# Strengthening Capacity in developing bankable transport infrastructure projects for enhanced connectivity

### UNCTAD experience with PPPs and finance

Frida Youssef
Chief, Transport Section
Trade Logistics Branch
Division on Technology and Logistics

#### FROM POLICIES/FRAMEWORK TO PPPs PROJECT DELIVERY, THERE IS A LONG WAY.

#### **KEY FACTORS FOR PPPs SUCCESS**

- An enabling environment for private investment;
- Effective institutional arrangements to drive the PPP process cycle (screening of projects to appraisal and preparation of projects - project finance, contract management,;
- Good cooperation between institutions involved in the PPP process cycle;
- Engagement of all key stakeholders;
- Institutional capacity of the Government;
- Sound understanding of the needs of particular sector.

HIGHLY QUALIFIED PUBLIC OFFICIALS AND STRONG INSTITUTIONS IS KEY TO DELIVER QUALITY AND SUSTAINABLE INFRASTRUCTURE PROJECTS

#### CAPACITY-BUILDING APPROACH TO TACKLE THE COMPLEXITY OF PPPs

#### 1. NEEDS ASSESSMENT

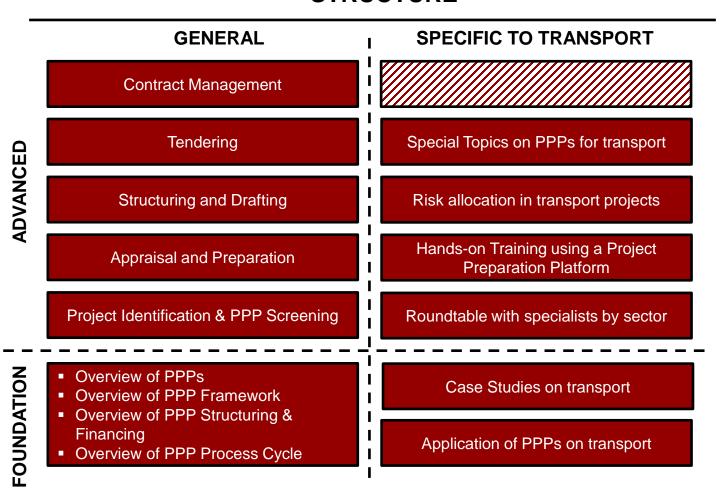
- Assess country's PPPs context/performance, financing, map stakeholders and identify capacitybuilding needs;
- Map country's PPPs institutional/regulatory framework, process cycle and compare with international standards and best practices.

#### 2. TAILORED AND TARGETED CAPACITY-BUILDING ACTIVITIES

- Step-by-step training programme focused on knowledge gaps including through the PPP cycle sustainable financing mechanisms, and centered on the public sector perspective;
- Training content supported by real case project preparation and delivery;
- Analysis of international case studies but also study of local cases (projects);
- Build on existing tools to support different phases of the cycle;
- Knowledge and experience sharing with other countries.

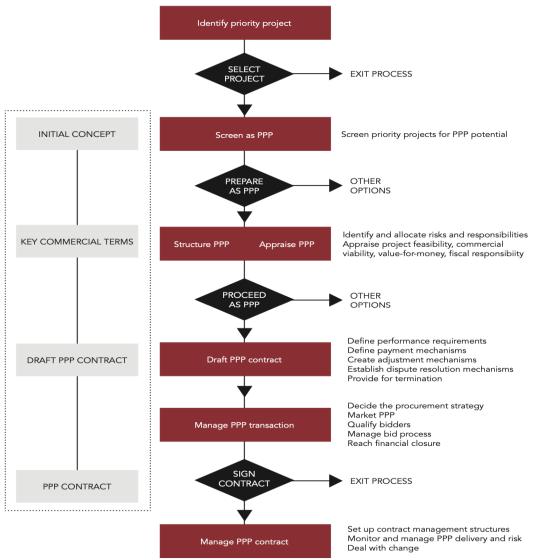
#### CAPACITY-BUILDING TRAINING ON PPP WITH FOCUS ON TRANSPORT

#### **STRUCTURE**

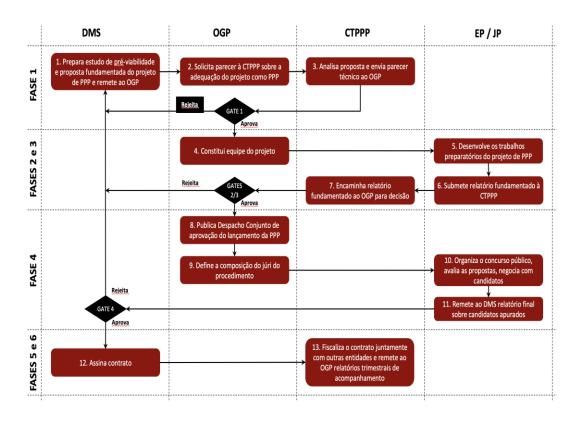


## UNCTAD

#### TYPICAL PPP PROCESS



#### PPP PROCESS IN ANGOLA



#### Financing sustainable transport infrastructure and services

UNCTAD is currently collaborating in UN-wide project on SDGs finance in improving access to finance to transport infrastructure and services (Zambia and Burkina Faso) through **PPPs and innovative finance**. Activities include (i) an assessment/country's diagnostic for PPPs and innovative finance; and (ii) building capacities of key stakeholders to identify and formulate adequate PPPs programme and financing actions (including green/blue bonds) and mechanisms to support potential transport projects.

# UNCTAD Sustainable freight transport (SFT) TOOLKIT

- 1) UNCTAD SFT Portal <a href="https://unctadsftportal.org/">https://unctadsftportal.org/</a>
- 2) Training Programme
- 3) UNCTAD SFT Framework <a href="https://sft-framework.org/">https://sft-framework.org/</a>







For more information: <a href="https://unctad.org/topic/transport-and-trade-logistics/infrastructure-and-services">https://unctad.org/topic/transport-and-trade-logistics/infrastructure-and-services</a>

## Thank you

Email: frida.youssef@un.org