Policy Framework and Country Model

United Nations "Capacity Building on Tax Treaty Negotiations" Rome, 28-29 Jan 2013 All countries would find it beneficial to have a tax treaty policy framework and its own model tax treaty

- Policy Framework allows negotiators to know priorities, hard limits, preferences and areas of flexibility
- Country Model reflects preferences and sets out preferred text, rates etc

Policy Framework for developing countries

Should take account of

- International tax norms as reflected in OECD and UN Model, eg. structure, objectives, scope, approaches, language etc
- Strike a balance between protecting revenue and encouraging inbound investment

Policy Framework (2)

- Domestic economic factors, such as main sources of revenue, areas of anticipated future growth, etc
- Domestic tax policy and law
 - Relevant but not determinative! Treaties prevail in the event of inconsistency
- Ability of tax administration to administer treaty provision

Policy Framework (3)

- Know what you want and why you want it!
- Know what you can agree to and what is your bottom line
- Keep in mind the overall 'package'

Country Model

Language

• Generally negotiated in English but most non-English speaking countries will want an official version in their own language

• Structure

• Generally follow OECD and UN Models