The UN Development System in-country: What the data and evidence shows

ECOSOC Dialogue 2016
Kanni Wignaraja, UNDOCO
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What is the UNDG and how does it work?

The UNDG unites the UN funds, programmes, specialized agencies, departments and offices that play a role in development (31 members & 16 observers). Members must:

1. Be members of the UN System Chief Executives Board for Coordination
2. Receive “contributions for operational activities for development”
3. Have field operations through engagement in UNDAFs and UNCTs
4. Contribute to the UNDG cost-sharing in support of the RC system (covers the global, regional, and country level)
The UN development system on the ground in 2016

- 131 UNCTs
- 15 UNDG members in UNCTs on average (11 resident/4 non-resident)
- 837 Results Groups (up from 766 last year)
- 331 joint programmes (up from 320 last year)
- 304 active partnerships (up from 213 last year)
UNCTs engaged with National Development Plans in 78 out of 108 countries (2016)

In key areas of: (1) indicator development, target setting and data; (2) national status on IAGs, treaties and standards; (3) identification of vulnerable groups

LIC: 91%
LMIC: 70%
HMIC: 56%
HIC: 60%
95 of 131 UNCTs supporting the national SDG response by end 2015-2016

Support Requested by Government by Type (2015) (N=131)

- UNCTs that received requests for SDG support: 73%
- General orientation on SDGs: 51%
- Mainstreaming SDGs in National Development Plans: 49%
- SDG measurement and reporting: 37%
54 countries formally applying “Delivering as one” - 83% led by Joint National-UN Steering Committees (2015)

# of countries that have voluntarily adopted "Delivering as one" 2006-2016
SOPs Tracker: progressive implementation of the 15 core elements (follow on www.undg.org)
What are they?

The SOPS are good business practices that help organize UNCTs – to be more effective in delivering development results together.
Progress on Implementation of UNDG Standard Operating Procedures, across all 131 UNCTs

3.0 = Fully achieved, 2.0 = Partly achieved, 1.0 = Not achieved

- Joint National/UN Steering Committee
- One UN Country Results Report
- One Programme
- Common Budgetary Framework
- One Leader
- Operating as One
- Communicating as One

Overarching
Each UNCT asked to tag # of SDGs addressed by each Results Group.

The 837 Results Groups tagged 1.7 SDGs each.
Interlinkages between SDGs across Results Groups - SDG 1 (poverty) and SDG 10 (inequality) strongly connected in UNCTs work

Note: this data visualization is a work in progress. The graphic shows the ‘other SDGs’ indicated by UNCTs as “addressed by each Results Group, other than the primary SDG.”
UN agencies lead issue-based Results Groups across the SDGs, with highest percentage led by UNDP, UNICEF and FAO.

% of results groups on SDG led by agency (N=837)
8 Emerging Trends in a New Generation of UNDAFs for 2030 Agenda

- Greater focus and fewer strategic priorities
- Broader multi-stakeholder engagement
- Normative & policy agenda at the center of operational activities
- Increase in South-South/triangular cooperation
- From UN development assistance to UN partnership frameworks for sustainable development
- Multi-country UN Development Frameworks (SIDS)
- Increased support to data quality and national statistical capacities
- Testing innovative approaches for strategic planning and monitoring
SDG capture in UNDAF outcomes, by country income category:
SDGs 1-5, 13 and 16 predominate

Source: Desk reviews conducted by UNDOCO
Pooled funding promotes joint actions and results. UN humanitarian pooled funds over double that of UN development pooled funds.

Percentage of non-core funding channeled through UN pooled funds

Source: Multi-Partner Trust Fund Office
Impact of the Business Operations Strategy (BOS) – savings realized 2013/14

Mid-term Evaluation of Business Operation Strategy Pilots (2013-14)

June 2016 Leadership Spotlight: UN Resident Coordinators

Agency distribution (18 agencies plus externals)

<table>
<thead>
<tr>
<th>Agency</th>
<th>UNDP</th>
<th>OCHA</th>
<th>UNICEF</th>
<th>UNHCR</th>
<th>UN Women</th>
<th>DPKO</th>
<th>UNDP A</th>
<th>FAO</th>
<th>UNV</th>
<th>Others</th>
<th>External</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>55%</td>
<td>10%</td>
<td>4%</td>
<td>3%</td>
<td>3%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>6%</td>
<td>6%</td>
</tr>
</tbody>
</table>
Data sets with CEB, UNDG (DOCO IMS), IATI.....Example: Botswana

Expenditures and staff by UNCT members

<table>
<thead>
<tr>
<th>Organization</th>
<th>Expenditures</th>
<th>P Staff</th>
<th>G Staff</th>
<th>N Staff</th>
<th>Total Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>UN</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>1</td>
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<tr>
<td>UNOPS</td>
<td>0</td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>UNESCO</td>
<td>0</td>
<td></td>
<td></td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>UNDP</td>
<td>$5,982,000</td>
<td>6</td>
<td>15</td>
<td>4</td>
<td>25</td>
</tr>
<tr>
<td>UNFPA</td>
<td>$2,762,000</td>
<td>1</td>
<td>5</td>
<td>6</td>
<td>12</td>
</tr>
<tr>
<td>UNHCR</td>
<td>$2,745,000</td>
<td>2</td>
<td>3</td>
<td>1</td>
<td>6</td>
</tr>
<tr>
<td>UNICEF</td>
<td>$2,303,000</td>
<td>4</td>
<td>9</td>
<td>3</td>
<td>16</td>
</tr>
<tr>
<td>WHO</td>
<td>$1,099,000</td>
<td>1</td>
<td>8</td>
<td>6</td>
<td>15</td>
</tr>
<tr>
<td>UNAIDS</td>
<td>$986,001</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>7</td>
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<tr>
<td>FAO</td>
<td>$433,001</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>1</td>
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<tr>
<td>ILO</td>
<td>$81,000</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>18</strong></td>
<td><strong>42</strong></td>
<td><strong>26</strong></td>
<td><strong>86</strong></td>
<td></td>
</tr>
</tbody>
</table>

Source: UNDESA and CEB (2014)

Focus of Results Groups in Botswana (N=10)

Source: UNDG IMS (2016)

Source: open.undg.org (data validation in progress)

Forthcoming: UNDG Transparency Portal and UN Info
**UN Info:** Digitizing the UNDAFs in 2017

What the UN does; how much it spends; on what results; as open data for every country of operation.

### COLOMBIA: UNDAF Projects Snapshot - Sustainable Development (as of 18 June 2018)

**Legend**
- **Budget in USD**: $172.3 m
- **Projects in Implementation**: 325
- **Agencies**: 12

**Principle sources of financing**

<table>
<thead>
<tr>
<th>Source</th>
<th>2015 - 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>UN DAFO</td>
<td>$14.94 m</td>
</tr>
<tr>
<td>UMAIC</td>
<td>$4.08 m</td>
</tr>
<tr>
<td>Appel EF</td>
<td>$3.67 m</td>
</tr>
</tbody>
</table>

**Agencies with greatest participation**

- UNDAF: 28%
- UNFPA: 27%
- World Food Programme: 13%
- PINAMAG: 11%
- UNHCR: 10%

**Expected results**

<table>
<thead>
<tr>
<th>Area</th>
<th>Equity and Social Mobility</th>
<th>Gender Equity</th>
<th>Inclusion and Rural Welfare</th>
<th>Environmental Sustainability</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2015</strong></td>
<td>$46 m</td>
<td>$9 m</td>
<td>$22 m</td>
<td>$23 m</td>
</tr>
<tr>
<td><strong>2016</strong></td>
<td>$47 m</td>
<td>$9 m</td>
<td>$14 m</td>
<td>$27 m</td>
</tr>
<tr>
<td>Reduce social and economic inequality</td>
<td>Advance in gender equality</td>
<td>Ensure environmental sustainability preparing the country for the effects of climate change</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Budget by department**

[Map of Colombia with budget allocation by department]
UNDG IMS soon to feature dedicated agency reports on presence and engagement on the SDGs

For each UNDG member:
• Membership in UNCTs
• Memberships in Results Groups
• Leadership of Results Groups
• Participation in joint programmes
• Co-locations and type of premises
• Support to national statistics capacity/other emerging areas
From the evidence—what makes UN coherence work?

1. **Strong ownership and leadership by governments and other national stakeholders**
2. Application of the *shared values, norms and standards of the UN system*
3. **Pooled Financing for joint programmes, activities and results**
4. **Strategic UNDAFs, with shared vision and strengthened accountability for delivery of results**, including on cross-cutting issues such as human rights, gender equality and environmental sustainability
5. **Continued simplification and reduction** of programming, business and transaction costs for Governments, development partners and the UN system
6. **Flexibility to allow for innovation** by UN Country Teams based on local context
7. **Transparency of information** in the public domain
8. **Empowerment of UN Country Teams, under the leadership of the UN Resident Coordinator**, to address country-level needs, based on DaO good practices.