Financing and the role of finance and planning ministries and organizations; 
the need for integrated financial policies, 
the potentials of private sectors and major groups

A German perspective

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Challenges of planning and financial ministries

- Align forest sector goals with national planning for sustainable management → cross-sectoral coordination
- Identify necessary actions as / together with sector ministries
- Discover where which financing is needed
- Identify sources to respond to financing needs
- Allocate funding efficiently → creating impact

Financial planning – sequential steps

What financial flows and funding sources exist?
Where are conflicting flows from other sectors?

Which additional financing is needed to reach forest sector goals?
Which other sector finance needs to be addressed?

What sources are available and suitable?

How to allocate financing to recipient to create incentives and durable impact?

Do financing and allocation perform well?
Support through private sector and Major Groups: benefits…

- Provision of additional information and impulses – and additional funding
- Support of decentralised information- and knowledge-sharing, partners for implementation
- Support for participatory decision-making on funding needs and allocation

…and challenges

- Alignment to one commonly shared (programme-based) approach
- Coordination of activities / areas of intervention and results

Implications for integrated financial planning

- Transparent planning and implementation
- More decentralised information-gathering, decision-making and accountability
- Higher effectiveness of financing → right players in right places
- Higher efficiency of allocated financing → funding follows needs and creates incentives
- Leave sector-view behind, think creative and combine objectives and sources (e.g. Carbon and Biodiversity, Timber and Landscape functions,…)