2019 Survey of programme countries on UN operational activities for development

Welcome to this survey on UN development cooperation, requested by the UN General Assembly.

The aim of the survey is to give programme countries an opportunity to provide feedback with a view to improving the performance of the UN development system. The survey report will serve as an important input to the review by the UN Economic and Social Council of the continued effectiveness, efficiency and relevance of UN operational activities for development (in line with General Assembly resolutions 72/279, 71/243 and 67/226, and in support of achieving the 2030 Agenda and Sustainable Development Goals. The survey addresses the follow-up to the provisions of the General Assembly resolutions on the Quadrennial Comprehensive Policy Review and the GA resolution on the repositioning of the UN development system.

The survey respondents are senior government officials responsible for or closely associated with coordinating UN development cooperation at the country level. The survey is set out in three broad categories: relevance, effectiveness and efficiency.

We would like to encourage you to consult widely with relevant colleagues in line Ministries who are responsible for cooperation with UN entities, such as Funds, Programmes and Specialized Agencies. As an aid to these consultations, a PDF copy of the questionnaire, attached in the email with the survey link, can be printed and shared. However, the PDF version of the survey is for reference only.

Please be sure to submit the official response online. The software allows the questionnaire to be saved and reopened at a later stage on the same computer. Only one questionnaire may be completed per programme country.

Responses and comments will be treated in strict confidence and will remain anonymous. The data will be used solely for the purposes of the mandated reporting of the Secretary-General and as a feedback loop to help inform continued improvements in the work of United Nations country teams. The reporting will not contain any data or statement from which a reader can identify the source. Responses will be amalgamated by groups of countries.

If you have any questions in regard to the survey, please contact Mr. Richard Cores at cores@un.org with a copy to the QCPR team at qcpr@un.org. You may also seek support from the Resident Coordinator Office.

Thank you for your cooperation.
Country profile

1. Please select your location [drop down menu by country]:

2. Please specify the government institution or Ministry of the primary respondent
   - Foreign Affairs
   - Economic Affairs
   - Finance
   - Trade
   - Development planning
   - Health
   - Other, please specify:

3. For how many years have you been engaged in coordinating UN operational activities for development cooperation in your country? Note: UN operational activities for development are activities that UN agencies carry out for the promotion of development and the welfare of developing countries as the primary objective.
   - Less than one year
   - 1 or 2 years
   - 3 or 4 years
   - 5 years or more

I. Relevance

In the context of this survey, “relevance” is about matching the needs and priorities of your country with the mandates and capacities of the UN. Some of the questions are phrased as statements. In these cases, please indicate how much you agree or disagree with the statement.

A. Alignment with national needs and priorities

4. Overall, the activities of the UN and your country's development needs and priorities are:
   - Very closely aligned
   - Closely aligned
   - Somewhat aligned
   - Not aligned at all
   - Don't know

[Skip logic – if answered 'very closely aligned' to Q4] Please explain briefly the key contributing factors that ensured very close alignment between the activities of the UN and your country's development needs and priorities:

[Skip logic – if answered 'close', 'somewhat aligned' or 'not aligned at all' to Q4] Please mention briefly any challenges to achieving closer alignment between the activities of the UN and your country's development needs and priorities:

5. Many UN agencies receive contributions from donors for specific programmes or projects in addition to their non-earmarked (core) funds. Please indicate how aligned each type of contribution is with your country's development needs and priorities:

<table>
<thead>
<tr>
<th></th>
<th>Very closely aligned</th>
<th>Closely aligned</th>
<th>Somewhat aligned</th>
<th>Not aligned at all</th>
<th>Don't know</th>
</tr>
</thead>
</table>


Non-earmarked/ core funds |  |  |  
Earmarked/ noncore funds |  |  |  

(Optional comment box) In regard to non-core funding, please use the comment box below to mention briefly the key factors that facilitated very close alignment or obstacles to achieving closer alignment, as applicable.

6. All things considered, please indicate whether/how the relevance of the UN to your country's development needs has changed in the past three years:
   - [ ] Much more relevant
   - [ ] More relevant
   - [ ] Less relevant
   - [ ] Much less relevant
   - [ ] Don't know

Optional comments:

7. Please suggest any measures that would make the UN more relevant in your country:

8. To what extent does your country agree or disagree that the UN provides:
   (Note: "Integrated" in this context refers to policy advice that is offered by the UNCT acting in a collective way, rather than through each agency acting individually.)

<table>
<thead>
<tr>
<th>Evidence-based policy advice that is tailored to national needs and priorities</th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
<th>Don’t know/ not applicable</th>
</tr>
</thead>
</table>

   | Joint Integrated policy advice that is tailored to national needs and priorities |  |  |  |  |  |

Optional comments: Please briefly provide any examples in this regard:

9. The UN Country Team's Common Country Analysis represents a high-quality and up-to-date overview of the country's development context:

<table>
<thead>
<tr>
<th>High-quality</th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
<th>Don’t know/ not applicable</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up-to-date</td>
<td></td>
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</tbody>
</table>

Optional comments:

B. Alignment with the 2030 Agenda for Sustainable Development

In 2015, the UN General Assembly adopted the 2030 Agenda for Sustainable Development, which notes that eradicating poverty is the greatest global challenge and an indispensable requirement for sustainable development. In support of eradicating poverty, Member States set out a commitment in the 2030 Agenda to leave no one behind and to reach the furthest behind first.

10. With this in mind, please indicate the extent to which the UN has assisted your country to:

   | To a great extent | To a moderate extent | To some extent | Not at all | Don’t know |
|---|---|---|---|---|---|
| identify those that are furthest behind |  |  |  |  |  |
| reach the furthest behind first |  |  |  |  |  |
Optional comments: Please provide a brief model example of when a UN agency provided such advice.

11. The UN ensures adequate attention and resources are given to the development needs of the poorest and most vulnerable segments of society:
   □ Strongly agree
   □ Agree
   □ Disagree
   □ Strongly disagree
   □ Don’t know

Optional comments:

12. Regarding past and future assistance to your country, please select the five most important areas where (please select no more than five areas):

<table>
<thead>
<tr>
<th>SDG Area</th>
<th>UN contribution over the past two years has been especially significant in (select the top five SDG areas):</th>
<th>UN assistance will be required in your country over the next four years in (select the top five SDG areas):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Poverty eradication (SDG1)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Food security, nutrition and eradicating hunger (SDG2)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health and well-being (SDG3)</td>
<td></td>
<td></td>
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<tr>
<td>Education (SDG4)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gender equality (SDG5)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Water, sanitation and hygiene (SDG6)</td>
<td></td>
<td></td>
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<tr>
<td>Affordable and clean energy (SDG7)</td>
<td></td>
<td></td>
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<tr>
<td>Productive employment and sustainable economic growth (SDG8)</td>
<td></td>
<td></td>
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<tr>
<td>Industry, innovation and infrastructure (SDG9)</td>
<td></td>
<td></td>
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<tr>
<td>Reducing inequalities (SDG10)</td>
<td></td>
<td></td>
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<tr>
<td>Sustainable cities and communities (SDG11)</td>
<td></td>
<td></td>
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<tr>
<td>Responsible consumption and production (SDG12)</td>
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<td></td>
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<tr>
<td>Combatting climate change and its impacts (SDG13)</td>
<td></td>
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<tr>
<td>Sustainable use of oceans, seas and marine resources (SDG14)</td>
<td></td>
<td></td>
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<tr>
<td>Sustainable use of land, ecosystems and forests (SDG15)</td>
<td></td>
<td></td>
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<tr>
<td>Peace, justice and strong institutions (SDG16)</td>
<td></td>
<td></td>
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<tr>
<td>Convening and leveraging partnership for the goals (strengthening resource mobilization, knowledge and technology transfer, capacity building etc) (SDG17)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Optional comments:

In June 2018, the UN General Assembly adopted resolution 72/279 on the repositioning of the United Nations development system welcomed the use of the United Nations Sustainable Development Cooperation Framework (Cooperation Framework) and defined it as “the most important instrument for planning and implementation of UN development system activities in each country”. The Cooperation Frameworks articulate the United Nations’ collective response to country needs in their pathway towards the 2030 Agenda, and are prepared and finalized in full consultation and agreement with national Governments. The Cooperation Frameworks replace the UN Development Assistance Frameworks (UNDAF). The transition from the UNDAF to the Cooperation Framework will be done at the end of existing UNDAF cycles.

13. The Cooperation Framework/UNDAF, has enabled the Government to ensure that the UN’s activities are effectively addressing/responding to your national priorities, including on the delivery of the Sustainable Development Goals:
   - [ ] Strongly agree
   - [ ] Agree
   - [ ] Disagree
   - [ ] Strongly disagree
   - [ ] Not applicable

Optional comments:

14. The Cooperation Framework/UNDAF is an instrument reflecting the following qualities of the UN Development System’s support:

<table>
<thead>
<tr>
<th></th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
<th>Not applicable</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transformative</td>
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<tr>
<td>Sufficiently ambitious</td>
<td></td>
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<td></td>
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<tr>
<td>Strategically focused on national priorities</td>
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</tbody>
</table>

Optional comments:

15. The Cooperation Framework/UNDAF determines and reflects the UN Development System’s contribution in the country:
   - [ ] Strongly agree
   - [ ] Agree
   - [ ] Disagree
   - [ ] Strongly disagree
   - [ ] Not applicable

Optional comments:

16. The Cooperation Framework/UNDAF advises on pathways to maximize synergies across the Sustainable Development Goals and minimize the opportunity costs of leaving people behind:
   - [ ] Strongly agree
   - [ ] Agree
   - [ ] Disagree
   - [ ] Strongly disagree
17. Is there a joint Government or national/UN Steering Committee (or similar body) that oversees the Cooperation Framework/UNDAF?
☐ Yes
☐ No

Optional comments:

18. There has been an improved focus on common results among UN agencies (i.e. results achieved from UN entities working together) in the last year:
☐ Strongly agree
☐ Agree
☐ Disagree
☐ Strongly disagree
☐ Don’t know

Optional comments:

19. Compared to four years ago, the UN system currently works together:
☐ Much more collaboratively
☐ More collaboratively
☐ Neither more nor less collaboratively
☐ Less collaboratively
☐ Much less collaboratively

Optional comments:

The QCPR encourages the UN to strengthen joint programming processes at the country level, where appropriate. A joint programme is a set of activities contained in a common work plan and related budget, involving two or more UN agencies and (sub-) national partners.

20. Does the UN utilize joint programmes to conduct development activities in your country:
☐ Yes
☐ No
☐ Don’t know

Optional comments:

21. UN presence is adequately tailored for meeting the specific challenges of the country:
(Note: For the purposes of this survey, UN presence refers to the number and kind of UN agencies present, the number and location of offices, the number and expertise of staff, etc)
☐ Strongly agree
☐ Agree
☐ Disagree
☐ Strongly disagree
☐ Don’t know

Optional comments: Please suggest how the UN presence could be more suited to your country’s needs:

22. To what extent does your country agree or disagree that UN presence is such that it:

<table>
<thead>
<tr>
<th></th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Responds quickly to needs (is flexible)</td>
<td></td>
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<td></td>
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<tr>
<td>Is cost effective</td>
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<tr>
<td>Operates collaboratively</td>
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</tbody>
</table>
Optional comments:

23. A dialogue on UN presence was held between your Government and the UN development system in 2019:
   □ Yes
   □ No
   □ Don't know

Optional comments:

(Skip logic: If Yes to previous question) Was such a dialogue facilitated by the UN Resident Coordinator?
   □ Yes
   □ No
   □ Don't know

Optional Comments:

D. UN regional support

24. Do you receive support from UN regional and sub-regional offices?
   □ Yes, and this support has improved in the past two years;
   □ Yes, and the level of support is about the same compared to two years ago;
   □ Yes, but the level of support has declined in the past two years;
   □ No, we do not receive such support;
   □ Don't know

Optional comments:

25. In general, how easy is it to access expertise from the regional offices of UN development system entities?
   □ Very easy
   □ Easy
   □ Difficult
   □ Very difficult
   □ Don't know/Not applicable

Optional comments:

26. How effective has your Regional Commission been in providing support on the highest priority regional/sub-regional issues of relevance to the country:
   □ Very effective
   □ Effective
   □ Ineffective
   □ We have not received any support from the Regional Commission
   □ Don't know

Optional comments:

27. Has the relevant Regional Commission(s) for your country provided any reports or studies that have supported your Government in implementing the 2030 Agenda?
   □ Yes
   □ No
   □ Don't know

(Optional comment box) What recommendations do you have, if any, to improve the Regional Commission’s support to your country in implementing the 2030 Agenda?
II. Effectiveness

A. Leadership

General Assembly resolution 72/279 on the repositioning of the UN development system decided "to create a dedicated, independent, impartial, empowered and sustainable development-focused coordination function for the United Nations development system by separating the functions of the resident coordinator from those of the resident representative of the United Nations Development Programme, drawing on the expertise and assets of all United Nations development system entities, including non-resident agencies".

On 1 January 2019 the transition to the reinvigorated RC system was made effective. The new system, led by a strengthened resident coordinator, is at the centre of the repositioned United Nations development system. With strengthened authority and impartiality, full-time leadership and enhanced capacities, the resident coordinator is expected to lead the United Nations country teams' contributions to countries' implementation of the 2030 Agenda.

28. The Resident Coordinator effectively leads the UN country team's strategic support for national plans and priorities.
   - Strongly agree
   - Agree
   - Disagree
   - Strongly disagree
   - Don't know

Optional comments:

29. Compared to before 1 January 2019, vis-à-vis UN entities, to what extent has the Resident Coordinator displayed strengthened/increased:
   - Authority
   - Leadership
   - Impartiality

Optional comments:

30. Compared to before 1 January 2019, to what extent has the Resident Coordinator deployed strengthened/increased:

   | Capacity to coordinate UN activities in support your country's development priorities | To a great extent | To a moderate Extent | No change | Too soon to tell |
---|---|---|---|---|---|
   | Coherence in UN activities/ reducing duplication of efforts |                     |                     |           |                |
   | Focus on common results of UN System |                     |                     |           |                |
   | Ability to serve as an entry point for broader access to UN offer/ expertise across the UN System |                     |                     |           |                |

Optional comments:

31. To what extent has the Resident Coordinator demonstrated the following skills:

   | Very effectively | Effectively | Ineffectively | Very ineffectively | Don’t know |
---|---|---|---|---|---|
   |                                               |                     |                   |               |            |
(Optional comment box) What suggestions do you have, if any, to improve the impartiality, management skills and/or collaborative leadership skills of the Resident Coordinator in your country?

32. The Resident Coordinator has sufficient prerogative (authority) to effectively fulfill her/his mandate:
   - [ ] Strongly agree
   - [ ] Agree
   - [ ] Disagree
   - [ ] Strongly disagree
   - [ ] Don’t know

(Optional comment box) In your opinion, how can the prerogative of the Resident Coordinator be improved?

33. The UN country team (heads of agencies) has the highest standards of leadership skills:
   - [ ] Strongly agree
   - [ ] Agree
   - [ ] Disagree
   - [ ] Strongly disagree
   - [ ] Don’t know

(Optional comments:)

34. UN staff have the right mix of capacities and skills to support your country’s development:
   - [ ] Strongly agree
   - [ ] Agree
   - [ ] Disagree
   - [ ] Strongly disagree
   - [ ] Don’t know

(Optional comments:)

35. In general, how easy is it for your country to access technical expertise from UN agencies, including entities not physically represented in the country:
   - [ ] Very easy
   - [ ] Easy
   - [ ] Difficult
   - [ ] Very difficult
   - [ ] Don’t know

(Optional comments:)

36. How does your government access the technical expertise of entities not physically represented in the country
   - [ ] Through the Resident Coordinator
   - [ ] Directly from the relevant UN agency headquarters and/or regional office
   - [ ] We have not tried to access the expertise of the non-resident agencies
   - [ ] We tried but were unable to access the expertise of the non-resident agencies (please briefly describe why in the comment box below)
   - [ ] Not applicable/Don’t know

(Optional comments:)

37. The Resident Coordinator helps to minimize duplication of efforts among UN agencies, ensuring the efficient use of resources:
B. UN contribution to development

38. The UN has contributed to the implementation of the 2030 Agenda for Sustainable Development in the past four years:
   - To a great extent
   - To a moderate extent
   - To a small extent
   - Not at all
   - Don’t know/too soon to say

(Optional comment box) Please indicate how the UN could improve its support to the implementation of the 2030 Agenda for Sustainable Development in your country:

39. Has the UN assisted your country in adapting the SDGs and targets to national and local circumstances over the past four years?
   - To a great extent
   - To a moderate extent
   - To a small extent
   - Not at all

(Optional comments): 

40. Has the UN helped in raising awareness of the 2030 Agenda in your country in the past four years?
   - To a great extent
   - To a moderate extent
   - To a small extent
   - Not at all

(Optional comment box) Please indicate how the UN could improve in generating awareness of the 2030 Agenda for Sustainable Development in your country:

41. Has the UN helped in measuring the progress that your country has made towards the SDGs and targets?
   - To a great extent
   - To a moderate extent
   - To a small extent
   - Not at all

(Optional comments): 

42. Did your country present a Voluntary National Review (on implementation of the SDGs) at the UN High-Level Political Forum on Sustainable Development (HLPF) that took place in either 2018 or 2019?
   - Yes, and the UN assisted in preparing the Voluntary National Review
   - Yes, but no assistance was received by the UN in preparing the Voluntary National Review
   - No, our country did not present a Voluntary National Review

(Optional comments): 

[If “Yes, and the UN assisted”]: Please select those areas where the UN provided support to the Voluntary National Review process:
Data and statistics;
Consultations within the government;
Stakeholder engagement;
Resource mobilization;
Awareness raising for the SDGs
Capacity building for the SDGs
Institutional arrangements
Report writing
Other (specify):

Optional comments:

43. Did your country take follow-up actions to the Voluntary National Review (VNR)?
☐ Yes, and the UN assisted in their delivery;
☐ Yes, but no assistance was received by the UN on this particular actions;
☐ No, our country did not take follow-up actions to the VNR;
☐ Don't know/can't say

Optional comments:

[If “Yes and the UN assisted” to previous question] Please select the area(s) where the UN assisted:
☐ Data and statistics;
☐ Stakeholder engagement;
☐ Resource mobilization;
☐ Awareness raising for the SDGs
☐ Capacity building for the SDGs
☐ Institutional arrangements
☐ Other (specify):

Optional comments:

44. All things considered, was the VNR effective in strengthening implementation efforts towards the 2030 Agenda in your country?
☐ Yes
☐ No
☐ Don't know

Optional comments:

C. Developing national capacities

45. All things considered, how effective has the UN been in developing national capacities:
☐ Very effective
☐ Effective
☐ Ineffective
☐ Very ineffective
☐ Don't know

Optional comments:

(Skip logic – if answered ‘very effective or effective’ to previous question) Please mention briefly the key contributing factors that have enabled the UN to be effective in developing national capacities:

(Skip logic – if answered ‘very ineffective or ineffective’ to previous question) Please mention briefly any measures you would recommend the UN to take to be more effective in developing national capacities:
46. The UN system uses national systems wherever possible:
(Note: national systems refers to existing national structures that support the design, implementation and evaluation of operational activities for development, and could include for example national procurement systems, national financial systems etc.)
□ Strongly agree
□ Agree
□ Disagree
□ Strongly disagree
□ Don’t know

(Optional comments box) Please provide example or best practice of a UN agency using national systems

47. To what extent does your country agree or disagree that the UN has used each of the following as much as possible:

<table>
<thead>
<tr>
<th>National procurement systems</th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td>National financial systems</td>
<td></td>
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<tr>
<td>National monitoring and reporting systems</td>
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<tr>
<td>National statistical systems</td>
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<tr>
<td>National experts in the design of programmes and projects</td>
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<tr>
<td>National institutions in the design of programmes and projects</td>
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<tr>
<td>National institutions in the implementation of programmes and projects</td>
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<tr>
<td>National institutions in the evaluation of programmes and projects</td>
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</tbody>
</table>

Optional comments:

48. Compared to four years ago, how closely have UN agencies worked together to support capacity-building on disaggregated data collection and analysis:
□ Much more closely
□ Somewhat more closely
□ No change
□ Somewhat less closely
□ Much less closely

(Optional comment box): Please provide examples of how UN agencies have jointly supported such activity

49. The UN has contributed to the strengthening of national capacities in:

<table>
<thead>
<tr>
<th>Planning</th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management</td>
<td></td>
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<tr>
<td>Evaluation</td>
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<tr>
<td>Statistics</td>
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</tbody>
</table>

Optional comments:

50. Does the Government have formal mechanisms to coordinate statistical development efforts with development partners?
□ Yes
□ No
[If YES to previous question] Does the UNCT participate in this mechanism?

- Yes
- No
- Don’t know

Optional comments:

The following question only applies to Least Developed Countries (LDCs) and former LDCs. LDC status is conferred by the General Assembly on recommendation of the Committee on Development Policy

51. Has your country graduated or been scheduled to graduate from LDC status in the last four years?

- Yes
- No
- Don’t know

Optional comments:

(Skip logic, if answered ‘yes’ to previous question.) The UN has provided effective support in the formulation of your country’s national transition strategy:

- Strongly agree
- Agree
- Disagree
- Strongly disagree
- Don’t know

(Optional comments box) Please briefly mention the type of support your country would need:

D. Strengthening complementarity among humanitarian, development and peacebuilding efforts

The QCPR specifies that a comprehensive whole of system, response including greater cooperation and complementarity among development, disaster risk reduction, humanitarian action and sustaining peace, is fundamental to most efficiently and effectively addressing needs and attaining the Sustainable Development Goals;

52. Please indicate which areas of activity apply in your location

- Sustainable Development
- Disaster risk reduction
- Humanitarian action
- Peacebuilding and sustaining peace

53. Among the areas selected in the previous question, please assess the level of collaboration among the UN agencies engaged in more than one of the areas selected above.

- Not applicable as only selected one area in previous question
- Very close collaboration
- Close collaboration
- Not close collaboration
- No collaboration at all
- Don’t know

Optional comments:
54. Has your country had to address a situation with humanitarian consequences in the past four years?

(Note: This question is a self-assessment of whether a humanitarian emergency has taken place. Answers will remain anonymous and may only be used for internal data categorization. Countries that have had to address a humanitarian emergency may have experience with some of the following: i) a Humanitarian/Regional Response Plan ii) a Flash Appeal iii) a Refugee Response Plan iv) designation/appointment of a UN Humanitarian Coordinator accredited to the Government, or, v) significant humanitarian assistance activities)

☐ Yes
☐ No
☐ Don’t know

Optional comments:

55. The Resident Coordinator (also humanitarian coordinator in specific countries) has prepared a joint (humanitarian and development) assessment of needs to inform strategic decisions by your government:

☐ Not applicable in our country
☐ Yes
☐ No
☐ Don’t know

Optional comments:

56. Did your country engage in peacebuilding activities in recent years – including with the presence of a UN peacekeeping or political mission?

☐ Yes
☐ No
☐ Don’t know

Optional comments:

[Skip logic - If YES to the previous question] How do you assess the UN efforts to ensure a continued focus on longer-term development and accelerate transition out of crises?

☐ Very effective
☐ Effective
☐ Ineffective
☐ Very ineffective
☐ Don’t know

Optional comments:

E. Reporting on results

57. Did your Government receive a report from the UN Resident Coordinator on the results achieved by the UN system in your country in the last annual cycle?

☐ Yes
☐ No
☐ Don’t know

Optional comments:

58. To what extent do you agree with the following statements:

<table>
<thead>
<tr>
<th>Statement</th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td>We receive reports on UN results regularly enough to meet our needs</td>
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</tbody>
</table>


The information in the reports is up-to-date
The results of the whole UN system are included
The reporting includes resources leveraged for financing the SDGs in the country
The reporting includes information on resources mobilized and delivered by the UN development system
Reporting is structured around the outcomes of the Cooperation Framework/UNDAF
Reporting is linked to national development results

(Optional comment box) Please provide any additional comments, including any you would like to make on the reporting from individual UN agencies.

Results-Based Management (RBM) is a management strategy by which all actors, contributing directly or indirectly to achieving a set of results, ensure that their processes, products and services contribute to the achievement of desired results (outputs, outcomes and higher level goals or impact). The actors in turn use information and evidence on actual results to inform decision making on the design, resources and delivery of programmes and activities as well as for accountability and reporting.

59. Does your Government have a national results-based management (RBM) system?
   □ Yes
   □ No
   □ Don’t know

Optional comments:

[Skip logic, only asked if ‘yes’ to previous question] To what extent has the UN country team studied with your Government how results achieved by UN development assistance in your country are defined, measured and reported on, with a view to ensuring compatibility between the national and UN Results-Based Management systems?
   □ To a large extent
   □ To a moderate extent
   □ To a small extent
   □ Not at all

Optional comments:

[Skip logic, only asked if Gov’t has national RBM system] Has your Government requested support from the UN country team in strengthening national RBM systems?
   □ Yes, and support was received from the UNCT to strengthen national RBM systems
   □ Yes, however support has not yet been received from the UNCT to strengthen national RBM systems
   □ No
   □ Don’t know

Optional comments:

60. Please suggest any additional actions the UN development system could take collectively to make itself more effective in your country:

F. Partnerships
61. To what extent has the UN contributed to building the capacity of the country to engage in partnerships:
- To a large extent
- To a moderate extent
- To a small extent
- Not at all
- Don’t know

Optional comments:

62. The UN plays a catalytic role in facilitating partnerships:
- Strongly agree
- Agree
- Disagree
- Strongly disagree
- Don’t know

Optional comments:

63. The United Nations Country Team (UNCT) engages as much as possible with:

<table>
<thead>
<tr>
<th></th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parliamentarians</td>
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<tr>
<td>Civil Society (including NGOs)</td>
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<tr>
<td>International Financial Institutions</td>
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<tr>
<td>Bilateral and Multi-lateral actors</td>
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<tr>
<td>The private sector</td>
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<tr>
<td>Women groups</td>
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<tr>
<td>Youth</td>
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<tr>
<td>People living with disability</td>
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</tbody>
</table>

Optional comments:

64. Does your country provide development cooperation to other countries (e.g., SouthSouth cooperation or other peer-to-peer exchange platforms)?
- Yes
- No
- Don’t Know

Optional comments:

65. Does your country exchange information and best practices with South-South partners on science, technology, and innovation to help achieve the Sustainable Development Goals?
- Yes
- No
- Don’t know

Optional comments:

66. Has the United Nations system undertaken any activities in your country to support South-South or triangular cooperation?
- Yes
- No
- Don’t Know

(Optional comment box) Please mention any other type of assistance you would welcome from the United Nations system on South-South and triangular cooperation:

[Skip logic if ‘yes’ to initial question] Is there a dedicated entity in your country responsible for South-South and triangular cooperation?
□ Yes  
□ No  
□ Don’t know  
Optional comments:

[Skip logic if ‘yes’ to initial question] Please mention briefly any challenges you have encountered in working with the United Nations system on South-South and triangular cooperation:

G. National Development/SDGs Financing Strategy

67. Has your country developed a mapping or framework that presents a big picture of the SDG financing requirements in your country?  
□ Yes  
□ No  
□ Don’t know  
Optional comments:

[If Yes to previous question]: Has the UN supported your country in developing this framework?  
□ Yes  
□ No  
Optional comments:

[If the UN provided support] Did the UN provide additional data on financial flows beyond what may have been provided by the International Financial Institutions, the OECD and others?  
□ Yes  
□ No  
□ Don’t know  
Optional comments:

[If the UN provided support] Did the UN help by highlighting specific financing opportunities that reduce inequalities and exclusion, such as those that target finance to the poorest areas of your country?  
□ Yes  
□ No  
□ Don’t know  
Optional comments:

H. Information on the UN in your country

68. Please mention briefly any challenges you have had accessing data or analytics on the work of the UN country team:

69. How important would it be for your Government to have the following information related to the work of the UN in your country:

<table>
<thead>
<tr>
<th>Information</th>
<th>Very Important</th>
<th>Important</th>
<th>Not important</th>
</tr>
</thead>
<tbody>
<tr>
<td>Who is a member of the UN country team</td>
<td></td>
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<tr>
<td>What is the source of funding for projects</td>
<td></td>
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<tr>
<td>Question</td>
<td>Options</td>
<td></td>
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<tr>
<td>------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------</td>
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<tr>
<td>Where in the country are UN agencies working</td>
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<tr>
<td>Which SDGs is the UN country team targeting</td>
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<tr>
<td>What is the funding gap for each SDG</td>
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<tr>
<td>The level of progress made towards implementing the Cooperation Framework/ UNDAF</td>
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<tr>
<td>Regional and transboundary initiatives</td>
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<tr>
<td>Who are the implementing partners</td>
<td></td>
<td></td>
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<tr>
<td>Collaboration with humanitarian actors</td>
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<tr>
<td>Collaboration with peacebuilding actors</td>
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<tr>
<td>Collaboration with other multilateral actors (including International Financing Institutions)</td>
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</table>

Optional comment / Please mention briefly any important programme planning and/or monitoring data or analytics from the UN country team that would be valuable (you may specify types of data, geographic disaggregation, frequency, thematic area, or SDG goals/targets)

### III. Efficiency

*Efficiency is about how economically inputs (funds, expertise, time, etc.) are converted into results. It is essentially about using funds wisely and achieving value-for-money.*

#### A. Use of resources

70. All things considered, the UN is efficient in providing its support to your country:

- [ ] Strongly agree
- [ ] Agree
- [ ] Disagree
- [ ] Strongly disagree
- [ ] Don't know

*(Optional comment box)* Please suggest any measures that would improve the UN's efficiency in your country:

71. There is a clear division of labour (that is, no duplication or overlaps) among the activities of UN agencies in the country:

- [ ] Strongly agree
- [ ] Agree
- [ ] Disagree
- [ ] Strongly disagree
- [ ] Don't know

Optional comments:

*Skip logic – if answered 'strongly agree' or 'somewhat agree' to previous question* Please mention briefly the key contributing factors that have facilitated a clear division of labour among the activities of UN agencies in the country:
[Skip logic – if answered ‘disagree’ or ‘strongly disagree’ to previous question] Please mention briefly any challenges to ensuring a clear division of labour among the activities of UN agencies in the country:

72. To reduce the workload on national partners, how important is it for the UN development system to take the following measures?

<table>
<thead>
<tr>
<th></th>
<th>Very important</th>
<th>Moderately important</th>
<th>Slightly important</th>
<th>Not important at all</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Use a single format for annual work plans</td>
<td></td>
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<tr>
<td>Use a single format for progress reports</td>
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<tr>
<td>Simplify the Cooperation Framework/UNDAF and agency country programming or planning processes</td>
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<tr>
<td>Rationalize agency-specific country programming/ planning processes</td>
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<tr>
<td>Ensure more focused and strategic objectives in the Cooperation Framework/UNDAF that are more closely aligned to national priorities,</td>
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<tr>
<td>Review the UN country presence</td>
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<tr>
<td>Review engagement modalities of entities not physically present in country</td>
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<tr>
<td>Coordinate capacity-building activities among UN agencies</td>
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<tr>
<td>Plan joint monitoring missions and evaluations when working in the same thematic area</td>
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<tr>
<td>UN agencies share office premises</td>
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<tr>
<td>UN agencies share more services in areas such as procurement, human resources and information technology</td>
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</tbody>
</table>

(Optional comment box) Please provide recommendations, if any, on how the UN can support national partners to cope with their workload.

73. As far as you know, to what extent do UN agencies in your country compete with each other for donor funding?

☐ To a large extent
☐ To a moderate extent
☐ To a small extent
☐ Not at all
☐ Don’t know

Optional comments:

[Skip logic, only asked if answered ‘to a small extent’ or ‘not at all’ to previous question] Please explain briefly any key contributing factors that helped to prevent or minimise any competition among UN agencies in your country:

74. In your opinion, has there been an effort by UN entities in your country to ensure more collaborative and coherent approaches to resource mobilization for UN-supported programmes or projects?
Strongly agree  
Agree  
Disagree  
Strongly disagree  
Don’t know

Optional comments:

B. The UN compared with other development partners

The next question seeks feedback on the areas of UN support in comparison to other development partners, and the question following it seeks feedback on the quality of UN support in comparison to other development partners.

75. The table below lists the UN system and five other categories of development partners in the top row, and various types of support that they might provide to your country in the left-hand column.

Please select UP TO TWO partners that you consider to be the preferred provider of each type of support. In case your country is not interested in a particular type of support, has no preference among the partners, or has insufficient experience with one of suggested partners, please leave the row blank.

<table>
<thead>
<tr>
<th>UN development system entities</th>
<th>The Bretton Woods Institutions (World Bank, IMF etc.)</th>
<th>Other multilateral &amp; regional institutions not part of the UN</th>
<th>OECD/DAC partners (Traditional bilateral donors)</th>
<th>Southern partners</th>
<th>Thematic or alliance based partners (eg The Global Fund)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peace &amp; security</td>
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<tr>
<td>Humanitarian assistance</td>
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<tr>
<td>Global challenges requiring common action (e.g. climate change, water, migration)</td>
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<tr>
<td>Assisting countries through support with norms and standards</td>
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<tr>
<td>Supporting South-South and triangular cooperation</td>
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<tr>
<td>Supporting regional or sub-regional cooperation</td>
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<tr>
<td>Mobilizing external resources for development</td>
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<tr>
<td>Providing evidence-based and, where appropriate, integrated policy advice</td>
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<tr>
<td>Sectoral programming advice and technical assistance</td>
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<tr>
<td>Strengthening national capacities</td>
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</tbody>
</table>
Assisting Governments in leveraging partnerships; Direct support and service delivery

Optional comments:

76. Please select UP TO TWO partners that best satisfy your Government's needs in respect of each of the performance factors (rows) in the table below:

If your Government sees no difference among the partners, please leave the row blank. If your Government has insufficient experience with one or other category of partner, please check that partner in the final row.

<table>
<thead>
<tr>
<th>UN development system entities</th>
<th>The Bretton Woods Institutions (World Bank, IMF etc.)</th>
<th>Other multilateral and regional institutions not part of the UN</th>
<th>OECD/DAC partners (Traditional bilateral donors)</th>
<th>Southern partners</th>
<th>Thematic or alliance based partners (eg The Global Fund)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is impartial</td>
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<td></td>
<td></td>
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<tr>
<td>Is accountable to beneficiaries</td>
<td></td>
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<tr>
<td>Is trusted by national partners</td>
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<tr>
<td>Aligns assistance with national needs and priorities</td>
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<tr>
<td>Responds quickly to new development needs and priorities</td>
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<tr>
<td>Achieves planned results on time</td>
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<tr>
<td>Makes decisions transparent</td>
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<tr>
<td>Willingly collaborates with other external development partners at the country level</td>
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<tr>
<td>The Government has insufficient experience with this category of partner</td>
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</tbody>
</table>

(Optional comment box) In your opinion, what can be done to ensure that the UN development system is a neutral, objective, and trusted partner for your country?

77. Collaboration between the Bretton Woods institutions (World Bank, IMF, etc.) and the UN in your country has improved over the past four years:

☐ Strongly agree
☐ Agree
☐ Disagree
☐ Strongly disagree
☐ I am unaware of collaboration between the Bretton Woods institutions and the UN
☐ The Bretton Woods institutions do not operate in this country

Optional comments:
78. Please list Ministries and other governmental institutions (agencies) which were consulted on UN operational activities in the country for this survey.

79. Optional comments on any aspect of the survey: