

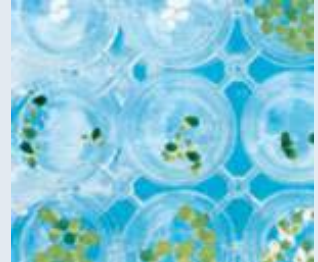
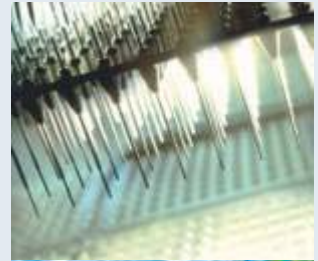
Expert Group Meeting Innovative Finance for Sustainable Development 18 – 19 October 2007, UN Headquarters, New York

Session 1: Financing agricultural R&D
- a private sector perspective

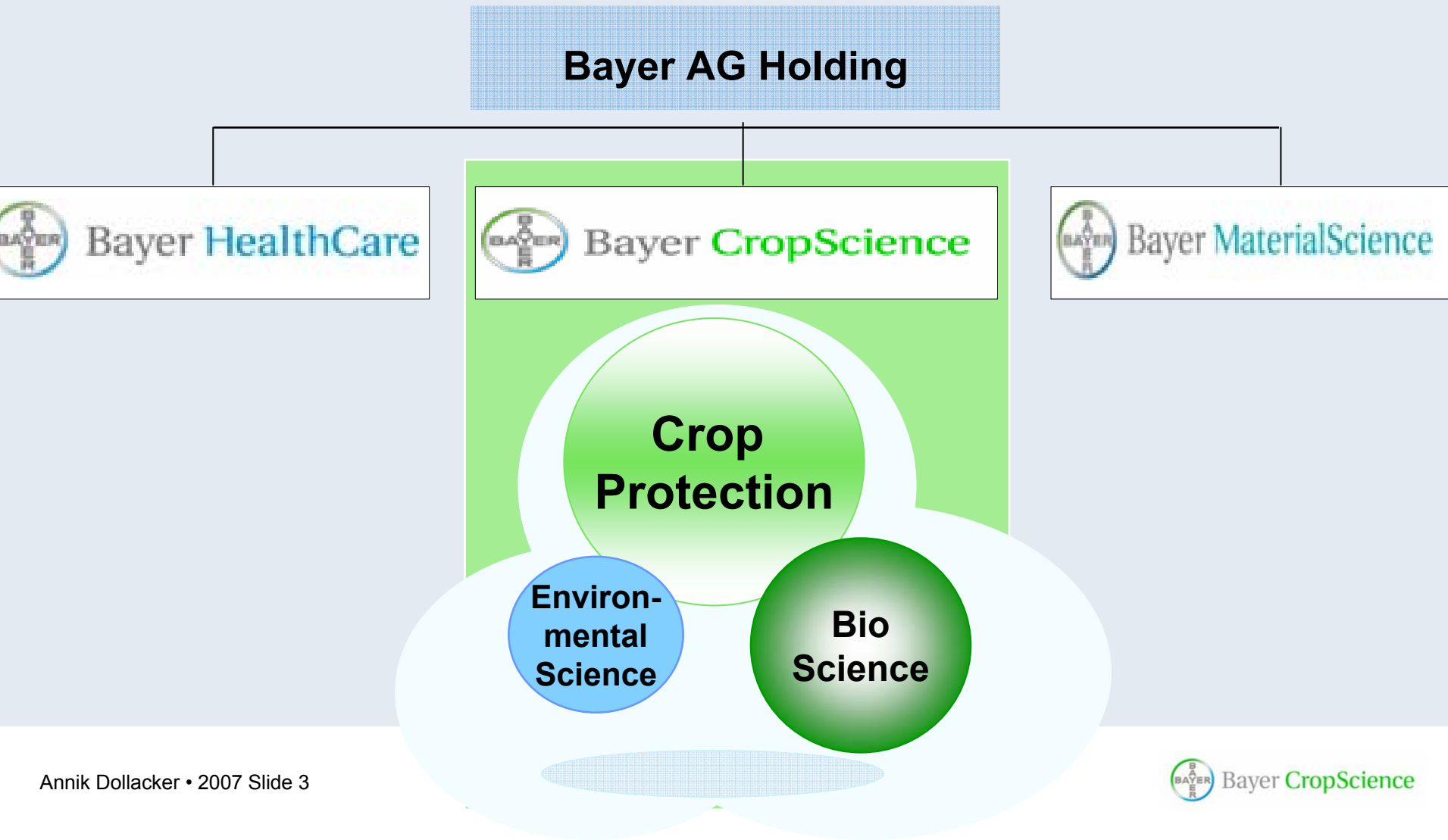
Annik Dollacker, International Affairs / Sustainability
www.bayercropscience.com

Slides outline

- Who we are
- Agricultural technologies & their benefits
- New agricultural economy: raising demands
- The way forward for R&D investment



Bayer CropScience: part of the Bayer Group



Bayer CropScience HQ Monheim, Germany



- ⇒ HQ: ~ 1.800 employees (Focus: R&D, marketing, administration)
- ⇒ Global workforce: ~ 17, 900 in > 120 countries

Bayer CropScience's R&D sites worldwide

R&D sites:

Germany (4),
France (3),
Japan (2),
US (2)
Belgium,
Netherlands,
UK, Spain, Italy,
Poland,
South Africa,
Mexico,
Costa Rica
Columbia,
Brazil,
Argentina
Thailand
Philippines



➤ 25 R&D sites with 3.600 scientific staff: 20% of BCS's workforce
➤ In all climate zones & both hemispheres (two testing seasons)



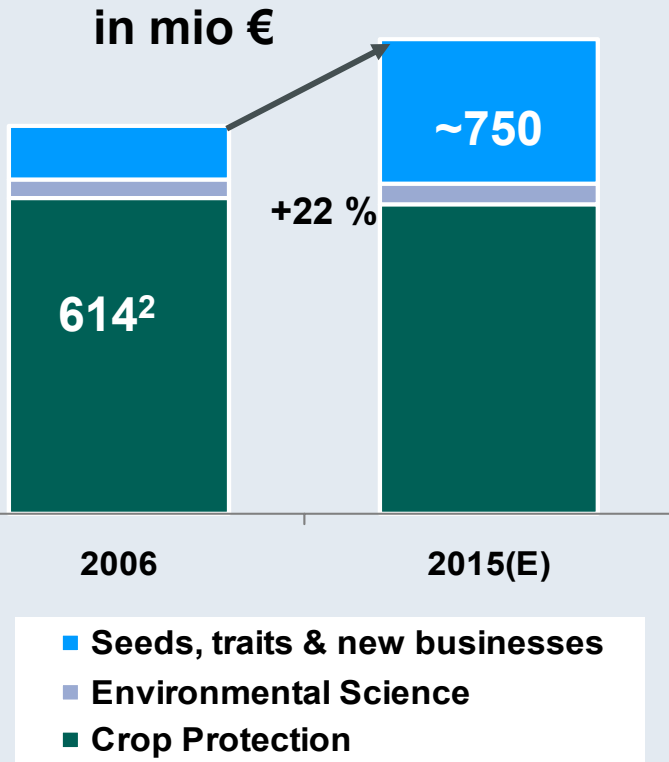
Innovate to meet future farming needs



- ◆ New modes of action
- ◆ Better biological efficacy & efficiency
- ◆ Improved environmental & health profiles
- ◆ Improved plant health¹
- ◆ Increased yield & vigor
- ◆ Herbicide tolerance & insect resistance
- ◆ Improved quality (nutritional, fiber)
- ◆ Adapted plants for varying growing conditions¹
(stress tolerance: heat, drought, cold, soil salinity)

➔ Move from products to crop technology packages & services
➔ Address Climate Change: e.g. adaptation

Planned increase in Bayer CropScience's R&D budget by 2015¹



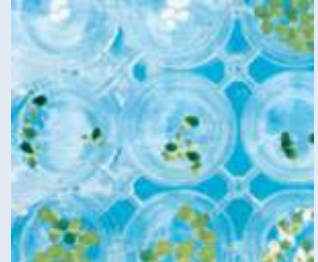
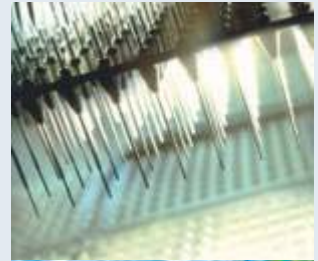
- ◆ Crop protection:
~ € 500 mio p.a.
- ◆ Seeds & traits:
expansion > € 200 mio
- ◆ Overall:
expansion to ~ € 750 mio
- ◆ Top 10 companies³:
€ 3,014 mio (BCS: 20%)

Top 10: Syngenta, Bayer CropScience, Monsanto, Dupont, BASF, DOW, Makteshim, Sumitomo, Nufarm, F

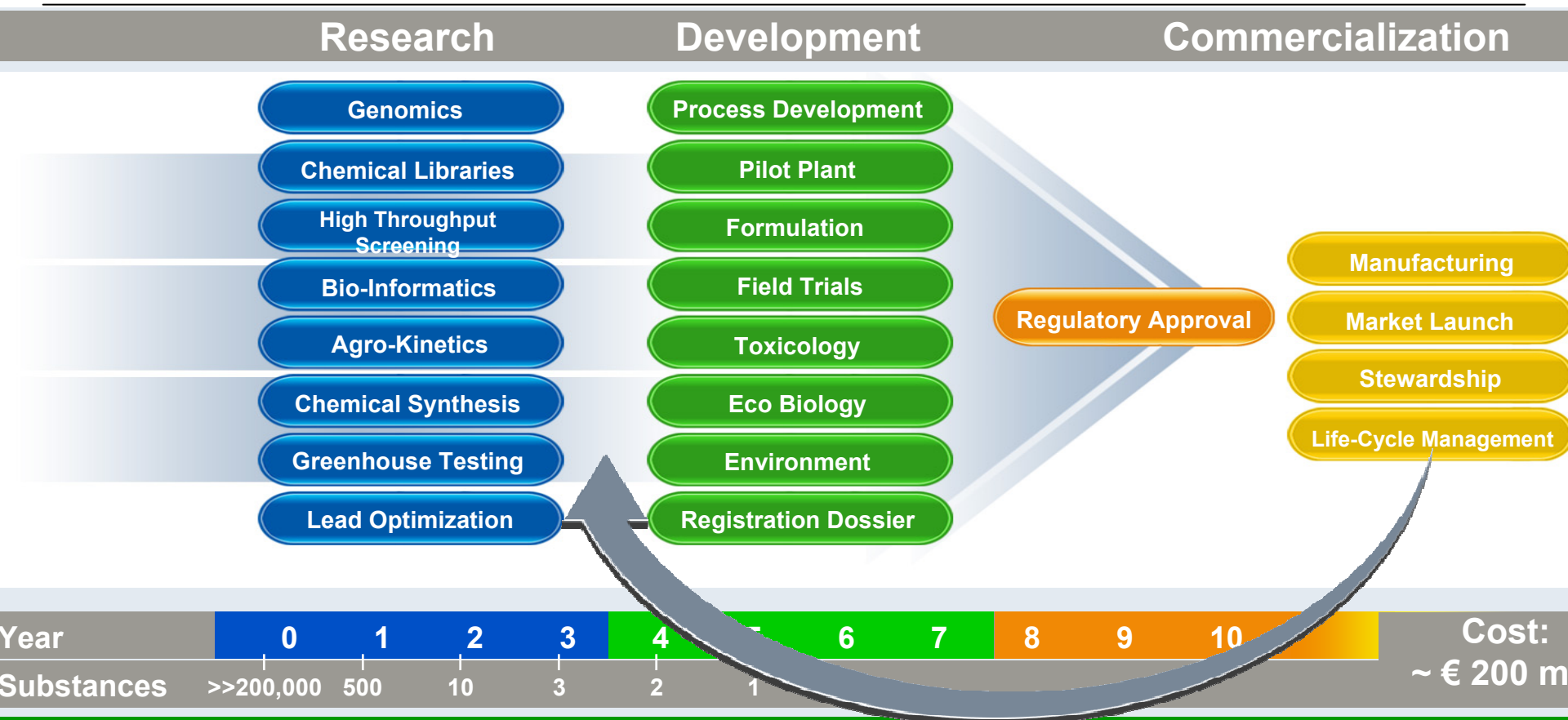
➔ Strengthening innovation power to push the science further

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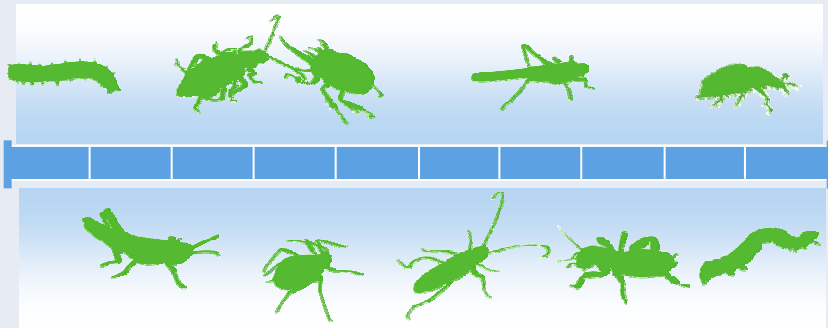
R&D for a new crop protection product (cpp)



- It takes about 10 years & € 200 mio to develop one new cpp lead
- Cpps are the best researched chemicals worldwide

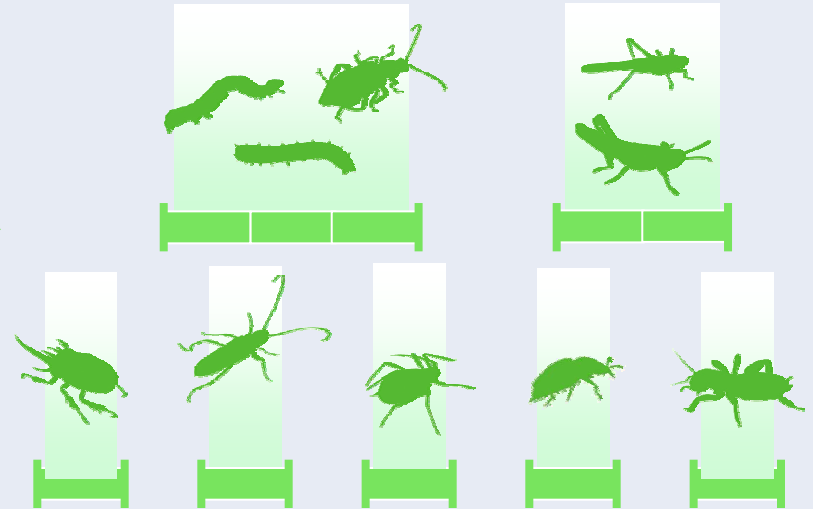
Regulatory requirement on a crop protection products

First generation products



One broad-spectrum product

New generation product



Several narrow-spectrum products

➔ From broad-spectrum to highly targeted, specific products

More is less

Whole area treatment

2 to 3 treatments
can be replaced
(10 000 m² x 2 or x 3)

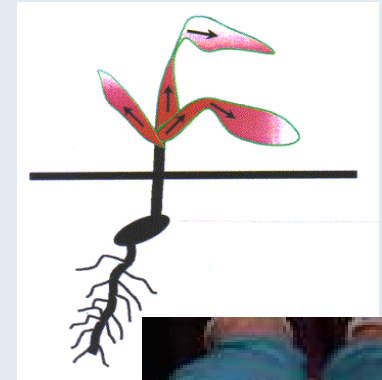


Seed or furrow treatment

Seed treatment
(~ 58 m²)

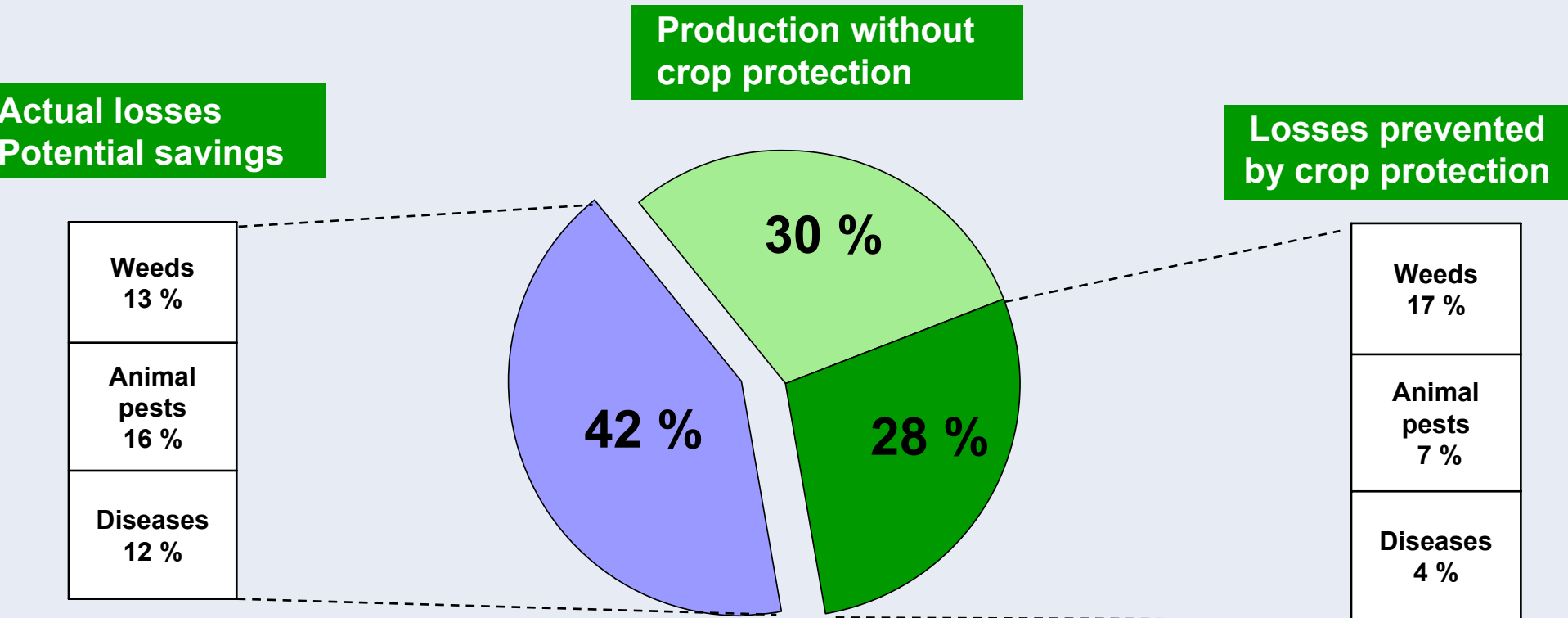


Furrow treatment
(~ 500 m²)



➔ More targeted crop protection benefits the environment

Crop protection: vital for effective agricultural production



⇒ 28% of crop losses¹ are prevented through crop protection (~ half the yield)
⇒ 42 % further potential crop savings

Major crops analyzed: rice, wheat, barley, corn, potatoes, soybeans, cotton and coffee: ~50 % of crop area worldwide

Seed breeding & plant biotechnology

Agricultural crops

Development & marketing of seeds with improved quality and yields

InVigor

FiberMax

Arize

Canola

Cotton

Rice



Vegetable seeds

Breeding & marketing of high-quality vegetable seeds



~2500 varieties in
28 vegetable crops



➔ More high-quality yield per land conserves resources
➔ Increasing # of crop varieties add value to human & environmental health

The global plant biotechnology market, 2006



Only top 6 (out of 22) countries highlighted in mio hectares

- ➔ Global market value: € 4 bn (21% out of €21.25 billion seed market)
- ➔ Overall 102 mio hectares planted, rapidly expanding

Benefits of enhanced seeds (plant biotechnology)

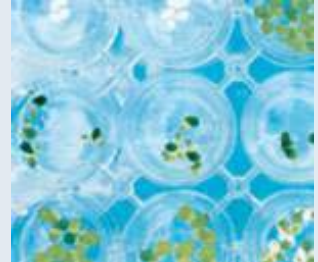
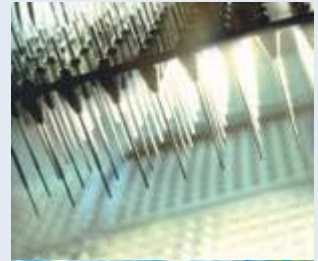


- ◆ Economic benefits for the farmer
- ◆ Limited land use / conserving biodiversity
- ◆ Adapted plants: stress, drought, salinity etc.
- ◆ Enhanced plant yield & nutritional value
- ◆ Pest resistance (lower external costs)
- ◆ Soil protection (conservation tillage)
- ◆ Energy from renewable resources
- ◆ Climate protection (mitigation of GHG)

⇒ Overall: conserving natural resources, while increasing efficacy

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- **New agricultural economy: raising demands**
- The way forward for R&D investment



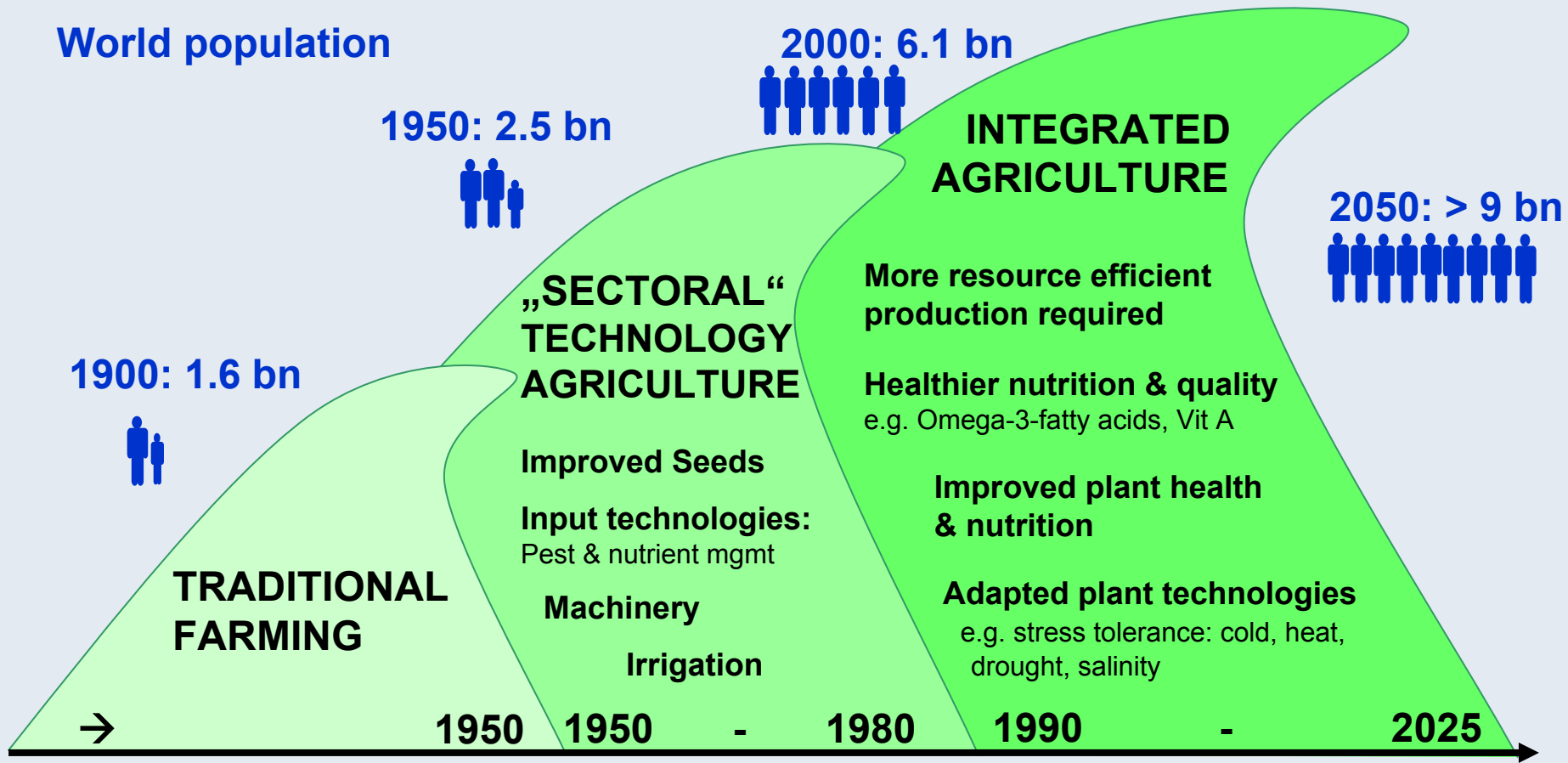
New agricultural economy: raising demands



- ◆ Increasing demand for food, feed, fibre, fuel ...
- ◆ Changing consumption patterns (more meat)
- ◆ Limited natural resources: water, biodiv, soil ...
- ◆ Rural development (e.g. infrastructure, investment, capacity building needs)
- ◆ Market framework conditions (national/international)
- ◆ Climate change (extreme weather events)
- ◆ Bio-energy quest
- ◆ Limited land area

➔ R&D investment in agriculture needs to address the challenges

Agriculture on the verge towards more holistic approaches



➔ Overall: sense of urgency to sustain demands

UN Millennium Development Goals (MDGs)

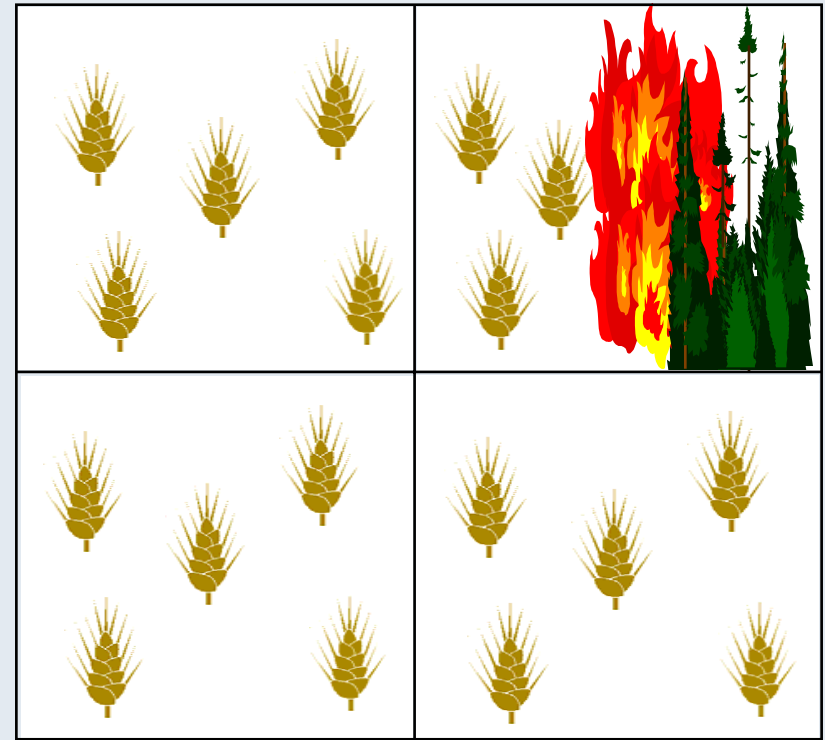
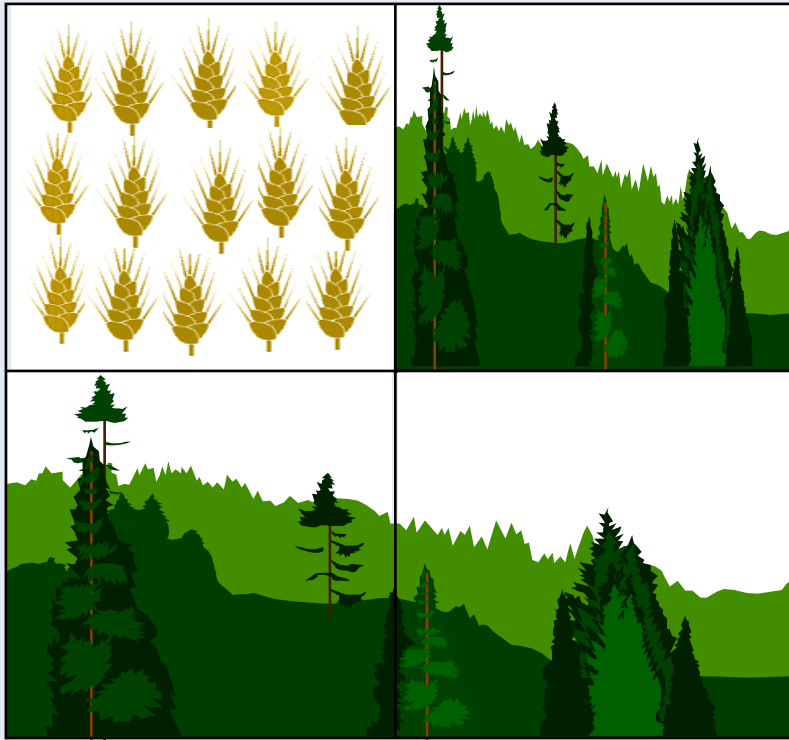
In 2000 the UN Member States pledged to achieve by 2015:

1. Eradicate extreme poverty and hunger
2. Achieve universal primary education
3. Promote gender equality and empower women
4. Reduce child mortality
5. Improve maternal health
6. Combat HIV/AIDS, malaria and other diseases
7. Ensure environmental sustainability
8. Develop a global partnership for development

➔ Agriculture uses 40% of the land worldwide

➔ Environmental sustainability has to be integrated into ag mgmt

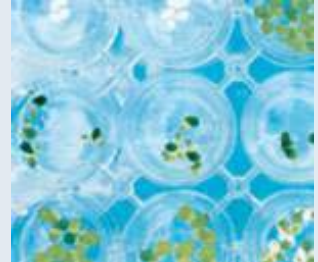
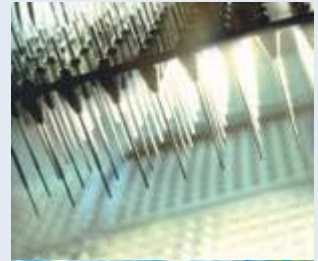
Addressing the pressures put on land: Maximizing productivity while assuring environmental health



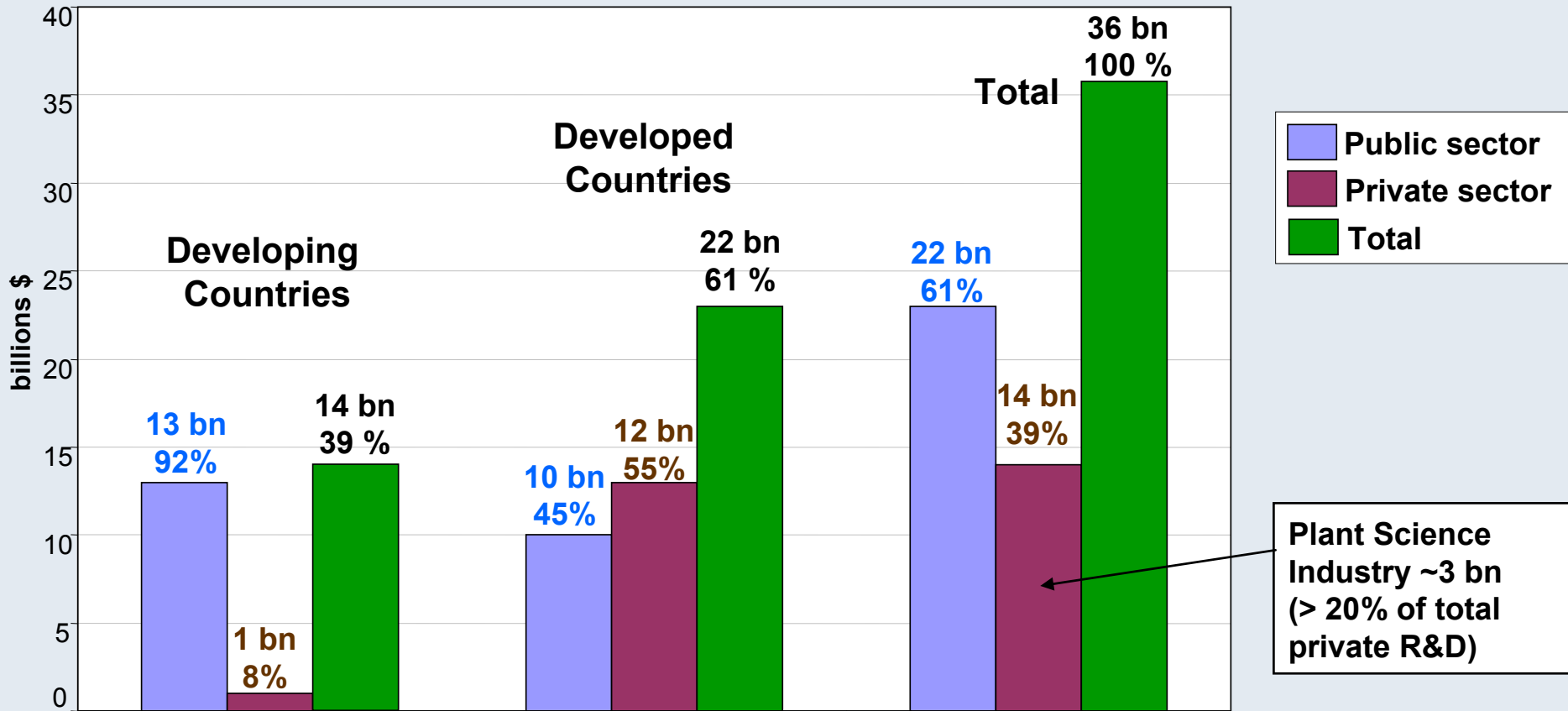
- High productivity on land already ploughed rather than low productivity
- This conserves wildlife habitats & biodiversity

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Total global agricultural R&D expenditures, ~ 2000



➔ Total global private sector R&D expenditures: \$ 14 bn
 ➔ Plant Science Industry R&D highly sophisticated

How is private sector R&D different?

- ◆ based on economic decisions (ROI)
 - not paid by charity or tax money
- ◆ creates market value by generating economic gains
 - for farmers & consumers –
- ◆ understands the needs of its customers: local farmers
- ◆ needs to be innovative to attract investment
- ◆ creates jobs & wealth by paying employees
- ◆ transforms basic research into applied science
- ◆ varies by form of right (patents)

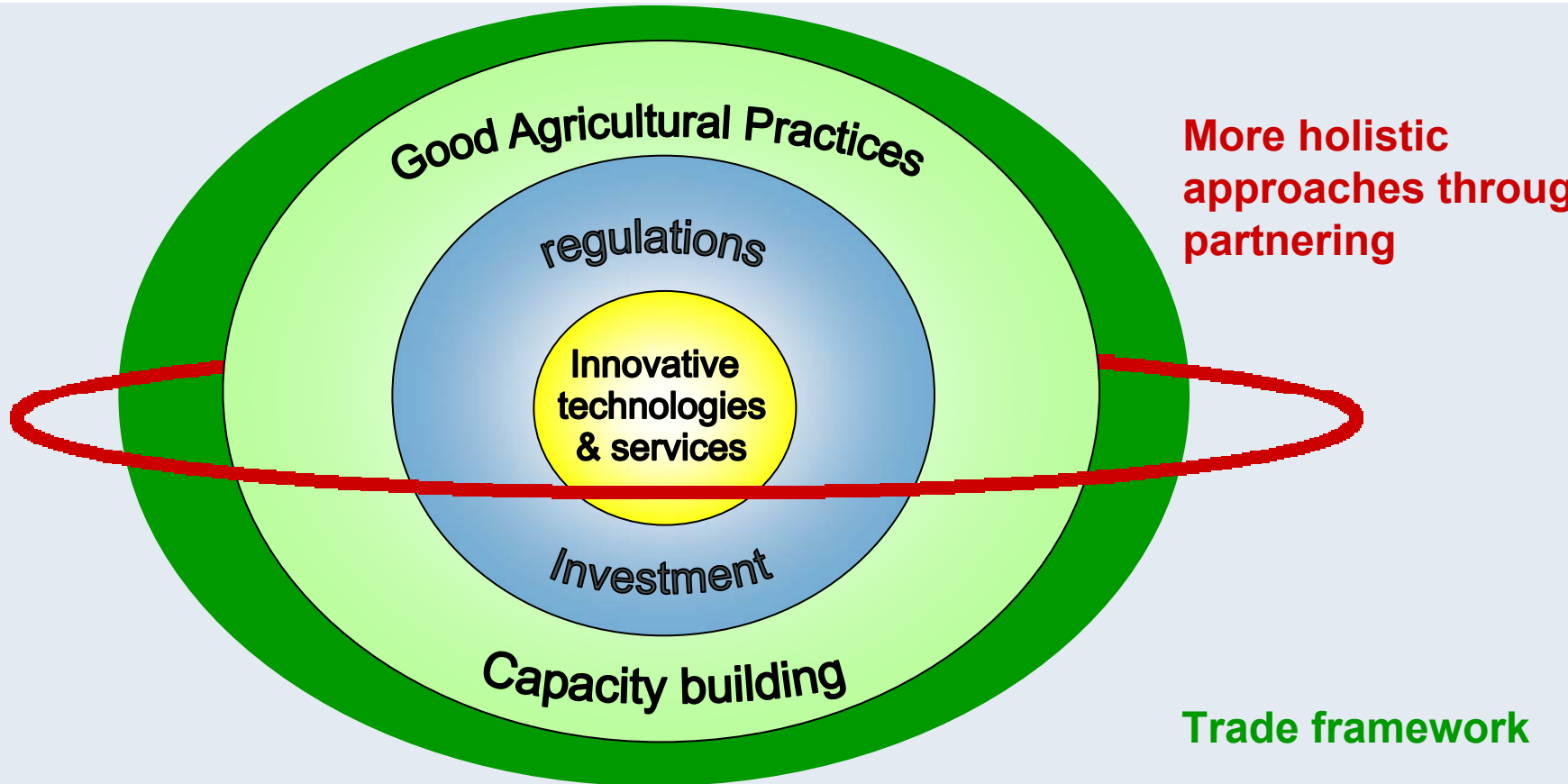
➔ **Creating market value through innovations & technologies**

What is needed to support agricultural R&D?

- ◆ focus on increasing efficacy in **mainstream agriculture**
- ◆ **science-based & stringent regulatory framework**, incl. **IPR**
- ◆ **invest in agriculture** (infrastructure, capacity building, R&D, extension services) **to scale-up solutions**
- ◆ **foster cross-sectoral** (agri & food) **and inter-departmental** (ministries of ag, finance, economy, R&D etc) **approaches**
- ◆ **adapt national R&D** to future local & global market needs
- ◆ **raise awareness** for and **give clear guidance** on how to manage the agricultural challenges ahead

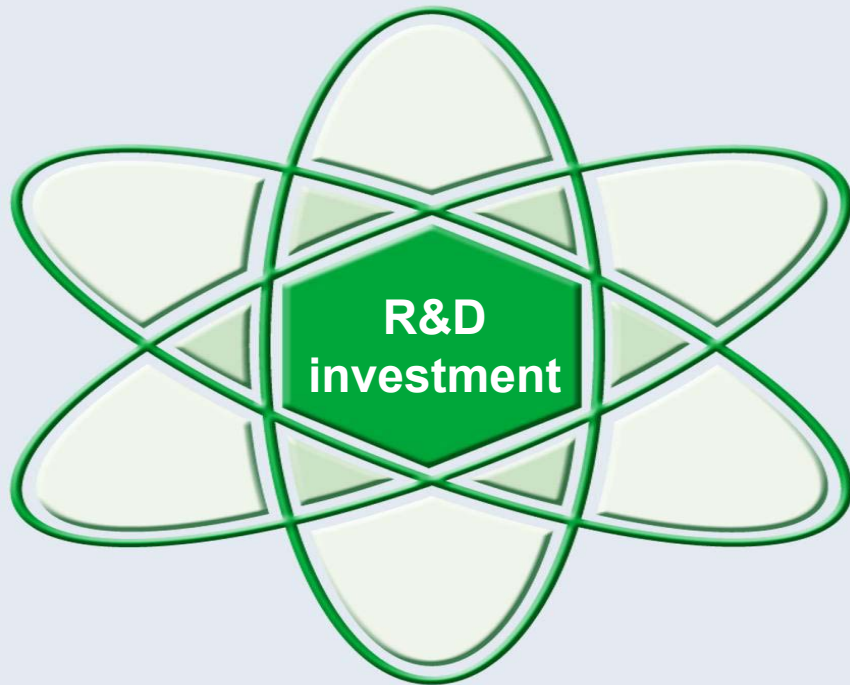
➔ **Governments to create an enabling framework for ag investments**

Enabling framework for agriculture



➔ Enhanced co-operation to address complexities

PPPs¹ an important way forward for agricultural R&D



- ◆ Redefining roles of partners in PPPs
- ◆ Integrate PP R&D strengths to be sustainable
- ◆ More market orientation of PPPs
- ◆ Increase responsibilities of countries:
 - capacity building
 - infrastructure etc.

➔ **Enhanced co-operation of Public-Private R&D**

BCS's contributes to the raising demands put on agriculture by:



- ◆ **developing** innovative technologies & services, which enable effective agricultural production
- ◆ **partnering**, “glocally” to produce healthy, affordable & predictable agricultural produces
- ◆ **promoting** integrated crop management
- ◆ **building** capacity by sharing expertise

➔ Pushing the science further to address the challenges ahead



Bayer CropScience

Science for a better life