

Prepared by the Institute of Environmental Engineering (APINI) Kaunas University of Technology, Lithuania



Sponsored by UNEP, Division of Technology, Industry, and Economics







Team for CP success

- Managers, engineers and finance people in industry and commerce, in particular those responsible for business strategy, product development, plant operations and finance
- Government officials, both central and regional, who play an important role in promoting CP
- Media representatives who play an important role in disseminating information on good environmental practice

What is waste?

There are literally hundreds words for different types of waste:

- allowance
- BOD
- broke
- contaminated solids
- core loss
- customer returns
- damage
- drainings
- dust
- effluent
- evaporation
- furnace loss

- greenhouse loss
- hidden losses
- leakage
- non-conforming material
- overfill
- packaging
- process loss
- rework
- second quality
- stock loss
- washings

and etc.





Waste is waste what ever you call it: take the opportunity to cut waste and increase profits!



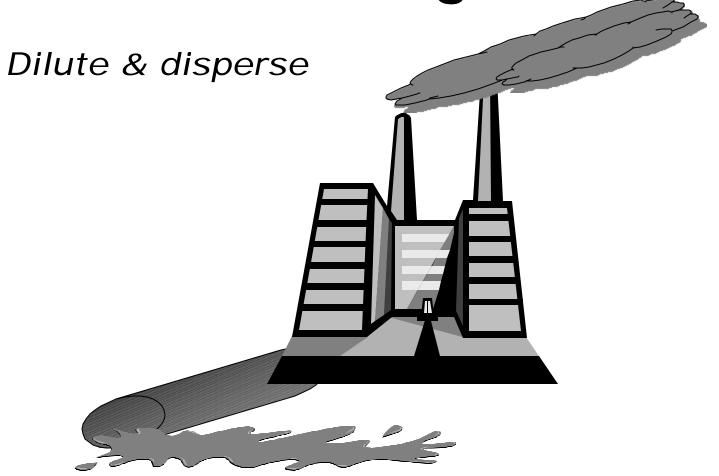
Where are you now?

- Only a change in technology would eliminate waste completely
- We are optimising our processes and achieving big cost reductions
- Waste is coming down as we change the way we work

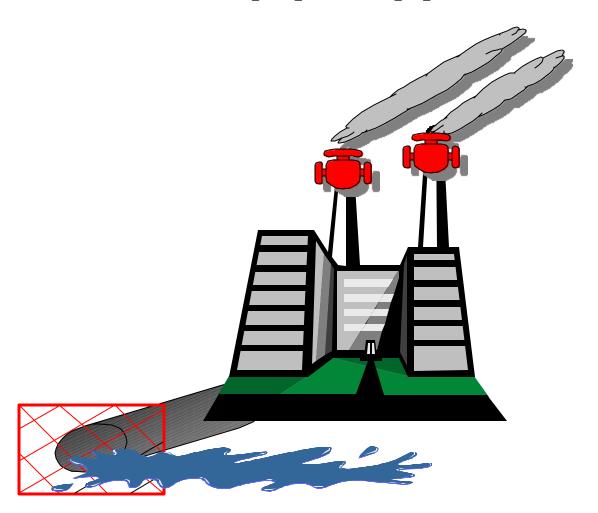


- We have identified our waste and monitoring it
- We plan to reduce waste
- Waste is cost and regulatory issue
- Waste is only disposal issue
- Waste is not an issue

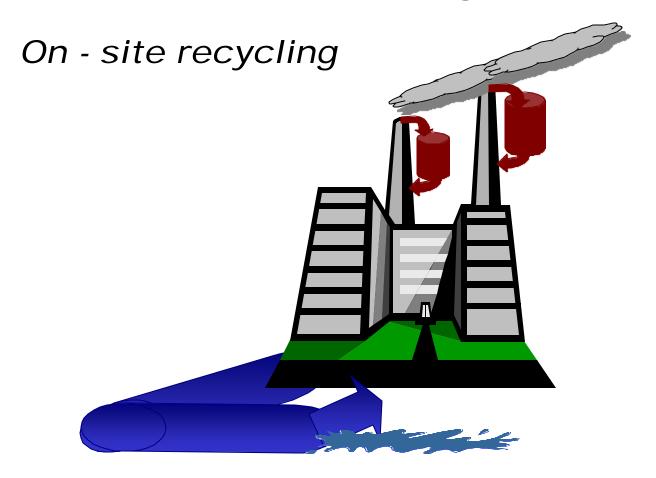
Passive environmental strategies



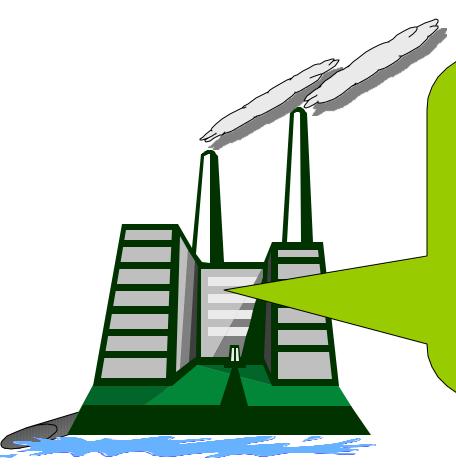
Reactive environmental strategies: end-of-pipe approaches



Reactive environmental strategies



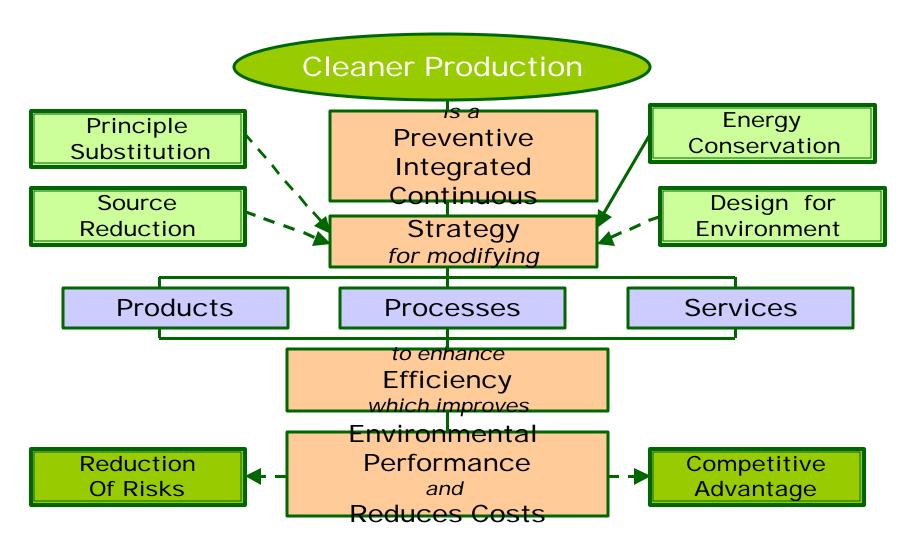
Proactive environmental strategies: Cleaner Production



Prevention of Waste generation:

- Good housekeeping
- Input substitution
- Better process control
- Equipment modification
- Technology change
- Product modification
- Efficient use of energy resources
- On-site recovery/reuse

Cleaner Production Definition



always

 reduces long-term liabilities which companies can face many years after pollution has been generated or disposed at a given site



usually

- increases profitability
- lowers production costs
- enhances productivity
- provides a rapid return on any capital or operating investments required
- increases product yield
- leads to the more efficient use of energy and raw materials

usually (continuation)

- results in improved product quality
- increases staff motivation
- relies on active worker participation in idea generation and implementation
- reduces consumer risks
- reduces the risk of environmental accidents
- is supported by employees, local communities, customers and the public

often

- avoids regulatory compliance costs
- leads to insurance savings
- provides enhanced access to capital from financial institutions and lenders
- is fast and easy to implement
- requires little capital investment

How CP could be applied in practice?



1. Good Housekeeping

take appropriate *managerial and* operational actions to prevent:

- leaks
- spills
- to enforce existing operational instructions



2. Input Substitution

substitute input materials

- by less toxic
- or by renewable materials
- or by adjunct materials which have a longer service lifetime in production



3. Better Process Control modify:

- operational procedures
- equipment instructions

and process record keeping in order to run the processes more efficiently and at lower waste and emission generation rates



4. Equipment Modification

modify the existing production equipment and utilities in order:

- run the processes at higher efficiency

- lower waste and emission generation rates

5. Technology Change

replace of:

- the technology
- processing sequence
- synthesis pathway

in order to minimise waste and emission generation during production



6. On-site Recovery/Reuse

 reuse of the wasted materials in the same process for another useful application within the company



7. Product Modification

modify the product characteristics in order:

- to minimise the environmental impacts of the product during or after its use (disposal)
- to minimise the environmental impacts of its production



8. Using Energy Efficiently

Reduce the environmental impact from energy use by:

- improved energy efficiency
- by using energy from renewable sources



CP versus End-of-Pipe approach

Cleaner Production

Continuous improvement

Progress towards use of closed loop or continuous cycle processes

Everyone in the community has a role to play; partnerships are essential

Active anticipation and avoidance of pollution and waste

Elimination of environmental problems at their source

Involves new practices, attitudes and management techniques and stimulates technical advances

Pollution Control and Waste Management

One-off solutions to individual problems

Processes result in waste materials for disposal a pipeline with resources in and wastes out

Solutions are developed by experts often in isolation

Reactive responses to pollution and waste after they are created

Pollutants are controlled by waste treatment equipment and methods

Relies mainly on technical improvements to existing technologies

What Are the Benefits of Cleaner Production?

Improving environmental situation



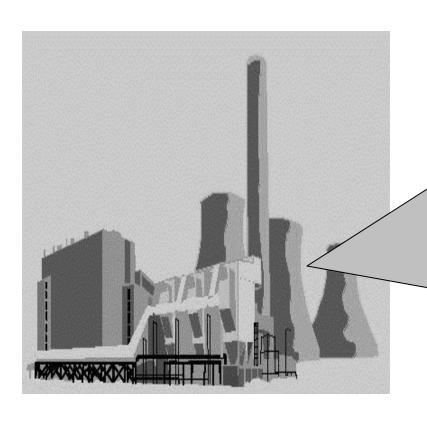
What is not CP?



- Off-site recycling
- Transferring hazardous wastes
- Waste treatment
- Concentrating hazardous or toxic constituents to reduce volume
- Diluting constituents to reduce hazard or toxicity

CP barriers

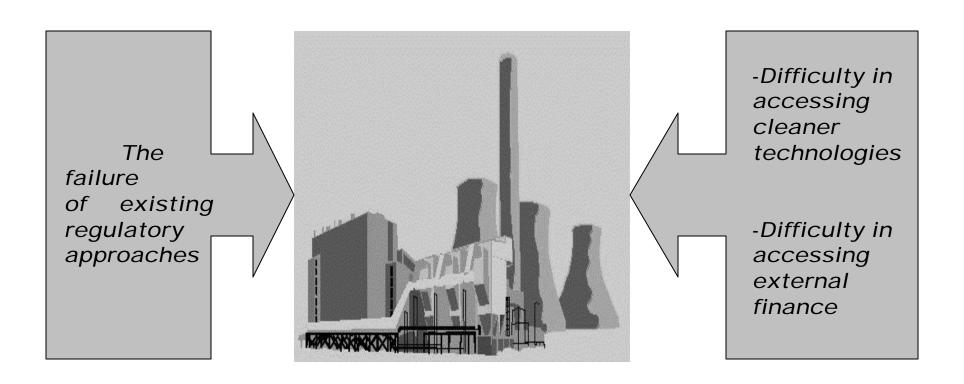
Internal to the companies:



- Lack of information and expertise
- Low environmental awareness
- Competing business
 priorities, in particular, the
 pressure for a short term
 profits
- Financial obstacles
- Lack of communication in firms
- Middle management inertia
- Labour force obstacles

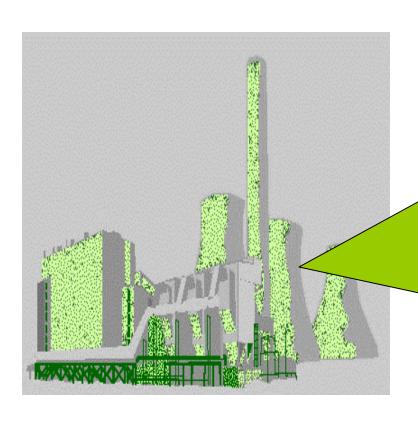
CP barriers

External to the companies:



CP motivators and drivers

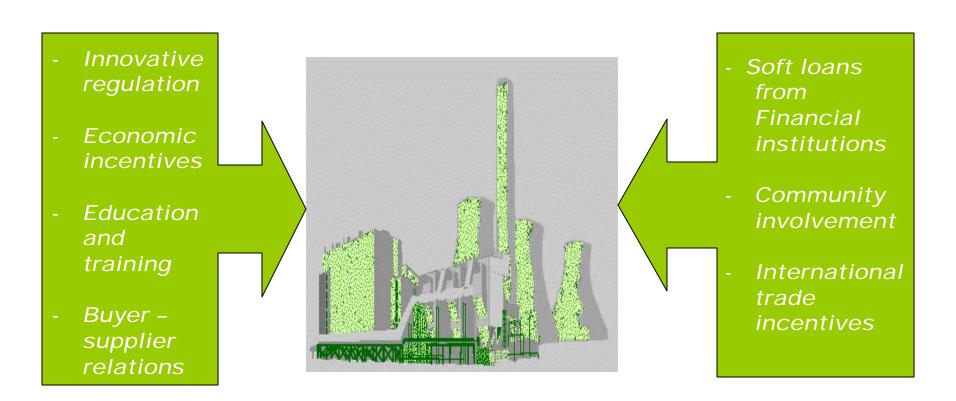
Internal to the companies:



- Improvements in productivity
- Environmental management systems and continuous improvement
- Environmental leadership
- Corporate environmental reports
- Environmental accounting

CP motivators and drivers

External to the companies:

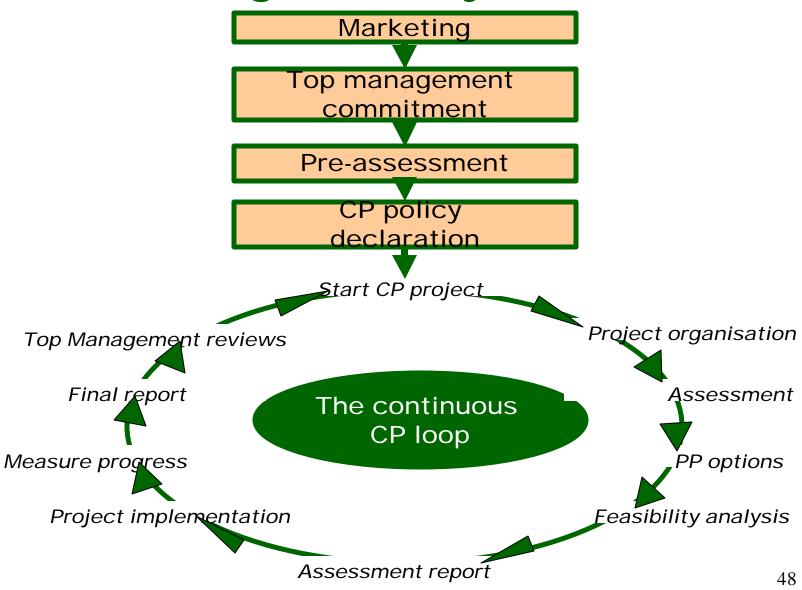


CP attacks the problem at several levels at once, introduction of a industry/plant level program requires

- the commitment of top management
- a systematic approach to CP in all aspects of the production processes



CP management system



How can governments promote CP?

- Applying regulations
- Using economic instruments
- Providing support measures
- Obtaining external assistance

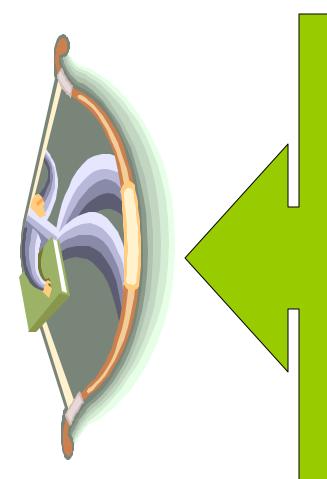


CP applicability for local governments

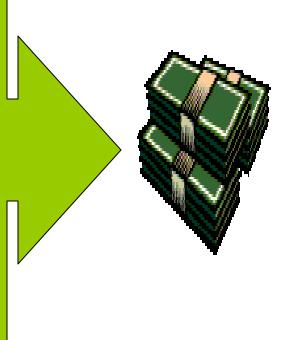
- Corporate decision-making
- Local environmental management strategies
- Community and industry partnerships
- Sustainable economic development
- Public environmental education
- Specific local environmental
 - problems
- Local environmental monitoring

CP and financial institutions

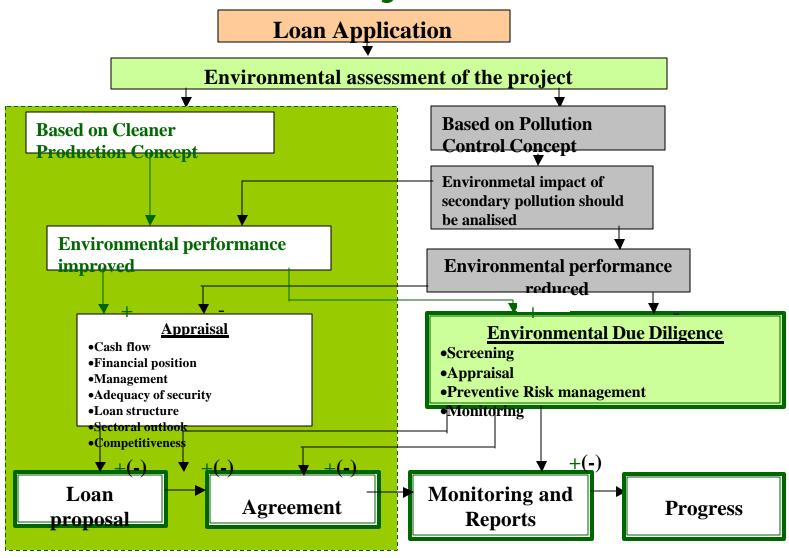
Environmental evaluation will assist financial institution's staff to:



- avoid financing activities included in their exclusion list
- identify the relative environmental risks level and assess client's ability to manage them
- understand the financial institution's exposure to environmental risks and liabilities and to respond adequately
- monitor the env.derived risks of the transactions and respond to changes in the bank's exposure to those risks
- evaluate risks and potential liabilities in foreclosure or restructuring activities



Environmental Assessment of a Project



Factors Affecting Exposure to Environmentally-derived Risks





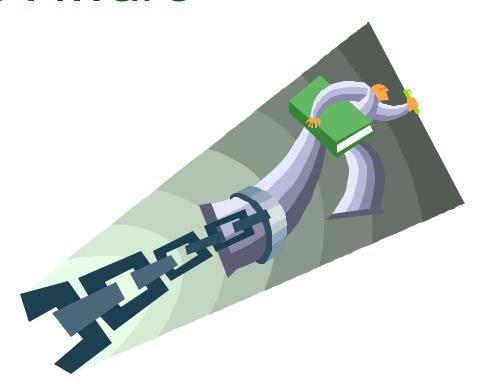
- The nature of environmental risks inherent in business activity of the client
- The size and term of, and the security for, the transaction
- The client's ability and commitment to adequately manage these risks

If CP project is presented to financial institution, it should be clear that company already undertook voluntary actions aimed at:

- rationalising the use of raw materials, water and energy inputs, reducing the loss of valuable material inputs and therefore reducing operational costs
- reducing the volume and/or toxicity of waste, wastewater and emissions related to production
- improving working conditions and occupational safety in a company
- making organisational improvements
- improving environmental performance by the implementation of no-cost and low-cost measures from the company's funds
- reusing and/or recycling the maximum of primary inputs and packaging materials

Other Business Activities the Financial Institutions Should Be Aware

- Trade finance
- Retail banking
- Equity investments



Environmental Investment Opportunities

- loans to enterprises to finance required or desired investments in technologies resulting in direct and indirect environmental benefits
- loans to municipalities to finance investments in environmental infrastructure
- loan guarantees to both enterprises and municipalities for "soft" credits from national or regional environmental funds for environmental investments
- loans to finance businesses providing environmental goods and services

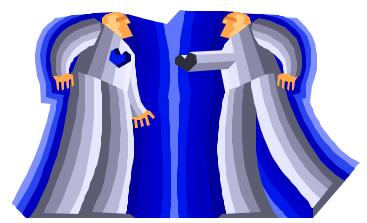
What have we learned?

- The CP approach reduces pollutant generation at every stage of the production process
- CP can be achieved through:
 - good operating practices
 - process modification
 - technology changes
 - raw material substitution
 - redesign and/or reformulation of product
- The economic advantages of CP are:
 - cost effectiveness
 - increased process efficiency
 - improved product quality
 - cost of final treatment and disposal is minimised
- Effluent treatment, incineration, and waste recycling outside the production process are not regarded as CP

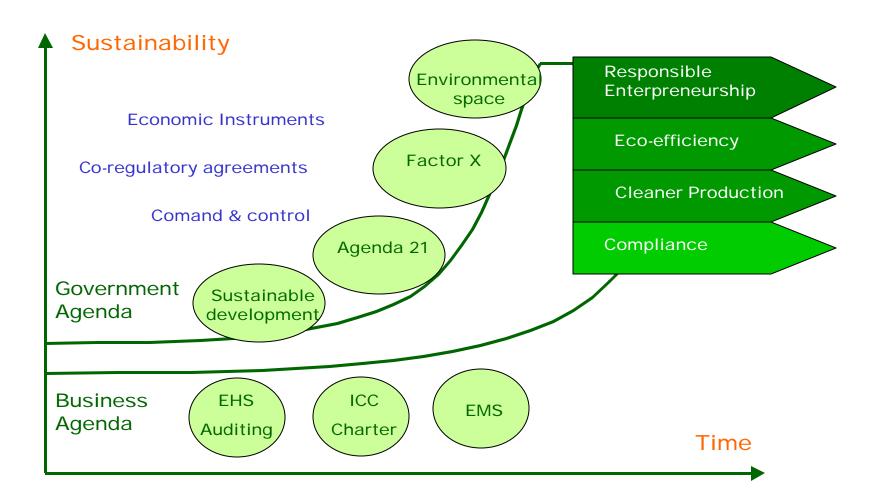
Broader Aplication of CP

CP is closely linked to:

- Environmental Management
 Systems
- Total Quality Management
- Health and Safety Management



Cleaner Production and Sustainable Development





CP is
a journey
not a
destination





"An understanding of the business value to be gained from efficient use of natural resources is an important first step toward sustainability:

toward building a world in which resources are managed to meet the needs of all people now and in the future."

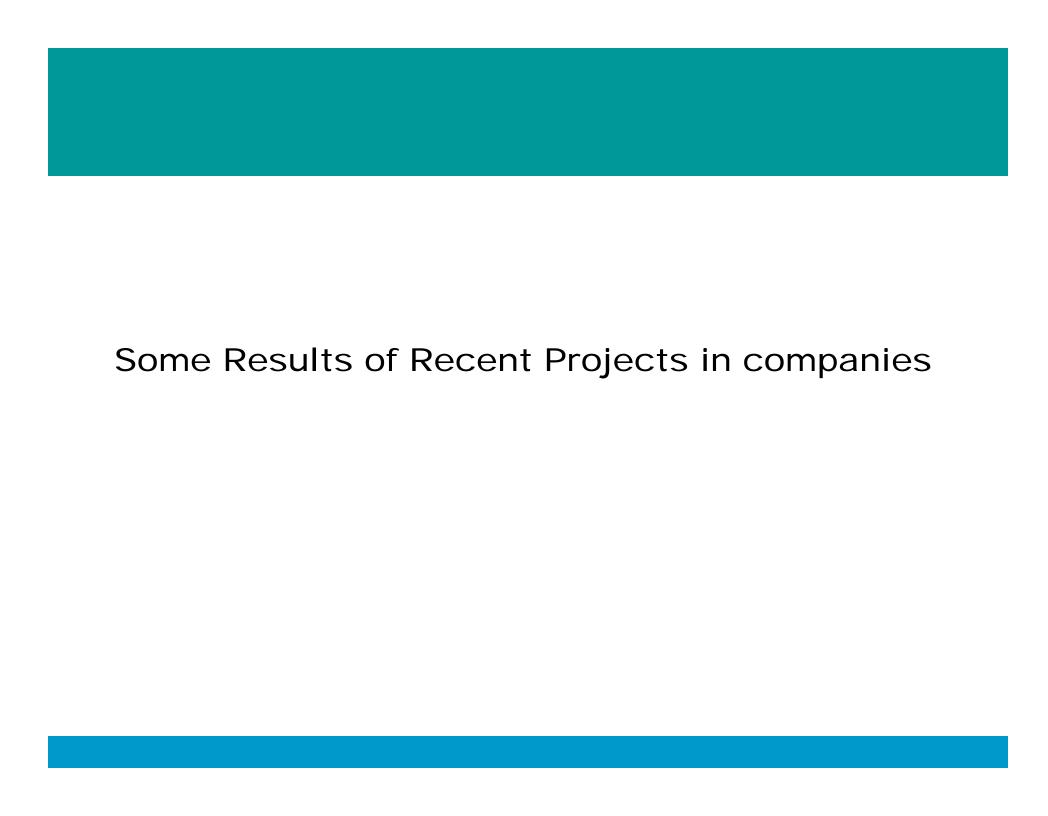
(**J. Lash**, President of the World Resources Institute)



Centre for Business Sustainable Development

Eco-efficiency and Sustainability

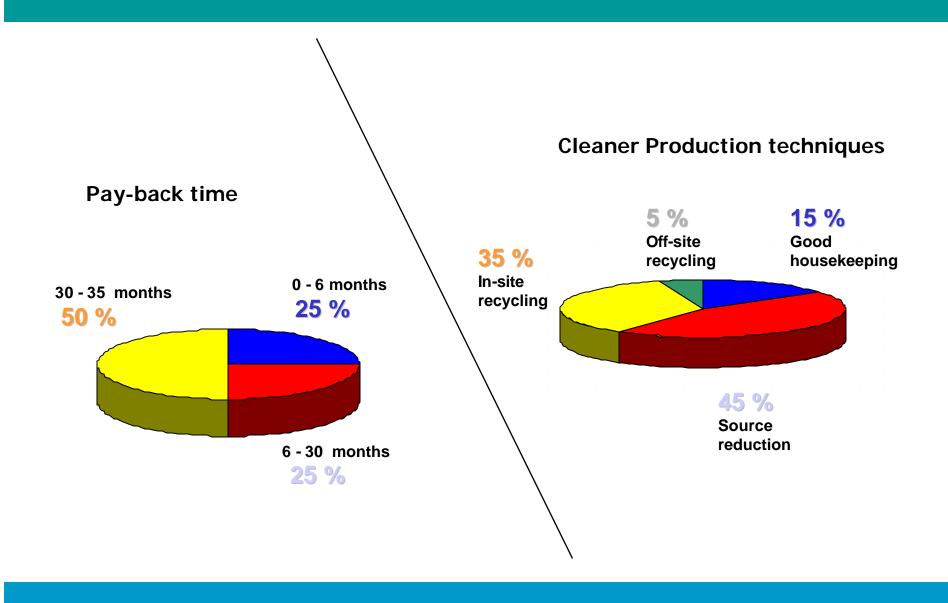
Recent, on-going and planned Cleaner Production and Ecoefficiency Projects in Portugal





- Financial results
 - annual savings > 128 250 Î
 - investment = 1 030 137 \hat{I}
- Environmental benefits
 - annual savings > $175\ 000\ \hat{I}$ (4 options)
 - » wastewater discharge = 114 000 m³/year
 - » sludge produced = 500 t/year
 - » other wastes > 7 t/year
 - » water consumption = 89 000 m³/year
 - » CO₂ emissions = 550 t/year

Hovione, S.A. (Fine Chemistry)





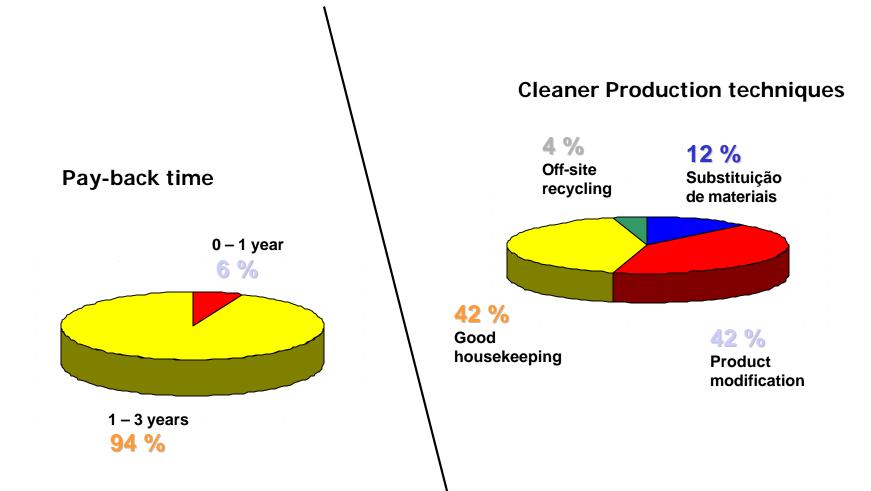
ABB/Mset, S.A. (Metal Working)



- Financial results
 - $-annual\ savings = 69\ 000\ \hat{I}$
 - $-investment = 71 000 \hat{\mathbf{I}}$
- Environmental benefits
 - reduction of
 - » energy consumption = 88,4 tep/year
 - » water consumption = 1 000 m3/year
 - » raw materials cons.> 12 000 kg/year
 - reduction of the generation of
 - » hazardous waste > 3 000 kg/year
 - » wastewater = 1 000 m3/year

ABB/Mset, S.A. (Metal Working)







PARMALAT Portugal, S.A. (Dairy Products)

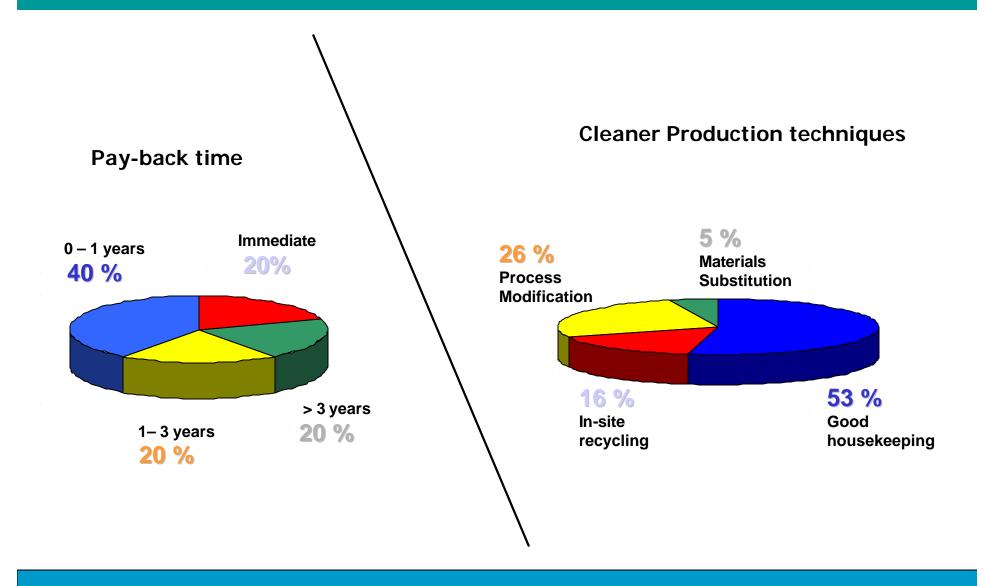


- Financial results
 - annual savings: 470 000 Î
 - investments = $145\ 000\ \hat{\mathbf{I}}$
- Environmental benefits
 - reduction of:
 - » water consumption 4,0 m³/m³ milk proc.
 - » wastewater discharge 2,46 m³ effluent/m³ milk proc.
 - » energy consumption 316 tep/year
 - production increase of: 1,25 M liter of milk proc.
- social benefits
 - workers health risks reduction noise and workplace contaminants (4 options)
 - more environmental trained people seminars and training courses
 - improvement of company's public image
 - donations to charity institutions
 - attitudes changing towards Sustainable Development
 - catalyst to change



PARMALAT Portugal, S.A. (Dairy Products)







RIETER, Lda (Car Components)

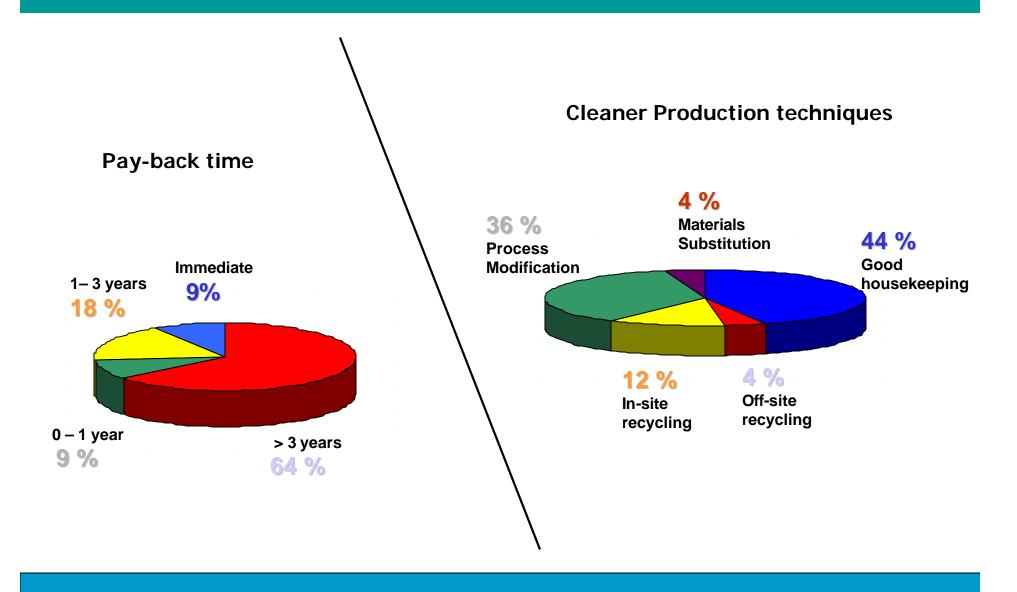


- Financial results
 - annual savings > $65\ 000\ \hat{I}$
 - investment = $207000 \hat{I}$
- Environmental benefits
 - reduction of:
 - » environmental noise = 5-10 dB
 - » energy consumption
 - » water consumption > 35 200 m³/year
 - elimination of SO₂ e Ni emissions to air
 - reuse of $CO_2 > 115800 \text{ kg/year}$



RIETER, Lda (Car Components)







HEMPEL (Portugal), Lda. - Paints

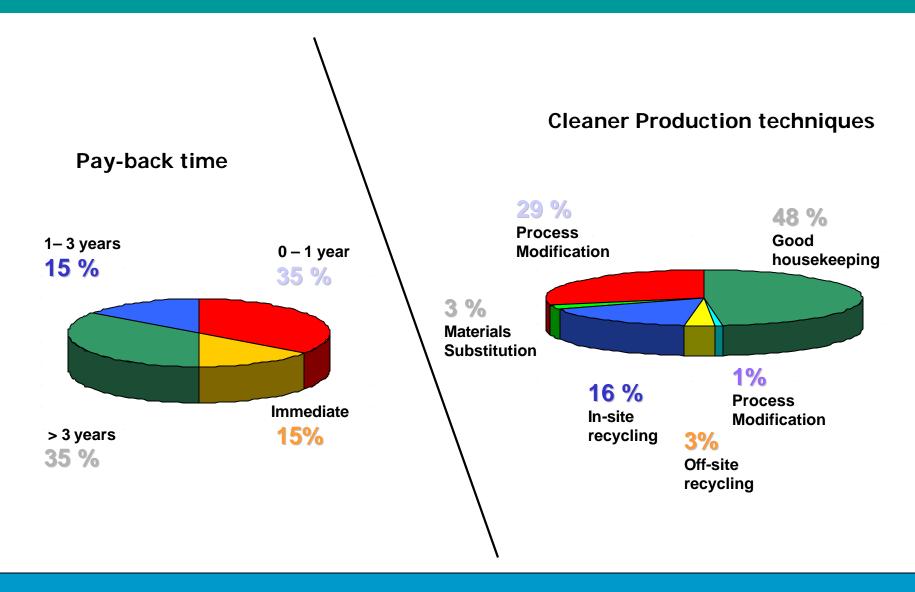


- Financial results
 - annual savings > $255\ 000\ \hat{\mathbf{I}}$
 - Investment = 110000 Î
- Environmental benefits
 - -reduction of:
 - wastewater = 26 700 m 3 /year
 - toxic materials dispersion = 91 t/year
 - energy intensity = 2%
 - materials consumption = 92 t/year
 - water consumption = $26700 \text{ m}^3/\text{year}$



HEMPEL (Portugal), Lda. - Paints





REFRIGE, S.A. (Beverages)

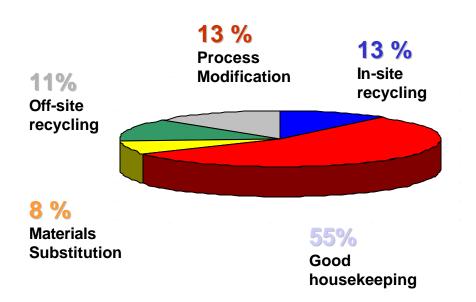


- Financial results
 - annual savings > 65 000 $\hat{\mathbf{I}}$
 - investment = 405 000 $\hat{\mathbf{I}}$
- Environmental benefits
 - reduction of:
 - » environmental noise = 5-10 dB
 - » energy consumption
 - » water consumption > 35 200 m³/year
 - elimination of SO₂ e Ni emissions to air
 - reuse of $CO_2 > 115800 \text{ kg/year}$





Cleaner Production techniques



^{*} No data available for the pay-back time

On-going Projects

ProSTove – Eco-efficiency and Sustainable Production Torres Vedras

Partners: INETI/CENDES, AERLIS (Business Association), General Directorate of Industry, Torres Vedras Municipality

Objective: to contribute to sustainability at local level focusing on cleaner production projects implementation in companies (micro economic level) and involving the main stakeholders (meso economic level).

Funding: POE/FSE

Duration: 15 months

SuRViE - Contribute to the Glass Region Sustainability

Partners: INETI/CENDES, VITROCRISTAL, AIC (Association of Crystal Industries)

Objective: to contribute to sustainable business development in the glass region of Marinha Grande, through the implementation of cleaner production strategies in companies.

Funding: POE/FSE

Duration: 15 months

ProSSado – Towards Sustainability

Partners: INETI/CENDES, AERSET, CIES

Cooperation: Setúbal Municipality, Quercus (Environmental NGO), Arrábida

Natural Park, Sado Estuary Natural Reserve

Institutional support: DGI (General Directorat of Industry)

Objective: To contribute for sustainability in the Sado region.

Funding: POE/FSE

Duration: 2 years

DEUSA – Sustainable Urban Business Development in Aveiro

Partners: INETI/CENDES, General Directorate of Industry, AIDA, AIA, ABIMOTA and APIFER (Business Associations), IST and UA (Universities).

Objective: To support the implementation of cleaner production strategies in companies located in Aveiro as a contribution to regional sustainable development.

Funding: POE/FSE

Duration: 2 years

E31 – Portuguese Business Eco-Efficiency Initiative

Partners: INETI/CENDES, General Directorate of Industry, WBCSD, EPE

Objectives:

- To promote the stakeholders dialogue as a mean for companies' ecoefficiency improvement;
- Stimulate the companies to adopt and implement eco-efficiency as a leading business concept;
- Reinforce business competitiveness;

Funding: POE/FSE

Duration: 27 months