



# Regional cooperation to enhance tax mobilization

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# Outline

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1. Why domestic resource mobilization?
2. Constraints on DRM
3. Role of regional cooperation
4. Conclusion



# Why enhance DRM?

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- ❑ Promotes economic independence and autonomy
- ❑ Strengthens development sustainability
- ❑ Contributes to state-building and better governance
- ❑ Involves public resource mobilization and financial sector deepening



# Constraints on DRM

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## 1. Domestic constraints

- ❑ Structural bottlenecks
- ❑ Administrative and policy challenges

## 2. External constraints

- ❑ Trade liberalization
- ❑ Competition for investment
- ❑ Transfer pricing
- ❑ Illicit financial flows (“capital flight”)



# Capital flight estimates

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- Ndikumana and Boyce (2008) estimated *total* capital flight from 40 Sub-Saharan African countries between 1970-2004 at \$420 billion (in 2004 \$) compared to external debt of \$227 billion in 2004
- Global Financial Integrity (2009) has estimated *minimal* illicit outflows from *all* developing countries rose from \$373 billion in 2002 to \$850 billion in 2006, with associated tax losses of \$100-300 billion annually



# Role of regional cooperation

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- Collective efforts can be made to address both domestic and external constraints on DRM:
  - Domestic constraints through peer review and mutual support
  - External constraints via collaboration on tax and other policies



# Cooperation on domestic constraints

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- ❑ Issues of administrative efficiency, effectiveness and integrity confront all revenue authorities
- ❑ Designing tax policies to address
  - The informal sector, broadening tax base
  - Introducing new taxes (property tax)
- ❑ African Tax Administration Forum as example of a peer support group



# Cooperation on external constraints

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- To constrain revenue losses and maintain policy coherence:
  - Seek better pace and sequencing of trade liberalization
  - Collaborate on tax incentives for FDI , avoid tax competition
  - Address transfer pricing by foreign transnationals





# Limits of regional cooperation

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- Easier to address domestic than external constraints
- Larger regional bodies more able to tackle external constraints (trade, tax competition)
- Need to work with UN, WTO, EU, OECD
  - E.g. transfer pricing—country reporting
  - Capital flight issues particularly tricky



# Conclusion

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- ❑ There is considerable scope and a number of good reasons to enhance taxation in developing countries
- ❑ Regional cooperation can and is playing a supportive role, but could do more
- ❑ There is also scope for regional bodies to collaborate with the UN and other global bodies, as well as the OECD