HUMAN SECURITY IN THEORY AND PRACTICE


Human Security Unit

United Nations
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List of Acronyms

ABHS  Advisory Board on Human Security
ASEAN  Association of South East Asian States
CHS   Commission on Human Security
DDC   District Development Committees
DRC   Democratic Republic of the Congo
FAO   Food and Agriculture Organization
HSN   Human Security Network
HSU   Human Security Unit
ICC   International Criminal Court
IDP   Internally Displaced People
ILO   International Labor Organization
IOM   International Organization for Migration
FHS   Friends of Human Security
FMLN  Farabundo Martí National Liberation Front
LAS   League of Arab States
MDG   Millennium Development Goals
MONUC United Nations Mission in the Democratic Republic of the Congo
NGO   Non-Governmental Organization
NRS   National Referral System
OAS   Organization of American States
OHCHR Office for the High Commissioner of Human Rights
OSCE  Organization for Security and Co-operation in Europe
PAHO  Pan-American Health Organization
RFTF  Results Focused Transitional Framework
UN    United Nations
UNDP  United Nations Development Programme
UNFPA United Nations Population Fund
UNHCR United Nations High Commission for Refugees
UNICEF United Nations Children’s Fund
UNIFEM United Nations Development Fund for Women
UNODC United Nations Office on Drugs and Crime
UNTFHS United Nations Trust Fund for Human Security
UNV   United Nations Volunteers
WFP   World Food Programme
WHO   World Health Organization
Chapter 1 - The Concept of Human Security and its Added Value

1.1 The Concept of Human Security as defined by the Commission on Human Security

Why Human Security Now?

As argued by the Commission on Human Security (CHS), the need for a new paradigm of security is associated with two sets of dynamics:

- First, human security is needed in response to the complexity and the interrelatedness of both old and new security threats – from chronic and persistent poverty to ethnic violence, human trafficking, climate change, health pandemics, international terrorism, and sudden economic and financial downturns. Such threats tend to acquire transnational dimensions and move beyond traditional notions of security that focus on external military aggressions alone.

- Second, human security is required as a comprehensive approach that utilizes the wide range of new opportunities to tackle such threats in an integrated manner. Human security threats cannot be tackled through conventional mechanisms alone. Instead, they require a new consensus that acknowledges the linkages and the interdependencies between development, human rights and national security.

What is Human Security?

The CHS, in its final report Human Security Now, defines human security as:

“…to protect the vital core of all human lives in ways that enhance human freedoms and human fulfillment. Human security means protecting fundamental freedoms – freedoms that are the essence of life. It means protecting people from critical (severe) and pervasive (widespread) threats and situations. It means using processes that build on people’s strengths and aspirations. It means creating political, social, environmental, economic, military and cultural systems that together give people the building blocks of survival, livelihood and dignity.” (CHS: 2003: 4)

Overall, the definition proposed by the CHS re-conceptualizes security in a fundamental way by:

(i) moving away from traditional, state-centric conceptions of security that focused primarily on the safety of states from military aggression, to one that concentrates on the security of the individuals, their protection and empowerment;

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1 From the Human Security Handbook currently being developed by the HSU under the guidance of Dr. Shahrbanou Tadjbakhsh, Sciences Po, and in close collaboration with Ms. Hitomi Kubo and Ms. Elianna Konialis at the Masters of Public Affairs, Sciences Po, France.

2 The Commission on Human Security was established in January 2001 in response to the UN Secretary-General’s call at the 2000 Millennium Summit for a world “free from want” and “free from fear.” The Commission consisted of twelve prominent international figures, including Mrs. Sadako Ogata (former UN High Commissioner for Refugees) and Professor Amartya Sen (1998 Nobel Economics Prize Laureate).
(ii) drawing attention to a multitude of threats that cut across different aspects of human life and thus highlighting the interface between security, development and human rights; and
(iii) promoting a new integrated, coordinated and people-centered approach to advancing peace, security and development within and across nations.

**What are the main features of Human Security?**

Human security brings together the ‘human elements’ of security, rights and development. As such, it is an inter-disciplinary concept that displays the following characteristics:

- people-centered
- multi-sectoral
- comprehensive
- context-specific
- prevention-oriented

As a **people-centered** concept, human security places the individual at the ‘centre of analysis.’ Consequently, it considers a broad range of conditions which threaten survival, livelihood and dignity, and identifies the threshold below which human life is intolerably threatened.

Human security is also based on a **multi-sectoral** understanding of insecurities. Therefore, human security entails a broadened understanding of threats and includes causes of insecurity relating for instance to economic, food, health, environmental, personal, community and political security.

**Table I: Possible Types of Human Security Threats**

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<tr>
<th>Type of Security</th>
<th>Examples of Main Threats</th>
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<tr>
<td>Economic security</td>
<td>Persistent poverty, unemployment</td>
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<tr>
<td>Food security</td>
<td>Hunger, famine</td>
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<tr>
<td>Health security</td>
<td>Deadly infectious diseases, unsafe food, malnutrition, lack of access to basic health care</td>
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<tr>
<td>Environmental security</td>
<td>Environmental degradation, resource depletion, natural disasters, pollution</td>
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<tr>
<td>Personal security</td>
<td>Physical violence, crime, terrorism, domestic violence, child labor</td>
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<tr>
<td>Community security</td>
<td>Inter-ethnic, religious and other identity based tensions</td>
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<tr>
<td>Political security</td>
<td>Political repression, human rights abuses</td>
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Moreover, human security emphasizes the interconnectedness of both threats and responses when addressing these insecurities. That is, threats to human security are mutually reinforcing and interconnected in two ways. First, they are interlinked in a domino effect in the sense that each threat feeds on the other. For example, violent conflicts can lead to deprivation and poverty which in turn could lead to resource depletion, infectious diseases, education deficits, etc. Second, threats within a

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3 Based on the UNDP Human Development Report of 1994 and the HSU.
given country or area can spread into a wider region and have negative externalities for regional and international security.

This interdependence has important implications for policy-making as it implies that human insecurities cannot be tackled in isolation through fragmented stand-alone responses. Instead, human security involves comprehensive approaches that stress the need for cooperative and multi-sectoral responses that bring together the agendas of those dealing with security, development and human rights. “With human security [as] the objective, there must be a stronger and more integrated response from communities and states around the globe” (CHS: 2003: 2).

In addition, as a context-specific concept, human security acknowledges that insecurities vary considerably across different settings and as such advances contextualized solutions that are responsive to the particular situations they seek to address. Finally, in addressing risks and root causes of insecurities, human security is prevention-oriented and introduces a dual focus on protection and empowerment.

**What do Protection and Empowerment mean for achieving Human Security?**

Protection and empowerment of people are the two building blocks for achieving the goal of human security. They are proposed by the CHS as the bi-parts of any human security policy framework.

- **Protection** is defined by the CHS as “strategies, set up by states, international agencies, NGOs and the private sector, [to] shield people from menaces” (CHS: 2003:10). It refers to the norms, processes and institutions required to protect people from critical and pervasive threats.

  Protection implies a *top-down* approach. It recognises that people face threats that are beyond their control (e.g., natural disasters, financial crises and conflicts). Human security therefore requires protecting people in a *systematic, comprehensive* and *preventative* way. States have the primary responsibility to implement such a protective structure. However, international and regional organizations; civil society and non-governmental actors; and the private sector also play a pivotal role in shielding people from menaces.

- **Empowerment** is defined by the CHS as “strategies [that] enable people to develop their resilience to difficult situations” (CHS: 2003:10).

  Empowerment implies a *bottom up* approach. It aims at developing the capabilities of individuals and communities to make informed choices and to act on their own behalf. Empowering people not only enables them to develop their full potential but it also allows them to find ways and to participate in solutions to ensure human security for themselves and others.

As clearly stated by the CHS, protection and empowerment are mutually reinforcing and cannot be treated in isolation: “both are required in nearly all situations of human insecurity, though their form and balance will vary tremendously across circumstances” (CHS: 2003:10).
### Key Developments of Human Security at the UN

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<th>Year</th>
<th>Event</th>
<th>Details</th>
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<td>1992</td>
<td>Agenda for Peace</td>
<td>UN Secretary General Boutros-Boutros Ghali’s call for “an integrated approach to human security” to address root causes of conflict, spanning economic, social and political issues.</td>
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<td>1994</td>
<td>Human Development Report</td>
<td>Debut of human security, broadly defined as ‘freedom from fear and freedom from want’ and marking the move from a state-centric to a human-centric security paradigm.</td>
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<td>1999</td>
<td>1999 Millennium Declaration</td>
<td>UN Secretary General Kofi Annan calls the international community to work towards achieving the twin objectives of ‘freedom from fear’ and ‘freedom from want’.</td>
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<td>1999</td>
<td>United Nations Trust Fund for Human Security (UNTFHS)</td>
<td>In March 1999 the Government of Japan and the UN Secretariat launch the UNTFHS to finance UN human security projects and increase human security operational impact.</td>
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<td>1999</td>
<td>Human Security Network (HSN)</td>
<td>Launch of the HSN at the initiative of Canada and Norway. The HSN comprises a group of like-minded countries from all regions of the world committed to identifying concrete areas for collective action in the area of human security.</td>
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<td>2003</td>
<td>Human Security Now</td>
<td>The CHS publishes its final report <em>Human Security Now</em>, defining human security as: “to protect the vital core of all human lives in ways that enhance human freedoms and human fulfillment”.</td>
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<td>2004</td>
<td>Human Security Unit (HSU)</td>
<td>Establishment of the HSU at the UN Secretariat</td>
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<td>2004</td>
<td>UN Secretary General’s High-level Panel on Threats, Challenges and Change</td>
<td>Recognition of the interconnectedness of a wide range of new threats to human security (economic and social threats; inter-state conflict and rivalry; internal violence, including civil war, state collapse and genocide; nuclear, radiological, chemical and biological weapons; terrorism; and transnational organized crime) and the need for greater cooperation and partnerships to address them.</td>
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<td>Year</td>
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<td>2005</td>
<td>In Larger Freedom: Towards Development, Security and Human Rights for All</td>
<td>Report of the UN Secretary General setting a series of policy priorities and proposing a number of institutional reforms to achieve the three goals of ‘freedom from want’, ‘freedom from fear’ and ‘freedom to live in dignity’.</td>
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<td>2005</td>
<td>2005 World Summit Outcome Document</td>
<td>Heads of States and Governments refer to the concept of human security. Paragraph 143 of the Document recognized that: “all individuals, in particular vulnerable people, are entitled to freedom from fear and freedom from want, with an equal opportunity to enjoy their rights and fully develop their human potential”.</td>
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<td>2006</td>
<td>Friends of Human Security (FHS)</td>
<td>The FHS, “a flexible and open-ended informal group of supporters of human security” consisting mainly of representatives from UN member states and international organizations working at the UN headquarters in New York., holds its first of four meetings in NY under the chairmanship of Japan.</td>
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<td>2008</td>
<td>UN General Assembly: Thematic Debate on Human Security</td>
<td>Debate to reflect on the multidimensional scope of human security and to further explore ways to follow up on its reference in the World Summit Outcome Document.</td>
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- In 1992, Boutros-Boutros Ghali’s Agenda for Peace makes the first explicit reference of human security within the UN. In this report, the concept was used in relation to preventative diplomacy, peacemaking, peacekeeping and post-conflict recovery. The report drew attention to the broad scope of challenges in post-conflict settings and highlighted the need to address root causes of conflict through a common international moral perception and a wide network of actors under “an integrated approach to human security”.

- In 1994, the UNDP Human Development Report was the seminal text to stress the need for human security, broadly defining it as ‘freedom from fear’ and ‘freedom from want’. The 1994 HDR further characterized human security as “safety from chronic threats such as hunger, disease, and repression as well as protection from sudden and harmful disruptions in the patterns of daily life – whether in homes, in jobs or in communities” (UNDP, 1994:23).

- In the late 1990s, human security was adopted by Secretary-General Kofi Annan as part of the new UN mandate in the 1999 Millennium Declaration and his call at the 2000 UN Millennium Summit, addressing the international community to work towards the advancement of the twin objectives of ‘freedom from fear’ and ‘freedom from want’.

- In 1999, the Government of Japan and the UN launched the United Nations Trust Fund for Human Security (UNTFHS), taking a concrete step towards operationalizing the concept. The UNTFHS has been primarily funded by the government of Japan with the governments of Slovenia and Thailand joining the Fund since 2007. The UNTFHS funds projects relating to key thematic human security areas, such as, post-conflict peacebuilding, persistent and chronic.
poverty, disaster risk reduction, human trafficking and food security. Projects are selected with a view to further “translate the concept of human security into operational activities that provide concrete and sustainable benefits to peoples and communities threatened in their survival, livelihood and dignity.”

- Meanwhile, in 1999, a number of additional governments joined efforts to engage with the concept as part of the Human Security Network (HSN). Launched by Canada, the Network comprises a total of twelve ‘like-minded’ countries - Austria, Canada, Chile, Costa Rica, Greece, Ireland, Jordan, Mali, Norway, Switzerland, Slovenia, Thailand and South Africa as an observer. Committed to applying the human security perspective to international problems, the Network’s efforts include steps towards the application of human security, including the Ottawa Convention on Anti-personnel Landmines and the establishment of the International Criminal Court (ICC).

- In 2000, in contribution to the above efforts and in direct response to the Secretary-General’s call at the Millennium Summit, the independent Commission on Human Security (CHS) was established under the chairmanship of Sadako Ogata, former UN High Commissioner for Refugees, and Amartya Sen, Nobel Economics Prize Laureate (1998). Aiming to mobilize support and provide a concrete framework for the operationalization of human security, in 2003, the CHS produced its final report Human Security Now. The report offers a working definition of human security and reaches a number of respective policy conclusions covering issues such as violent conflict, small arms, refugees and internally displaced persons, post-conflict recovery, health, poverty, trade and education.

- Following the conclusion of the activities of the CHS and as per its recommendations, the Advisory Board on Human Security (ABHS) was created as an advisory body to the Secretary General and to follow-up the policy recommendations of the CHS. In specific, the ABHS has undertaken the role to (i) advise the UN Secretary-General on issues relating to the management of the UNTFHS, (ii) further promote the human security concept and (iii) increase the impact of human security projects funded by the Trust Fund.

- The ABHS has been instrumental in the establishment, in 2004, of the Human Security Unit (HSU) at the UN Secretariat. The overall objective of the Unit is twofold: (i) management of the UNTFHS and (ii) the development of the Trust Fund into a major vehicle for the acceptance and advancement of human security within and outside the UN. Since its establishment in 1999, the UNTFHS has funded more than 175 projects in approximately 70 countries.

**Broader Acceptance of Human Security**

- Further to the establishment of the HSU, in 2004, the UN Secretary General’s High-level Panel on Threats, Challenges and Change has significantly reinforced the utility and relevance of human security. The report makes extensive use of the concept within a broader agenda of requisite institutional reforms to respond to the new threats of the 21st century. In acknowledging the broadened nature and interrelatedness of security challenges, it stresses the need to address human security along with state security and draws strong links between development and conflict.
In 2005, in his final proposal for UN reforms within his report In Larger Freedom, Kofi Annan, albeit not making specific reference to the term human security, uses its three components, namely ‘freedom from fear’, ‘freedom from want’ and ‘freedom to live in dignity’ as the main thematic principles of the report.

More recently, the adoption of the Outcome of the 2005 World Summit by the General Assembly has been pivotal in further raising awareness and interest in the concept of human security. Paragraph 143 of the Outcome Document (A/RES/60/1) recognizes that “all individuals, in particular vulnerable people, are entitled to freedom from fear and freedom from want, with an equal opportunity to enjoy their rights and fully develop their human potential”.

In parallel, the creation of the Friends of Human Security (FHS), as “a flexible and open-ended informal group of supporters of human security”\(^4\) shows a commitment by states and international organizations to engage with the concept in line with the CHS definition and disseminate it on the ground. So far, the FHS has held four meetings (October 2006, April 2007, November 2007 and May 2008) discussing human security in relation to issues such as: climate change, peacebuilding, the Millennium Development Goals (MDGs), the global food crisis, human rights education and gender-based violence. The fourth FHS meeting has been followed by two additional events of significant contribution to the propagation of human security: (i) the General Assembly Informal Thematic Debate on Human Security organized by the President of the GA on 22 May 2008 in New York and (ii) the HSN Ministerial meeting chaired by the Government of Greece in Athens on 29-30 May 2008.

Similarly as outlined in the follow-up document\(^5\), a multitude of UN agencies and departments have implemented more than 175 human security projects worldwide. These projects cover a wide range of issues including: protection and reintegration of refugees, post-conflict peacebuilding, prevention of human trafficking, women’s empowerment, food and health security, socio-economic security for vulnerable communities as well as activities to further promote the concept of human security.

Developments at the international level are similarly reflected in the agendas and policy debates among regional organizations such as the African Union, the European Union, the Association of South East Asian Nations (ASEAN), the Organization of American States (OAS) and the League of Arab States (LAS), where contemporary challenges – from hunger, poverty and failing schools to armed conflict, human trafficking and international terrorism – highlight the need for comprehensive, integrated and people-centered solutions.

1.3 How does Human Security differ from Traditional Security, Human Development and Human Rights Approaches?

“Human Security complements state security, strengthens human development and enhances human rights” (CHS: 2003: 2). Yet the question often arises as to what are the substantive differences between these concepts. Significant among these are the following:

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\(^4\) The FHS consists mainly of representatives from UN Member States and international organizations working at the UN headquarters in New York.

\(^5\) The February 25, 2008 report to the General Assembly includes a comprehensive outline of human security activities by Members States of the FHS and UN agencies, funds and programmes.
Whereas state security concentrates on threats directed against the state, mainly in the form of military attacks, human security draws attention to a wide scope of threats faced by individuals and communities. It focuses on root causes of insecurities and advances people-centered solutions that are locally driven, comprehensive and sustainable. As such, it involves a broader range of actors: e.g. local communities, international organizations, civil society as well as the state itself. Human security, however, is not intended to displace state security. Instead, their relationship is complementary: “human security and state security are mutually reinforcing and dependent on each other. Without human security, state security cannot be attained and vice versa” (CHS: 2003: 6).

To human development’s objective of ‘growth with equity’, human security adds the important dimension of ‘downturn with security’. Human security acknowledges that as a result of downturns such as conflicts, economic and financial crises, ill health, and natural disasters, people are faced with sudden insecurities and deprivations. These not only undo years of development but also generate conditions within which grievances can lead to growing tensions. Therefore, in addition to its emphasis on human well-being, human security is driven by values relating to security, stability and sustainability of development gains.

Lastly, too often gross violations of human rights result in conflicts, displacement, and human suffering on a massive scale. In this regard, human security underscores the universality and primacy of a set of rights and freedoms that are fundamental for human life. Human security makes no distinction between different kinds of human rights – civil, political, economic, social and cultural rights thereby addressing violations and threats in a multidimensional and comprehensive way. It introduces a practical framework for identifying the specific rights that are at stake in a particular situation of insecurity and for considering the institutional and governance arrangements that are needed to exercise and sustain them.

1.4 The Added Value of Human Security as an Operational Tool

Human security is increasingly being adopted as a doctrine to guide foreign policies and international development assistance, as well as a policy tool for programming in the fields of security, development and humanitarian work.

The strength and appeal of human security as an operational tool for analysis, explanation and programming lies in the following components:

(i) A Framework for Protection and Empowerment

Human security derives much of its strength from its dual policy framework resting upon the two mutually reinforcing pillars of protection and empowerment. Operationalization of this framework introduces a hybrid approach which:

- Combines top-down norms, processes and institutions, including the establishment of the rule of law, good governance, accountability and social protective instruments with a bottom-up focus in which democratic processes support the important role of individuals and communities as actors in defining and implementing their essential freedoms.
- Helps identify gaps in the existing security infrastructure and detects ways to mitigate the impact of existing security deficits.
Ensures the sustainability of programmes and policies as protection and empowerment are introduced in a systematic and preventative manner with a look to long-term stability.

- Reinforces peoples’ ability to act on their own behalf.
- Strengthens the resilience of individuals and communities to conditions of insecurity.
- Encourages participatory processes.

(ii) Comprehensive

Human security addresses the full scope of human insecurities. It recognises the multi-dimensional character of security threats – including but not limited to violent conflict and extreme impoverishment – as well as their interdependencies (both sectorally and geographically). In particular, as an operational approach, human security:

- Attributes equal importance to civil, political, economic, social, and cultural rights.
- Sets rudimentary thresholds below which no person’s livelihood, survival and dignity should be threatened.
- Provides a practical framework for the identification of a wide range threats in given crisis situations.
- Addresses threats both within and across borders.
- Encourages regional and multilateral cooperation.

(iii) Multi-sectoral

Coherence is needed between different interventions in order to avoid negative harms while choosing multiplying effects of positive interventions. To this end, human security develops a true multi-sectoral agenda which:

- Captures the ultimate impact of development or relief interventions on human welfare and dignity.
- Provides a practical framework for assessing positive and negative externalities of interventions supported through policies, programmes and projects.
- Enables comprehensive and integrated solutions from the fields of human rights, development and security in a joint manner.
- Helps to ensure policy coherence and coordination across traditionally separate fields and doctrines.
- Allows for knowledge-sharing and results-oriented learning.

(iv) Contextualization

Insecurities vary significantly across countries and communities. Both their causes and expressions depend on a complex interaction of international, regional, national and local factors. Addressing peoples’ insecurities therefore always requires specification to capture variations over time and contexts. As a universally applicable, broad and flexible approach, human security provides a dynamic framework that:

- Addresses different kinds of insecurity as these manifest themselves in specific contexts.
- Builds on processes that are based on peoples’ own perceptions of fear and vulnerability.
- Identifies the concrete needs of populations under stress.
- Enables the development of more appropriate solutions that are embedded in local realities.
- Unveils mismatches between domestic and/or international policies and helps identify priority security needs at the local level.
- Looks at the impact of global developments on different communities.
- Captures the rapidly changing international, regional and domestic security environments.

(v) Emphasis on Prevention

A distinctive element of human security is its focus on early prevention to minimize the impacts of insecurity, to engender long-term solutions, and to build human capacities for undertaking prevention. In this regard, human security:

- Addresses root causes of human insecurities.
- Emphasises early prevention rather than late intervention – thereby, more cost-effective.
- Encourages strategies concerned with the development of mechanisms for prevention, the mitigation of harmful effects when downturns occur and, ultimately, with helping victims to cope.

(vi) Partnerships and Collaboration

With its emphasis on the interconnectedness of threats, human security requires the development of an interconnected network of diverse stakeholders, drawing from the expertise and resources of a wide range of actors from across the UN as well as the private and public sectors at the local, national, regional and international levels. Human security can therefore lead to the establishment of synergies and partnerships that capitalise on the comparative advantages of each implementing organisation and help empower individuals and communities to act on their own behalf.

(vii) Benchmarking, Evaluation and Impact Assessment

Analyses based on human security can be of widespread importance. By providing a holistic and contextual account of peoples’ concrete needs and the factors endangering their security, the information obtained through such analyses can be used in assessing existing institutional arrangements and policies as well as a benchmark for impact evaluation.
Chapter 2 - How to Operationalise the Human Security Concept

2.1 Human Security Principles and Approach

From an operational perspective, human security aims to address complex situations of insecurity through collaborative, responsive and sustainable measures that are (i) people-centered, (ii) multi-sectoral, (iii) comprehensive, (iv) context-specific, and (v) prevention-oriented. In addition, human security employs a hybrid approach that brings together these elements through a protection and empowerment framework.

Subsequently each human security principle informs the human security approach and must be integrated into the design of a human security programme\(^6\).

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<th>HS Principle</th>
<th>HS Approach</th>
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<tr>
<td>People-centered</td>
<td>➢ Inclusive and participatory.</td>
</tr>
<tr>
<td></td>
<td>➢ Considers individuals and communities in defining their needs/vulnerabilities and in acting as active agents of change.</td>
</tr>
<tr>
<td></td>
<td>➢ Collectively determines which insecurities to address and identifies the available resources including local assets and indigenous coping mechanisms.</td>
</tr>
<tr>
<td>Multi-sectoral</td>
<td>➢ Addresses multi-sectorality by promoting dialogue among key actors from different sectors/fields.</td>
</tr>
<tr>
<td></td>
<td>➢ Helps to ensure coherence and coordination across traditionally separate sectors/fields.</td>
</tr>
<tr>
<td></td>
<td>➢ Assesses positive and negative externalities of each response on the overall human security situation of the affected community(ies).</td>
</tr>
<tr>
<td>Comprehensive</td>
<td>➢ Holistic analysis: the seven security components of human security.</td>
</tr>
<tr>
<td></td>
<td>➢ Addresses the wide spectrum of threats, vulnerabilities and capacities.</td>
</tr>
<tr>
<td></td>
<td>➢ Analysis of actors and sectors not previously considered relevant to the success of a policy/programme/project.</td>
</tr>
<tr>
<td></td>
<td>➢ Develop multi-sectoral/multi-actor responses.</td>
</tr>
<tr>
<td>Context-specific</td>
<td>➢ Requires in-depth analysis of the targeted situation.</td>
</tr>
<tr>
<td></td>
<td>➢ Focuses on a core set of freedoms and rights under threat in a given situation.</td>
</tr>
<tr>
<td></td>
<td>➢ Identifies the concrete needs of the affected community(ies) and enables the development of more appropriate solutions that are embedded in local realities, capacities and coping mechanisms.</td>
</tr>
<tr>
<td></td>
<td>➢ Takes into account local, national, regional and global dimensions and their impact on the targeted situation.</td>
</tr>
<tr>
<td>Prevention-oriented</td>
<td>➢ Identifies risks, threats and hazards, and addresses their root causes.</td>
</tr>
<tr>
<td></td>
<td>➢ Focuses on preventative responses through a protection and empowerment framework.</td>
</tr>
</tbody>
</table>

\(^6\) While this handbook is focused on human security programme development, nevertheless, the same principles and approach can also be applied to human security project development and where appropriate to human security policies.
2.2 Human Security Programme Phases

To design a human security programme, the following phases must be considered. Each phase requires a set of goals and tasks which provide the actions needed to ensure the integrity of the human security programme.

<table>
<thead>
<tr>
<th>Phase</th>
<th>Goals and tasks</th>
</tr>
</thead>
</table>
| **Phase 1: Analysis, Mapping and Planning** | ➢ Establish participatory processes and collectively identify the needs/vulnerabilities and the capacities of the affected community(ies).  
➢ Map insecurities based on actual vulnerabilities and capacities with less focus on what is feasible and more emphasis on what is actually needed.  
➢ Establish priorities through needs/vulnerabilities and capacity analysis in consultation with the affected community(ies).  
➢ Identify the root causes of insecurities and their inter-linkages.  
➢ Cluster insecurities based on comprehensive and multi-sectoral mapping and be vigilant of externalities.  
➢ Establish strategies/responses that incorporate empowerment and protection measures.  
➢ Outline short, medium, and long-term strategies/outcomes even if they will not be implemented in the particular programme. (Outlining strategies at different stages with the community is an important foundation for sustainability.)  
➢ Establish multi-actor planning to ensure coherence on goals and the allocation of responsibilities and tasks. |
| **Phase 2: Implementation**   | ➢ Implementation in collaboration with local partners.  
➢ Capacity building of the affected community(ies) and local institutions.  
➢ Monitoring as part of the programme and the basis for learning and adaptation. |
| **Phase 3: Impact Assessment** | ➢ Are we doing the right thing as opposed to whether or not we are doing things right?  
➢ Does the programme alleviate identified human insecurities while at the same time avoiding negative externalities?  
➢ Deriving lessons learned from failures and successes and improving the programme. |

**Phase 1: Analysis, Mapping and Planning**

During the initial analysis, mapping and planning phase of a human security programme, it is critically important to ensure that the programme addresses the actual needs/vulnerabilities and capacities of the affected community(ies) and presents strategies that are based on the protection and empowerment framework with the active participation and implementation of the affected community(ies). Specifically, the **goals of the analysis, mapping and planning phase** are to:

(i) collectively identify the needs/vulnerabilities and the capacities of the affected community(ies) and develop programme priorities in consultation with the affected community(ies);
(ii) identify the root causes of insecurities and their inter-linkages across sectors, and establish comprehensive responses that generate positive externalities for the affected community(ies).

(iii) ensure coherence on the goals and the allocation of responsibilities among the various actors; and

(iv) include short, medium, and long-term strategies.

A. The Human Security Analytical Framework to Needs/Vulnerabilities and Capacity Analysis

A human security analytical framework to needs/vulnerabilities and capacity analysis is necessary to guide the development and the implementation of the data collection process as well as to inform the analysis of the data from a human security perspective. Specifically, the human security approach to needs/vulnerabilities and capacity analysis will be determined by the following actions under each of the human security principles:

- **People-centered**
  - Involve the affected community(ies) when gathering data on the needs/vulnerabilities and the capacities of the affected community(ies).
  - Identify root causes through analysis of the ‘degree of cause’.
  - Develop empowerment strategies based on the capacities needed.
  - Strengthen the resilience of individuals and communities.

- **Multi-sectoral/Comprehensive**
  - Consider the broad range of threats and vulnerabilities both within and across communities (including local, national, regional and international factors).
  - Develop a comprehensive and integrated analysis that incorporates the fields of security, development and human rights.
  - Identify the lack of policy coherence and coordination across sectors/fields that can have a negative impact on achieving the human security needs of the affected community(ies).

- **Context-specific**
  - Ensure that analysis incorporates context specific local information.
  - Include community perception of the threats and vulnerabilities in addition to other quantitative indicators.
  - Highlight potential mismatch between domestic and/or international policies and the priority security needs of the affected community(ies).
  - Identify gaps in the existing security infrastructure.

- **Prevention-oriented**
  - Identify the root causes and the primary protection and empowerment gaps so as to develop sustainable solutions.
  - Emphasize prevention as well as response when developing priorities.
  - Focus on empowerment measures that build on local capacities and resilience.
Once the data has been gathered, the **Human Security Needs, Vulnerabilities and Capacity Matrix** (Table I) provides the spatial presentation for mapping, identifying and analyzing the identified threats, needs and capacities of the affected community(ies). Mapping is well-suited to the analytical needs of the human security approach. Not only does it manage complexity well, mapping also provides the opportunity to visually:

(i) identify and link the most severe and widespread threats and vulnerabilities;
(ii) offer the strategies for addressing the identified insecurities; and
(iii) consider the capacities and the resources of the affected community(ies).

The spatial representation of mapping is also crucial for identifying differences within and among communities in resource distribution. Finally, by providing a more comprehensive view of insecurities in a particular situation or community(ies), mapping allows for stronger identification of the gaps in the existing protection and empowerment infrastructures as well as the priorities for action among the identified insecurities.

**Table I - Human Security Needs, Vulnerabilities and Capacity Matrix**

<table>
<thead>
<tr>
<th>Threats</th>
<th>Needs/Vulnerabilities</th>
<th>Capacities</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>National</td>
<td>District</td>
</tr>
<tr>
<td></td>
<td>Gender</td>
<td>Age</td>
</tr>
<tr>
<td>Economic</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Food</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Environmental</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personal</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Political</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Based on the mapping exercise, the **inter-linkages and dynamics among the various threats, vulnerabilities and capacities are identified**. It is in these intersections that the most effective and comprehensive strategies can be developed. Therefore, it is important to identify these intersections in order to:

1) Establish priorities (communities, areas of intervention, etc.) for action;
2) Assess the sectors and strategies for externalities; and
3) Develop multi-actor integrated plans.

**B. Human Security Strategies**

The human security approach not only requires a thorough assessment of the vulnerabilities and the capacities of the affected community(ies), it also demands **an assessment of the strategies needed to help prevent and mitigate the recurrence of insecurities**. It is through this dual assessment that the interconnectedness between threats, vulnerabilities, capacities and strategies can be most effectively examined.
Table II - Examples of Strategies and Capacities Needed for Addressing Human Insecurities

<table>
<thead>
<tr>
<th>Human security components</th>
<th>Strategies to enhance protection and empowerment</th>
<th>Capacities needed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic security</td>
<td>Assured access to basic income</td>
<td>Economic capital</td>
</tr>
<tr>
<td></td>
<td>Public and private sector employment, wage employment, self-employment</td>
<td>Human capital</td>
</tr>
<tr>
<td></td>
<td>When necessary, government financed social safety nets</td>
<td>Public finance</td>
</tr>
<tr>
<td></td>
<td>Diversify agriculture and economy</td>
<td>Financial reserves</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Diversified agriculture and economy</td>
</tr>
<tr>
<td>Food security</td>
<td>Entitlement to food, by growing it themselves, having the ability to purchase it or through a public food distribution system</td>
<td>Diversified agriculture and economy</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Local and national distribution systems</td>
</tr>
<tr>
<td>Health security</td>
<td>Access to basic health care and health services</td>
<td>Universal basic education and knowledge on health related matters</td>
</tr>
<tr>
<td></td>
<td>Risk-sharing arrangements that pool membership funds and promote community-based insurance schemes</td>
<td>Indigenous/traditional health practices</td>
</tr>
<tr>
<td></td>
<td>Interconnected surveillance systems to identify disease outbreaks at all levels</td>
<td>Access to information and community-based knowledge creation</td>
</tr>
<tr>
<td>Environmental security</td>
<td>Sustainable practices that take into account natural resource and environmental degradation (deforestation, desertification)</td>
<td>Natural resource capital</td>
</tr>
<tr>
<td></td>
<td>Early warning and response mechanisms for natural hazards and/or man-made disasters at all levels</td>
<td>Natural barriers to storm action (e.g. coral reefs)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Natural environmental recovery processes (e.g. forests recovering from fires)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Biodiversity</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Indigenous/traditional practices that respect the environment</td>
</tr>
<tr>
<td>Personal security</td>
<td>Rule of law</td>
<td>Coping mechanisms</td>
</tr>
<tr>
<td></td>
<td>Explicit and enforced protection of human rights and civil liberties</td>
<td>Adaptive strategies</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Memory of past disasters</td>
</tr>
<tr>
<td>Community security</td>
<td>Explicit and enforced protection of ethnic groups and community identity</td>
<td>Social capital</td>
</tr>
<tr>
<td></td>
<td>Protection from oppressive traditional practices, harsh treatment towards women, or discrimination again ethnic/indigenous/refugee groups</td>
<td>Coping mechanisms</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Adaptive strategies</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Memory of past disasters</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Local non-governmental organizations or traditional organisms</td>
</tr>
<tr>
<td>Political security</td>
<td>Protection of human rights</td>
<td>Good governance</td>
</tr>
<tr>
<td></td>
<td>Protection from military dictatorships and abuse</td>
<td>Ethical standards</td>
</tr>
<tr>
<td></td>
<td>Protection from political or state repression, torture, ill treatment, unlawful detention and imprisonment</td>
<td>Local leadership</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Accountability mechanisms</td>
</tr>
</tbody>
</table>

C. The Human Security Multi-Sectorality and Externalities Framework

To develop effective human security strategies, the Human Security Multi-Sectorality and Externalities Framework provides the necessary tool for developing policy and programme coherence among the relevant sectors involved in a programme intervention. By assessing the potential externalities of the proposed intervention, the framework entails multiple key functions in the design and improvement of human security programmes.
Why undertake an analysis of multi-sectorality?

- Intervention in one area can have negative impacts in other areas of equal importance to human security.
- Coherence is needed between different interventions in order to avoid negative externalities.
- To multiply positive externalities.
- To take advantage of available expertise, lessons learnt, etc.
- To share knowledge and improve the efficiency and effectiveness of responses.
- To be more efficient in terms of pooling of resources.
- To provide information for monitoring, evaluation and impact assessment.

What are the challenges of employing multi-sectorality?

- Turf war between organizations.
- Grand strategies that are top down, political and on paper.
- Forced mainstreaming without explaining rationale.
- Multiplication of overlays of management, accountability, committees, etc.
- Different financing modalities as well as monitoring, evaluation and impact assessment.

Table III- An Example of a Human Security Externalities Framework

<table>
<thead>
<tr>
<th>Human Security Components</th>
<th>Possible interventions and assistance in a human security field by international donors</th>
<th>Possible externalities on other insecurity domains</th>
<th>Positive outcomes in other fields</th>
<th>Negative potential outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic security</td>
<td>E.g. Micro credit programmes meant for economic security.</td>
<td>Increase food production (food security). Communities saved from economic hardship less bent on fighting (political security), etc.</td>
<td>Competition among receiving and non receiving communities creates conflict (community insecurity). Women targeted for their increased income/power (personal insecurity).</td>
<td></td>
</tr>
<tr>
<td>Food security</td>
<td>E.g. Relief aid meant for increasing food security for communities.</td>
<td>Can increase economic security for communities who sell their ration (economic security). Less rationale for conflict (political security), etc.</td>
<td>State is no longer accountable to the population but to foreign authorities (political insecurity as a result of illegitimacy). Aid is looted (personal insecurity). Aid decreases agriculture production (economic insecurity of farmers).</td>
<td></td>
</tr>
<tr>
<td>Health Security</td>
<td>E.g. (Re)building the health care system.</td>
<td>Balance (re)attained in mortality/fertility rates (community and personal security). Jobs created (economic security), etc.</td>
<td>Replacement of the state’s responsibility in providing healthcare (lack of trust in institutions, political insecurity). Sanitation not taken into account (environmental insecurity).</td>
<td></td>
</tr>
<tr>
<td>Environmental Security</td>
<td>E.g. Installing environmental sound management practices.</td>
<td>Recovering wasted and polluted renewable resources (economic security). Increased production in agriculture (food security), etc.</td>
<td>Ignoring agricultural traditions (linked to community insecurity).</td>
<td></td>
</tr>
<tr>
<td>Personal Security</td>
<td>E.g. Law and order interventions, increased police programmes and training</td>
<td>Freedom from fear, want and indignity (with impacts on all human security concerns).</td>
<td>Replacing the state (linked to political insecurity). Abuse of power by security forces</td>
<td></td>
</tr>
</tbody>
</table>
Community Security

<table>
<thead>
<tr>
<th>Jobs created (economic security), etc.</th>
<th>(personal and community insecurity).</th>
</tr>
</thead>
<tbody>
<tr>
<td>E.g. Promoting disarmament and demobilization.</td>
<td>Exacerbating or creating new tensions between communities.</td>
</tr>
<tr>
<td>Social harmony (leading to the security of all components).</td>
<td>Social harmony (leading to the security of all components).</td>
</tr>
<tr>
<td>Jobs (economic security), etc.</td>
<td>Jobs (economic security), etc.</td>
</tr>
</tbody>
</table>

Political Security

<table>
<thead>
<tr>
<th>(personal security).</th>
<th>(personal and community insecurity).</th>
</tr>
</thead>
<tbody>
<tr>
<td>E.g. Support to transition to democratic practices.</td>
<td>Imposing particular type of governance system (linked to potential community, economic and political insecurities).</td>
</tr>
<tr>
<td>Reduction of political exclusion (community security). Participation of communities (community and personal security), etc.</td>
<td>Reduction of political exclusion (community security). Participation of communities (community and personal security), etc.</td>
</tr>
</tbody>
</table>


How can policy and programme coherence be addressed?

For the most part, most organizations and institutions are attempting to address multi-sectorality through coordination and a focus on effectiveness. This however is quite difficult in the face of differing mandates. Therefore, rather than organizational coordination, a human security approach requires working in an integrated manner by directly assessing externalities and focusing on legitimacy, efficiency and effectiveness. A successful multi-sectoral approach requires:

- An analytical, comprehensive, and integrated framework.
- A strategic approach to change.
- Permanent networking among programmes that have thematic or target population overlaps.
- Overcoming tensions between short, medium, and long-term strategies and planning.
- Joint interdisciplinary research.

D. The Human Security “Protection and Empowerment” Framework

The analysis, mapping and planning phase of a human security programme also requires employing the “protection and empowerment” framework by designing strategies that address both top-down and bottom-up measures.

- Protection involves strategies that enhance the capacities of the institutional/governance structures needed to protect the affected community(ies) against the identified threats.
- Empowerment includes strategies that build upon the capacities of the affected community(ies) to cope with the identified threats and to strengthen their resilience and choices so as to act on their own behalf and those of the others.

How to develop ‘protection and empowerment’ strategies?

Having identified several strategies and assessed the potential positive and negative externalities among each, it is crucial to subsequently assess the identified strategies for their employment of the ‘protection and empowerment’ framework. The key questions at this stage are:

- What are the relationships between the specific protection and empowerment strategies?
- Which empowerment strategies build upon the capacities of the local population to best resist and respond to the identified threats and vulnerabilities while also enlarging their choices?
- What community capacity(ies) and assets provide solid foundations for empowerment strategies?
- What community strengths have been neglected? How can they best be employed?

- Which protection strategies target the existing gaps in the human security infrastructure and reinforce the capacities of the institutional structure to ensure the protection of the affected community(ies) against the most severe and widespread threats?
  - Based on the assessment of resources and gaps in the human security infrastructure, which strategies are most likely to have positive externalities on other sectors?
- Which protection strategies have the greatest positive externalities on empowerment? Which empowerment strategies have the greatest positive externalities on protection strategies?

**Phase II. Implementation**

One of the **goals of the implementation phase** is to ensure ownership by the beneficiaries and local counterparts through capacity building and partnership. A strong human security programme should be evaluated against the level of local ownership in the implementation phase and the sustainability of the programme, which is increased through collaborative implementation.

**A. Participatory Approaches and Local Capacity Building**

Participation by the affected beneficiaries and local counterparts is vital to the successful implementation and sustainability of any human security programme. Human security programmes must be informed by inputs from the local population in order to be both legitimate and effective in achieving the objectives of the affected community(ies). Participatory processes also provide forums for partnerships that are necessary for addressing complex situations of human insecurity.

Today, there is a large toolkit of participatory approaches available and the decision on which to employ (and to what degree) should be determined by the specificities of the circumstances. Nevertheless, some of the factors that will impact strategic choices regarding participation include:

- Access to the local population.
- External hazards or hostile conditions.
- Timeframe.
- Funding constraints.
- Cultural/community barriers to participation.
- Existing inequalities amongst the local population.

Furthermore, within the context of this handbook, participatory approaches are applied to different actors as well as various phases. For **UN actors**, participation is an important element for advancing multi-agency programme and/or project development. As a result, participatory processes are undertaken with multiple partner agencies in order to ensure:

- Shared goals, objectives, strategies, outcomes, and impact in programme/project development.
Clear delineation of responsibilities and tasks.
Harmonized monitoring and reporting mechanisms.

Meanwhile for **multi-actor groups**, participation broadens the scope of the potential participants and emphasizes local and national participatory processes as much as possible. In these groups, participation:

- Provides a foundation for capacity-building and empowerment strategies.
- Supports implementation by local actors in collaboration with other agencies.
- Provides opportunities for building and/or strengthening networks of action.
- Provides a medium for mainstreaming best practices and lessons learned.

**B. The Stages of Participatory Implementation**

The **building of local capacities and the emphasis on empowerment measures are fundamental** to the advancement of human security. This can occur during all phases of a human security programme. However, the implementation phase provides significant opportunities for building upon and developing new local capacities through participation in project activities and implementation by community members and local counterparts. Participation subsequently needs to be actively mainstreamed through:

- Careful planning that integrates strategies and activities which highlight and build upon the capacities and the resources of the affected community(ies).
- Implementing, reporting and monitoring mechanisms in a manner that makes technical assistance readily accessible and shares ownership for successful implementation with the affected community(ies).
- Allowing for leadership to emerge from the affected community(ies) and building upon and supporting legitimate local and community-based structures.

**Stage 1: Present the programme design to the affected community(ies)**

Although many local participants will have already been engaged in the programme planning phase, however it is important to inform the wider affected community(ies) about the human security programme you will be undertaking. In doing this:

- Allow for feedback from the affected community(ies) about the programme design and the process of implementation;
- Be aware of the capacity of the local population to participate, while considering the local context and the risks involved in their participation; and
- If the affected community(ies) did not participate in the programme design, engage them in dialogue on how the process was conducted and seek their participation.
Stage 2: Establish a committee for overseeing the implementation

As participatory processes can be complex to manage, it is useful to establish a committee for overseeing the implementation of the programme. Committees need to be representative and multi-actor. When forming these committees, be sure to:

- Support legitimate leadership from the affected community(ies);
- Be clear about the mandate of the oversight committees and the lines of reporting.

Stage 3: Allocate tasks and responsibilities

Conflict or tension may arise in this stage of the implementation as various responsibilities also carry different advantages and disadvantages. To avoid compromising the programme through disagreements between the implementing partners:

- Establish clear organizational structures while being sensitive to local practices, processes and structures; and
- Divide the responsibilities and tasks based on the degree and the level of participation possible, while taking into consideration those activities that provide opportunities for local capacity building and empowerment.

Stage 4: Mobilize local resources

Sharing of resources is another way for engendering sustainability into a human security programme. Therefore, it is important to employ local material and labor where possible so as to avoid undermining the local economic system and contribute to the empowerment of the affected community(ies). Resource-sharing can also provide a solid foundation for collaboration among multiple actors across various levels. When mobilizing local resources:

- Be aware of what already exists and build upon those resources; and
- Utilize the full spectrum of local capacities including (i) time, labor and commitment; (ii) local knowledge, expertise and materials; and (iii) financial inputs.

Stage 5: Establish monitoring and reporting mechanisms

In the allocation of tasks and responsibilities, the monitoring and reporting mechanisms should be elaborated so as to promote a flexible human security programme that can be improved upon through feedback. Subsequently, regular monitoring and evaluation of the programme through participation by the affected community(ies) is an essential aspect of the human security approach and the information gained should inform the changes to the programme and the implementation process.

Phase III. Impact Assessment

Evaluation can take many forms and have vastly different objectives. Evaluation is often thought to occur at the end of a programme or some period after implementation in order to assess the success of the programme. Evaluation can also take place during the programme lifecycle in order to assess the progress and provide information for improving or re-targeting the programme. In addition,
evaluation can vary based on how and against what standards assessment occurs. Evaluation can assess the success of a programme based on pre-defined indicators such as the number of people served etc. or based on the impact(s) and outcomes the programme has for the target population. From a human security perspective, **evaluation should be focused on impact assessment**.

**What do we mean by ‘impact’?**

When we talk about impact, we are looking beyond the evaluation of the programme against indicators of efficiency, such as, whether delivery was done on time, targets met, budget spent, etc. Instead, we are interested in the longer term consequences of the programme, i.e., questions of legitimacy about why we developed and implemented the programme in the first place.

**Why a Human Security Impact Assessment (HSIA)?**

- The purpose of an HSIA is to improve the programme and ensure that it alleviates the identified human insecurities while at the same time avoiding negatives outcomes.
- To ensure that individuals and teams think carefully about the likely impact of their work on people and take actions to improve strategies, policies, projects and programmes, where appropriate.
- To assess the external environment and the changing nature of risks rather than the typical focus on the output-input equation used in programme management.

### 2.3 Lessons Learnt, Best Practices and Mainstreaming of Human Security

Each phase of the human security programme provides valuable information on a host of insecurities which if shared appropriately can contribute to the advancement of human security.

- Developing information databanks.
  - Information from mapping exercises can be included in a database to create a baseline on human insecurities. This information can then be shared with relevant parties from:
    - National, district and local government
    - Local population
    - International organizations
    - Donor agencies
    - Private sector
    - Civil society
    - Academic community
  - Furthermore, a database on the linkages and the interconnectedness of insecurities, as well as the impact of externalities on sectors that are often not considered together, can provide critical information on improving human security policies, programmes and projects by all relevant parties.

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7 A step-by-step presentation of an HSIA is available in the longer version of this handbook.
➢ Engaging key decision-makers is critical for strengthening the political will to advocate for human security issues.

  - Relevant indicators and/or qualitative assessments, even if not a complete Human Security Index, provide policy makers with easily accessible information about emerging and/or ongoing human insecurities. In addition, identifying gaps in services and resources, as well as areas or groups of high vulnerabilities, encourages political debate and acceptance for finding concrete solutions to identified human security challenges.

➢ Mainstreaming through participation.

  - The initial capacity building that occurs within the participatory processes under a human security framework provide the foundations for further engagement and action outside of a particular programme and create the opportunities to build additional networks for collaboration, early warning, and advocacy.

➢ Advocating for further research.

  - Each phase of a human security programme provides information about gaps in knowledge and research. In particular, the HSIA can uncover areas of neglect and uncertainty and encourage further research and studies to be undertaken.
Overview

Despite its rich endowments in natural resources and the resilience and entrepreneurship of its population, DRC entered the 1990s in a state of quasi-collapse. The decade was marked by successive episodes of increasing violence, internal, and cross-border conflicts resulting in millions of casualties, considerable population movements, significant infrastructure destruction and continuous deterioration of socio-economic conditions.

With growing stability returning to parts of the DRC, including the district of Ituri, the transition from emergency to development assistance is increasingly recognized as pivotal to the future of the district and the country. Meanwhile, human security, with its emphasis on “protecting people from critical and pervasive threats and empowering them to build on their strengths and aspirations” is seen by many as best suited to bridge the gap between emergency assistance and medium to long-term development. By strengthening public safety; improving health, education and economic recovery; and advancing reconciliation and coexistence, the human security approach is argued to produce the peace dividend needed to bolster confidence in Ituri’s continuing efforts to consolidate peace and transition to sustainable development.

Application of the human security approach

The fundamental aim of the project is to empower the peoples of Ituri to act on their own behalf and re-establish their livelihoods in a culture of peace. As such, the project seeks to address the human security needs of the targeted communities in the areas of public safety, coexistence and reconciliation, health, education, training, employment and institutional support. Accordingly, the project focuses on multi-sectoral entry points under an integrated inter-agency approach executed

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8 This project was formulated prior to recent events in the eastern DRC and as of 7 November 2008 has not been suspended.
by UNDP, FAO, UNICEF and UNHCR, in collaboration with WFP, MONUC, UNFPA and WHO as well as community based organizations, national and international NGOs, and the provincial government of Ituri.

**Programming Areas**

Based on an integrated and comprehensive approach, the project focuses on achieving the following goals:

(1) *Restore livelihoods and re-activate productive assets.*

(2) *Improve the delivery of and access to basic social services such as health, education and water.*

(3) *Support community empowerment processes through good governance and promote a culture of peaceful co-existence between diverse groups.*

Activities under the project fall into two categories or pillars. The first pillar aims to empower individuals, communities, and the government. As *Human Security Now* notes, empowerment enables people to develop their potential and become full participants in the decision-making process. The second pillar seeks to protect people and shield them from dangers through efforts to develop norms, processes and institutions that systematically address insecurities.

**Pillar One - Empowerment**

In its objective to empower the people of Ituri and build their individual strengths and aspirations, the project:

- provides capacity building support to community-based cooperatives and association of farmers, fishermen and livestock breeders in the most war affected and the poorest regions of Ituri;
- improves the quality of agricultural and veterinary extension services where over 85% of the population of Ituri is engaged in;
- strengthens capacities for sustainable employment opportunities to the benefit of vulnerable youths including young girls as well as returnees; and finally
- enhances the capacity of government and community-based organizations in the areas of education and healthcare service delivery both of which are critical to allowing people to fully develop themselves

**Pillar Two - Protection**

Through a concentrated effort to develop norms, processes and institutions that systematically address insecurities, the project aims to protect and shield people from critical and pervasive threats. Subsequently, norms of peaceful co-existence, safety and security are achieved through:

- sporting, artistic, cultural, peace committees and workshop activities that promote social cohesion and reconciliation; as well as,
- reinforcement of police posts, the newly created border police, and the training of local line ministries in conflict-sensitive planning and implementation skills
Summary

By integrating the two pillars of empowerment and protection and promoting responses that are people-centred, comprehensive, and sustainable, the project addresses the full range of insecurities faced by the peoples of Ituri and proposes activities that help strengthen the transition from emergency to medium and long-term development, peace and security.
3.2 El Salvador: Strengthening Human Security by Fostering Peaceful Coexistence and Improving Citizen Security

Overview

In 1992 the government of El Salvador and the rebel Farabundo Martí National Liberation Front (FMLN) signed the Chapultepec Peace Accord, ushering an end to over a decade of violent conflict. However, as efforts to consolidate hard-won stability and democratic governance continue to be undermined, the human security dividends of the peace process have yet to materialize. In the western Department of Sonsonate, persistent violent crime, high homicide rates, the presence of youth gangs, drug trafficking and a ready supply of firearms sustain a culture of fear and intimidation.

Application of the human security approach

Lessons learned from past activities suggest that an integrated approach including multiple sectors, various government agencies, and civil society participation are imperative to effectively improve the human security of the region. Meanwhile, given the seriousness of domestic and sexual violence, gender equality also requires special consideration as human security cannot be achieved without the active participation of women.

With its emphasis on the special needs of vulnerable communities and its attention to advancing inter-organizational partnerships, the human security approach is viewed as the most suitable mechanism for fostering coexistence and civic security in the Department of Sonsonate. By working comprehensively to (i) develop strong public institutions and civil society engagement, (ii) advance the protection of children and adolescents, (iii) promote the prevention of armed violence, (iv) provide responses to domestic and sexual violence, and (v) address gender gaps in employment opportunities, the improvement of human security provides the foundation for achieving sustainable development, peace and security in a region eager to benefit from the peace process.
Programming Areas

Through both top-down protection and bottom-up empowerment measures, the project comprehensively addresses the demands of human security in the Department of Sonsonate. Taking into account the multi-sectoral nature of the human security challenges in the region, the project takes an inter-agency approach to integrate the comparative advantages of four UN agencies – UNDP, UNICEF, WHO and ILO. Project activities are implemented in direct collaboration with the Government, including the Ministries of Foreign Affairs, Education and Health, the National Council on Public Security, the police and the judiciary. Local governments, NGOs and community organizations are also involved in the implementation of the project. The following are some of the key areas of intervention under the project.

1. Coordinating and complementing initiatives by public institutions and civil society to prevent violence and foster peaceful coexistence by training members of local police and relevant administrative and judicial offices on effective and adequate policymaking as well as promoting public awareness on civic culture and coexistence norms.

2. Enhancing the safety of public space usage by building and reclaiming public spaces such as parks and sports grounds, developing mechanisms and activities for sustainable municipal management of public spaces with community participation, facilitating the integration of children and adolescents in community spaces and vocational trainings, and promoting strategies that increase public awareness and inhibit violations of children’s rights.

3. Establishing mechanism to reduce road accident mortality and morbidity by facilitating the adoption of local by-laws restricting arms-bearing in public spaces through campaigns and media, developing arms control plans including the procurement of weapon detectors, and creating strategies and networks on road education and prevention of road injuries and accidents.

4. Equipping local institutions to ensure comprehensive responses to domestic and sexual violence by setting up self-help groups and inter-sectoral networks to address sexual and domestic violence, carrying out awareness-raising campaigns, and supporting community debates on domestic violence, sexual exploitation and human trafficking.

5. Reducing gender gaps in access to employment and representation in decision-making processes by providing technical assistance for the formulation and adaptation of gender sensitive policies and promoting micro-projects to create employment opportunities and economic incentives for women, with particular emphasis on young women and single mothers.

Summary

The project aims to reduce the interconnected threats of violence, organized crimes, gender inequality and social insecurity. With specific emphasis on protecting and empowering vulnerable communities, the project contributes to the achievement of human security and stability in one of the most violent and vulnerable regions in El Salvador.
3.3 Kazakhstan: Enhancing Human Security in the Former Nuclear Test Site of Semipalatinsk

Overview

Between 1946 and 1989 a total of 468 nuclear tests were conducted in the Semipalatinsk nuclear testing area. Covering 18,500 km² of Eastern Kazakhstan, the test area is home to over 1.3 million people. In its wake, the closure of the test site has left not only a legacy of ecological degradation and lingering health consequences, but also a devastated local economy and social infrastructure. Chronic unemployment and inflation coupled with the withdrawal of government funds for basic social services have destroyed traditional lifestyles and rendered the inhabitants of the Semipalatinsk region powerless.

In a country faced with increasing social and economic divides between rural and urban areas, the desolation of the Semipalatinsk region represents a real threat to human security resulting in rising tensions and possible conflicts.

Application of the human security approach

With its emphasis on the protection and empowerment of individuals and communities, the human security concept offers a multi-sectoral approach that addresses the intertwined challenges faced by residents of Semipalatinsk. Moreover, by addressing the root causes of vulnerabilities, the human security approach advocates for long-term solutions that build on the capacities of the most neglected communities thus reducing the rural/urban divide and mitigating the potential source for tensions and conflict.

Programming Areas

The primary goal of the project is to strengthen the capacities of the impacted rural communities by cultivating civic engagement, supporting sustainable economic development and providing much needed community services at the local level. To this end, the project advances a multi-tier strategy that focuses on three critical areas: (1) health and social services, (2) economic development, and
(3) social infrastructure. The project is implemented through the collaboration of UNDP, UNICEF, UNFPA, and UNV and is in partnership with local communities and government counterparts.

(1) **Health and Social Services** – To ensure access to quality basic health and social services for vulnerable groups by:

- Training healthcare and social services practitioners; equipping local facilities to adequately serve vulnerable families; and developing the capacities of the local government and the NGOs to plan family-based and child-focused social policies.

(2) **Economic development** – To build the capacities for entrepreneurship and provide modalities for generating economic and employment opportunities by:

- Delivering effective training programs on business management and planning skills as well as launching micro-credit and micro-leasing services for rural households and small entrepreneurs.

(3) **Social infrastructure** – To mobilize and empower communities to act as agents of change within society by:

- Establishing grant mechanisms and training programs that assist registered NGOs and local institutions in delivering needed social services and by engaging self-help groups and associations into voluntary action to support small-scale local initiatives.

**Summary**

The project facilitates universal access to basic health care, realizes minimum living standards, and strengthens local participation in social service delivery through an inter-agency approach that emphasizes protection and empowerment measures. Consequentially, the project reduces vulnerability of those who suffer from the negative legacies of nuclear testing in the Semipalatinsk region and contributes to mitigate social tensions among divided groups in Kazakhstan. With enhanced human security, communities in Semipalatinsk are anticipated to achieve prospects for sustainable development and peace.
3.4 Kosovo\(^9\): Multi-sectoral Initiative for Community Stabilization and Improved Human Security

Overview

The conflict of 1998/99 resulted in growing hardships on the already vulnerable and distressed population of Kosovo. By further destroying the area’s social infrastructure and contributing to its soaring unemployment, Kosovo today is one of the poorest regions in Europe. Moreover, remaining social tensions between the deeply divided ethnic communities of Kosovo-Albanians, Kosovo-Serbs and Roma Ashkali and Egyptian (RAE) minorities present further obstacles to achieving human security in the region. By politicizing the provision of public services and creating parallel facilities and structures, ethnic divisions have not only inhibited the reform and development process but have also made the task of reintegrating over 200,000 internally displaced ethnic minorities exceedingly complex and challenging.

Application of the human security approach

Focusing on the municipalities of North and South Mitrovice/a and Zvecan, current tensions cannot be alleviated through piecemeal responses but instead require a comprehensive and integrated approach that is based on human security. Subsequently, a broad range of interconnected issues such as poverty, education, health, displacement, conflict prevention, reconciliation, and the protection of minority rights must be addressed if sustainable peace and stability is to take root in the region. To this end, the project draws upon the expertise of multiple UN agencies (UNDP, UNV, WHO, UNICEF, UNFPA and OHCHR) and includes the full partnership of the Ministry of Local Government, the Ministry of Communities and Returns, local governments of North and South Mitrovice/a and Zvecan, as well as local NGOs and business centers.

\(^9\) In accordance with Security Council Resolution 1244.
Programming Areas

To promote peace and stability in North and South Mitrovica/a and Zvecan, the project focuses on the following three tangible outputs:

(1) *Establish mechanisms for local authorities in the three target areas to involve all communities in the planning, monitoring and assessment of service delivery.*

- Train local institutions on human rights and social protection, and integrate the human rights approach into development strategies.
- Develop and implement health sector action plans to rehabilitate local health facilities.
- Refurbish schools and train educational officials and school teachers on inclusive teaching methodologies.

(2) *Increase enterprise activities within the three municipalities and develop stronger trade links between the communities.*

- Identify economic opportunities for small and medium enterprises, establish short-term employment opportunities in public investment schemes, promote skills upgrading and on-the-job training.
- Train entrepreneurs on business management and planning practices and establish grant mechanisms to support start-ups with a special focus on marginalized groups including women, youth, and ethnic minorities.

(3) *Improve inter-community relations through increased local ownership and strengthened capacities of civil society organizations, as well as implementation of neighborhood and inter-community development projects.*

- Empower communities through training of local NGOs and civil organizations on a variety of issues ranging from participatory assessment techniques to intercommunity development projects and dispute resolution mechanisms.

Summary

By bridging the ethnic divide through education and training as well as improving public services and facilitating economic development, the project contributes to the consolidation of peace and the promotion of human security in northern Kosovo.
3.5 Liberia: Rebuilding Communities in Post-Conflict Liberia
Empowerment for Change

Overview

Emerging from a series of protracted conflicts, Liberia undergoes a challenging process of recovery. Two decades of conflicts have destructed the socio-economic infrastructure and have forced people to flee from their home, leaving rural communities in dire poverty and disillusionment. While return of the displaced and the demobilized ex-combatants signals restoration of peace, severe shortage of food production and employment opportunities in rural communities provide grounds for friction and discontent between returnees and those who, for one reason or another, opted not to migrate and remained during the conflicts.

With increasing awareness of the risk of a relapse into conflict, consolidation of peace based on a holistic approach is viewed as crucial in post conflict efforts. To this end, enhancing capacity of rural communities to absorb returnees and to plan and manage long-term development is seen as imperative in defusing the potential source for backslide. Human security, focusing on protecting people from threats and empowering them to build on their strengths and aspirations, offers the most suitable platform to support vulnerable communities recovering from conflict. Through supporting participation in addressing their own needs, improvement of economic skills and performance, and enhancement of basic social services in communities that are most affected by conflicts in Liberia, the human security approach promotes successful transition from violent and impoverished environment to sustainable peace and development.

Application of the human security approach

To enhance the empowerment and participation of the targeted communities in the decision making process at the local level, the project adopts a multi-sectoral approach that addresses the economic, social, institutional and capacity needs of the affected communities and rebuilds relations among the host communities, the ex-combatants, the returnees and the IDPs. Accordingly, the project takes an inter-agency approach that benefits from the comparative advantages of UNDP, FAO and the WFP, and collaborates with non-governmental organizations and local and national authorities including
District Development Committees (DDC), Ministry of Agriculture, Ministry of Rural Development, and the Results Focused Transitional Framework (RFTF).

**Programming Areas**

Addressing a wide range of human security needs, the project focuses on the following objectives and activities to:

(1) *Enable targeted communities to participate in identifying and determining their needs; articulating and negotiating with partners; and participating in the monitoring and realization of such needs:*

- Facilitate the participation of community members in the formulation and the administration of community rehabilitation projects;
- Develop management skills of community members for effective and efficient assets storage, local marketing and information processing; and
- Support the establishment of systems and institutions such as credit schemes to improve the development and marketing of agricultural products.

(2) *Replenish farming skills and technical support services lost during the conflict in the targeted communities:*

- Enhance blacksmith skills through delivery of training programs and rehabilitation of blacksmith centres; and
- Improve farming techniques such as crop production and the use of fertilizers.

(3) *Support the revitalization of local economies by creating on-farm and off-farm opportunities for gainful employment:*

- Rehabilitate basic infrastructure such as roads, bridges and canals through local contractors with visible multiplier effects; and
- Distribute seeds and other related farming inputs.

(4) *Enhance access to basic social services including education, health and water and sanitation:*

- Rehabilitate schools, clinics, and water and sanitation facilities through local contractors.

**Summary**

Through a community-based multi-sectoral approach, the project enhances the capacity of post-conflict rural communities to protect themselves from the risks of relapsing into conflict and empowers them to consolidate and sustain the recovery towards peace and development.
3.6 Moldova: Protection and Empowerment of Victims of Human Trafficking and Domestic Violence

Overview

Continuous political conflicts and extreme poverty in Moldova have resulted in high unemployment rates and a growing income disparity between urban and rural areas. Subsequently, up to 40% of the labor force in some of the poorest towns and villages have emigrated abroad, tearing apart family structures in rural towns and villages and undermining community support mechanisms.

Of these, women and children bear the heaviest burden of the country’s challenges. Prompted by their desperate economic and social situation, young women constitute the vast majority of trafficked persons – migrating to improve the quality of their lives and yet often trafficked into sexual exploitation. Meanwhile, children of poor and emigrating families are frequently abandoned at state institutions, exposing them to further psychological stress and neglect.

Application of the human security approach

Looking at the root causes of human trafficking, human security highlights the inter-connections between gender-based violence, poverty and sexual exploitation. Accordingly human security advocates for not only physical security but also access to fundamental freedoms, economic security, and social well-being. Through an integrated top-down protection and bottom-up empowerment framework, human security promotes a comprehensive program that improves the protective and socio-economic situation of women and children in rural town and villages in Moldova.
Programming Areas

The project, in close collaboration with UNDP, UNFPA, IOM, and OSCE, and through implementation by the government and local counterparts, comprises of the following two primary components:

Protection

The objective of the Protection component is to strengthen the capacity of government institutions in partnership with civil society to provide quality identification, protection, and assistance services to victims of human trafficking and domestic violence on a sustainable basis. Protection measures will be achieved through the following activities:

- Build the capacity of institutions, professional groups and civil society on the prevention, identification and provision of integrated support services to victims of human trafficking and domestic violence;
- Establish repatriation funds and mechanisms to offer immediate safe accommodation, medical care and psychological counseling services; and
- Raise social awareness on the issue of domestic violence and human trafficking through self-help groups, education and counseling services.

Empowerment

The objective of the Empowerment component is to empower communities, civil society organizations, and individuals to better address the issues of human trafficking and domestic violence and to provide basic services for at-risk persons. Empowerment measures will be achieved through the following activities:

- Mobilize target communities to dispatch community-led development processes and community initiatives addressing domestic violence and human trafficking through community meetings and action groups;
- Train community leaders, individuals and local media on human security issues including access to alternative livelihoods, social responsibility and positive parenting practices.

Summary

By addressing the human security needs of vulnerable women and children in Moldova, the project bridges the existing gap between gender-based violence, poverty, and sexual exploitation. This integrated approach comprehensively addresses the root causes of human trafficking and empowers communities to provide better protection assistance and empowerment measures to sustain lives that are free from fear, want and loss of dignity.
3.7 Myanmar: Support to Ex-Poppy Farmers and Poor Vulnerable Families in Border Areas

Overview

Myanmar, a country of 53 million inhabitants, is one of the most ethnically diverse countries in South East Asia consisting of over 135 diverse groups. Since independence these groups have been vying for various levels of autonomy. In an effort to maintain the cease-fire status quo and to avoid the renewal of conflict, the Government has adopted a ‘peace for development strategy’ and in 1999 agreed to a 15-year plan to eradicate poppy production form Myanmar.

For generations poppy production however has been the main source of income for large segments of inhabitants in the highlands of Shan State. And while recent efforts on opium eradication have produced considerable progress nevertheless in the absence of alternative income opportunities, the eradication plan has resulted in sharp declines in incomes and a significant rise in levels of indebtedness among farmers. Without alternative sources of income, as well as households struggling to meet their basic needs, farmers are more likely to resist authorities, resulting in tensions and a possible renewal of conflicts along the border areas of Myanmar including the Shan State.

Application of the human security approach

Faced with loss of income, inadequate food security, lack of education and multiple health challenges, the project addresses the broad range of human security challenges confronted by the targeted communities and highlights the socio-economic alternatives needed to ensure adequate food and economic security during the transition period. To this end, WFP, FAO, UNODC and UNFPA will implement an interagency approach, in direct partnership with a number of local and
international NGOs, focusing on the requisite health, education, nutrition, infrastructure, and capacity building needs of the local communities.

**Programming Areas**

With the goal of improving the socio-economic conditions of vulnerable communities in the Shan State, the project focuses on the following objectives and activities:

(1) *Protect ex-poppy farming households and poor vulnerable families from critical loss of livelihoods and improve their food security:*

- Identify sustainable alternative crops and provide seeds and fertilizers together with technical support and training to transfer modern agricultural technologies as well as land/water management skills;
- Construct weirs and dams and develop canals to improve irrigation system; and
- Recommend alternative livelihoods and provide training for income generating skills.

(2) *Create and maintain conducive conditions for the rehabilitation and restoration of self reliance:*

- Construct and renovate primary schools;
- Improve water supply facilities based on the needs of the community;
- Conduct vocational training on masonry and carpentry, and provide the necessary tools and equipments;
- Enhance access to primary education, targeting women and adolescent girls; and
- Increase awareness and knowledge on HIV/AIDS, health and gender issues.

**Summary**

With multiple entry points, the project comprehensively addresses the sources of insecurities faced by the ex-poppy farming communities as they transition away from poppy production. Based on capacity building activities, conditions for the eradication of opium are sustained and access to alternative livelihoods for the community is ensured. Moreover, by protecting and empowering people exposed to extreme poverty and sudden economic downturns, the project through the human security approach provides a powerful tool in assisting communities in freeing themselves from dependency on poppy production and restoring their livelihoods.
Overview

Located at the foot of the Andes and in one of Peru’s most remote and vulnerable regions, the communities of Quispicanchis and Carabaya face a daunting range of natural disasters including earthquakes, floods, droughts, tsunamis and avalanches. Moreover, the recurrent nature of these disasters has resulted in serious human insecurities that threaten to confine these communities into permanent situations of poverty, malnutrition and ill-health.

Too often responses to natural disasters are piecemeal, reactive and fail to address the root causes of vulnerabilities. Moreover, little attention is paid to the interlinkages between risk reduction, capacity building and support for sustainable development. However, to substantially improve the human security of the peoples of Quispicanchis and Carabaya, these factors must be considered. Through disaster management education, safer building techniques, improved agricultural practices as well as community-driven early warning and disaster response mechanisms, communities can better prevent and mitigate the impacts of natural disasters. Similarly by supporting community-based land conservation and improved agricultural practices, responses can tap into vast and untapped opportunities that not only help restore natural defenses vis-à-vis disasters but also benefit the poor by expanding their economic opportunities, improving their livelihoods, and strengthening their resilience in times of crisis.

Application of the human security approach

Based on an integrated inter-agency approach, the project addresses a broad range of interconnected issues that help protect and empower the most neglected and exposed communities in the southern Andes region. Accordingly, the project benefits from the participation of UNDP, UNICEF, FAO,
WHO and WFP, and through direct collaboration with local and national counterparts such as civil defense district committees (CDDCs), community networks, non-governmental organizations and the offices of regional authorities including the Ministries of Agriculture, Health, and Education as well as the National Programs for Food Assistance and for River-basin Management and Soil Conservation.

**Programming Areas**

Taking into account the multi-sectoral demands of human security, the project focuses on the following objectives and activities:

1. **Empower district municipalities in disaster preparedness, response, and coordination of the Civil Defence District Committees:**
   - Strengthen the monitoring and logistical capacities of municipal and district committees by elaborating and enhancing disaster prevention tools, early warning systems and local communications infrastructure; and
   - Promote community awareness and participation by identifying vulnerable persons and clarifying safe areas and evacuation routes.

2. **Reduce the impact of natural disasters through risk mitigation and prepare for community survival, health and food security:**
   - Improve the health condition of local populations and expected mothers by developing capacities of local health care institutions and constructing pilot homes with upgraded cooking and sanitary facilities; and
   - Engage in reforestation activities, build micro-dams and protective barriers against floods and improve soil conservation.

3. **Strengthen coping capacities to protect livelihoods, improve nutrition, meet basic needs and expedite recovery in the event of a natural threat:**
   - Develop livestock management and animal treatment techniques that are suitable for severe weather conditions;
   - Improve subsistence agriculture through effective management of natural resources and selection of suitable local systems for harvest, storage, distribution and trade of crops; and
   - Enhance nutrition and health conditions of local communities and vulnerable groups through vegetable production in locally designed green houses and training on hygiene and sanitary practices.

4. **Improve community awareness and knowledge of practical preventive measures in the event of natural disasters:**
   - Design and distribute communication strategies and tools that link disaster prevention with the protection of environmental assets and disaster education.

5. **Disseminate lessons learned at the regional level and implement standing agreements between regional, provincial, and district institutions to promote sustainability:**
- Promote inter-district communications to benefit from sharing of local best practices and mentoring; and
- Engage in information dissemination at the national level in collaboration with the press and the private sector.

**Summary**

By addressing the full range of insecurities faced by the targeted communities, the project promotes responses that are community-driven, preventive and sustainable. Through a culture of local prevention and empowerment, the projects helps to further strengthen the preventive and coping capacities of the communities of Quispicanchis and Carabaya as well as improve their long-term growth and sustainable development.