



# GLOBAL FUSION CELLS PROGRAMME

Strengthening National  
Capacity Through Developing  
National Interagency Coordination  
Mechanisms

## WHAT?

UNOCT's 3-year Global Fusion Cells Programme was launched in January 2020 and is co-funded by the United Nations Peace and Development Trust Fund (UNPDF) and the governments of Portugal and Qatar.

The UNOCT Global Fusion Cells Programme aims to develop national interagency coordination mechanisms or fusion cells/centres which can pool and analyse information, enable informed decision-making, help prevent attacks from occurring, ensure appropriate preparedness, and promote intelligence-led activity. Fusion centres can also drive investigations to ensure best evidence is gathered and to increase the likelihood of achieving a successful prosecution, as well as contribute to a more effective response to and recovery from a terrorist attack.

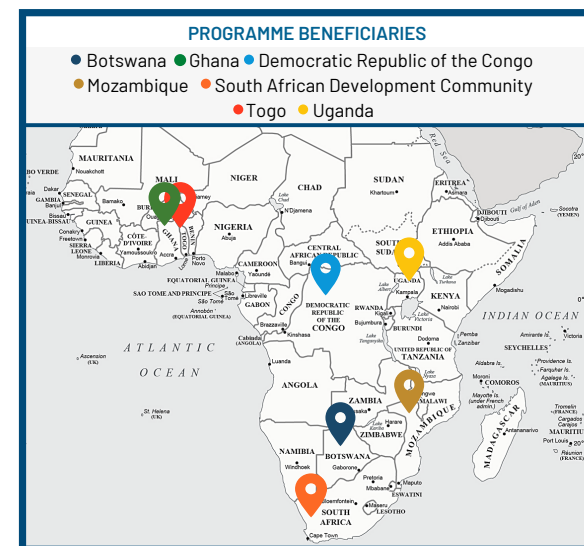
To this end, the programme aims to assist beneficiary Member States in the development of a horizontal, cooperative, inter-ministerial, inter-agency and fluid counter-terrorism architecture, capable of gathering information from all sources, conducting analysis, and redirecting the processed output to relevant entities, under specific and institutional rules and procedures.

The Global Fusion Cells Programme responds to the United Nations Counter-Terrorism Strategy by supporting the implementation of Security Council resolutions 1373 (2001), 2322 (2016), 2396 (2017), 2482 (2019) as well as the 2015 Madrid Guiding Principles on Foreign Terrorist Fighters and its 2018 addendum, and other relevant international instruments and standards.

Every programme delivery lifecycle is planned, delivered, and implemented with the aim of upholding international commitments to human rights, with an aim to support gender mainstreaming efforts.

## WHERE?

This programme is initially focused on Africa, with a possibility to expand to other regions.



## HOW? \_\_\_\_\_

The programme first conducts national-level **deep-dive assessment missions** per beneficiary Member State to review and identify gaps in national legal and institutional frameworks, existing standard operating procedures (SOPs), operational readiness, and other relevant mechanisms to determine the national fusion centre's current capacities relating to intelligence collection, analysis and use, as well as equipment and training needs.

The programme then produces a **National Action Plan** or "Roadmap" to implement evidence-based capacity and capability-building activity related to information-sharing and coordination mechanisms.

The programme delivers **virtual study visits** featuring presentations from leading global fusion centre experts who share with beneficiaries their experiences in developing and operationalizing their respective fusion centres, including best practices and lessons learned.

The programme identified, collected, collated and analysed all available existing best practice globally to develop a **Compendium of Best Practices and Related Guidelines**, which provides a detailed "A to Z manual" on how to establish and operate fusion cells.

## TRAINING & MENTORING \_\_\_\_\_

The following training courses were developed for provision to programme beneficiaries:

- Introduction to Fusion Cells (1 day)
- Ethical Decision-Making (4 days)
- Effective Intelligence Writing (1 day)
- Briefing and Debriefing (2 days)
- Analyst course (2 weeks)
- Threat and Risk Assessment and Report Writing (1 week)
- Fusion Cells Managers (1 week)
- Ethical Questioning and Elicitation Techniques (1 week)
- Open-Source Investigation (OSINT) (1 week)
- i2 Analyst's Notebook (3 days)
- Intermediate to Advanced Excel (1 week)

The programme also provides beneficiary Member States with up to **three (3) months of expert mentoring** to support the newly trained students and to aid in the development of standard operating procedures and other institutional frameworks and operating practices as identified through the programme's Compendium of Good Practices and Related Guidelines.

## FOR MORE INFORMATION

Please visit:

[www.un.org/counterterrorism/fusion\\_cells](http://www.un.org/counterterrorism/fusion_cells)

Or email:

[OCT-fusion-centres@un.org](mailto:OCT-fusion-centres@un.org)



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UNITED NATIONS  
OFFICE OF COUNTER-TERRORISM