly qualify all forward-looking statements contained in this document and should be considered by the reader. Each forward-looking statement speaks only as of the date of this document, December 3, 2025. Neither Shell plc nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this document.

Shell’s net carbon intensity

Also, in this document we may refer to Shell’s “net carbon intensity” (NCI), which includes Shell’s carbon emissions from the production of our energy products, our suppliers’ carbon emissions in supplying energy for that production and our customers’ carbon emissions associated with their use of the energy products we sell. Shell’s NCI also includes the emissions associated with the production and use of energy products produced by others which Shell purchases for resale. Shell only controls its own emissions. The use of the terms Shell’s “net carbon intensity” or NCI is for convenience only and not intended to suggest these emissions are those of Shell plc or its subsidiaries.

Shell’s net-zero emissions target

Shell’s operating plan and outlook are forecasted for a three-year period and ten-year period, respectively, and are updated every year. They reflect the current economic environment and what we can reasonably expect to see over the next three and ten years. Accordingly, the outlook reflects our Scope 1, Scope 2 and NCI targets over the next ten years. However, Shell’s operating plan and outlook cannot reflect our 2050 net-zero emissions target, as this target is outside our planning period. Such future operating plans and outlooks could include changes to our portfolio, efficiency improvements and the use of carbon capture and storage and carbon credits. In the future, as society moves towards net-zero emissions, we expect Shell’s operating plans and outlooks to reflect this movement. However, if society is not net zero in 2050, as of today, there would be significant risk that Shell may not meet this target.

Forward-Looking non-GAAP measures

This document may contain certain forward-looking non-GAAP measures such as [adjusted earnings] and [divestments]. We are unable to provide a reconciliation of these forward-looking non-GAAP measures to the most comparable GAAP financial measures because certain information needed to reconcile those non-GAAP measures to the most comparable GAAP financial measures is dependent on future events some of which are outside the control of Shell, such as oil and gas prices, interest rates and exchange rates. Moreover, estimating such GAAP measures with the required precision necessary to provide a meaningful reconciliation is extremely difficult and could not be accomplished without unreasonable effort. Non-GAAP measures in respect of future periods which cannot be reconciled to the most comparable GAAP financial measure are calculated in a manner which is consistent with the accounting policies applied in Shell plc’s consolidated financial statements.

The contents of websites referred to in this document do not form part of this document.

We may have used certain terms, such as resources, in this document that the United States Securities and Exchange Commission (SEC) strictly prohibits us from including in our filings with the SEC. Investors are urged to consider closely the disclosure in our Form 20-F, File No 1-32575, available on the SEC website www.sec.gov.