

Report of the Intergovernmental Committee of Experts on  
**Sustainable Development Financing**



United Nations  
New York, 2014  
United Nations publication



# Preface

In June 2013, the General Assembly set up the International Committee of Experts on Sustainable Development Financing.<sup>1</sup> The decision followed an ambitious mandate contained in the outcome document of the 2012 United Nations Conference on Sustainable Development (Rio+20). At the Conference, world leaders called for an intergovernmental process that would culminate in a report proposing options on an effective sustainable development financing strategy. To this end, the Committee was tasked “to assess financing needs, consider the effectiveness, consistency and synergies of existing instruments and frameworks and evaluate additional initiatives”.<sup>2</sup>

Regional groups of United Nations member states nominated thirty experts to serve on the Committee, representing a wide range of expertise and geographical diversity (see Annex). The Committee held its inaugural session in August 2013, when it adopted its programme of work and elected its two co-chairs, Ambassador Pertti Majanen from Finland and Mr. Mansur Muhtar from Nigeria.

At the outset, in accordance with its mandate the Committee agreed to address the broad question of financing sustainable development rather than conduct sector- or goal-specific analysis. It decided to structure its work along three clusters: Cluster 1 on “Assessing financing needs, mapping of current flows and emerging trends, and the impact of domestic and international environments”; Cluster 2 on “Mobilisation of resources and their effective use”; and Cluster 3 on “Institutional arrangements, policy coherence, synergies and governance.”

The Committee further agreed to base this work on four pillars: the universal values of the Millennium Declaration; the principles of the Rio Declaration on Environment and Development and the Rio+20 outcome document; the Monterrey Consensus on Financing for Development, with its emphasis on the use of all forms of financing, including public, private, domestic and international in a holistic manner; and a multi-stakeholder approach, including civil society, the business sector and other major groups.

Through 2013 and 2014, four additional five day sessions were held at UN Headquarters. Discussions continued during numerous informal inter-sessional meetings, video-conferences and online fora. The report greatly benefitted from the views of other Member States and external stakeholders, and outreach was integral to the Committee’s work. While regular sessions were closed in accordance with its mandate, the Committee consulted extensively. During its five open multi-stakeholder meetings, it listened carefully to the views of civil society and the business sector, who reminded experts to be both bold and practical in their proposals. The work of the Committee also drew on the large number of substantive inputs from the wider UN System.

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1 General Assembly Decision 67/559.

2 A/CONF.216/16, chapter I, resolution 1.

Regional consultations helped the Committee to take into account country-specific and regional perspectives, highlighting the need to be non-prescriptive. In this context, the United Nations Regional Economic Commissions and regional development banks, with the generous support of several Member States, hosted outreach events in Santiago, Chile; Helsinki, Finland; Addis Ababa, Ethiopia; Jeddah, Saudi Arabia and Jakarta, Indonesia.

Mindful of the need to coordinate its work with the Open Working Group on Sustainable Development Goals (OWG), the Committee also held a joint meeting with the OWG to report on progress and exchange views. The final report takes into account the OWG's proposed Sustainable Development Goals and their associated targets, in particular Goal 17 on the means of implementation.

Closing its year-long deliberations, the Committee fulfilled its mandate and adopted its final report at the end of its fifth session on 8 August 2014. It has since been published as a document of the 69th session of the General Assembly of the United Nations.<sup>3</sup> The report is the product of a year-long debate on sustainable development financing, with each and every member making his or her own unique and indispensable contribution. The debates drew on background papers and other inputs prepared by the United Nations System Task Team Working Group on Financing for Sustainable Development. The UN Department for Economic and Social Affairs and the Department for General Assembly and Conference Management provided substantive and administrative support throughout the process. The report was adopted with a great sense of optimism and trust that it would provide a useful basis for the upcoming intergovernmental negotiations on sustainable development financing in support of the United Nations post-2015 development agenda.

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3 A/69/315.

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# Co-Chairs' Summary

In 2015, the international community will adopt a new development agenda, seeking to end poverty and ensure sustainable development globally and in every nation. This enormous challenge can only be overcome with sufficient financial means. We, the Intergovernmental Committee of Experts on Sustainable Development Financing, have been tasked to propose options for a financing strategy that would facilitate the mobilization of resources and their effective use in achieving sustainable development objectives.<sup>4</sup>

Our report makes a threefold contribution to meet this mandate: it develops a comprehensive analytical framework; it proposes a basket of over 115 policy options for policy makers to choose from; and it suggests areas for advancement of the global partnership for sustainable development, including in the areas of trade, taxation, financial market stability, debt and development cooperation, among others.

We recommend that all countries implement country-owned sustainable development financing strategies, complemented by enabling national and international policy environments. Such financing strategies should incorporate all sources of financing, including public and private, domestic and international, with each type having a unique role based on its specific characteristics. We find that with the necessary political will, the international community can meet the financing needs for a transformative sustainable development agenda. The challenge is huge, but with a joint effort, it is surmountable.

## Financing needs

We began our analysis by assessing sustainable financing needs, existing financing flows and their effectiveness, as well as potential sources of financing. Since the adoption of the Millennium Declaration in 2000, many developing countries have experienced significant economic growth, and the availability of all types of finance has increased. Despite these achievements, there are differences between and within countries, and progress has been insufficient to realize all of the MDGs. Risks and vulnerabilities—including environmental degradation and climate change, as well as risks within the international financial system—have become more pronounced.

Against this backdrop, we provide order of magnitude estimates of financing requirements for sustainable development. We acknowledge that identifying financing needs is complex and necessarily imprecise, since estimates depend on a host of assumptions, including the macroeconomic and policy framework, and therefore vary widely. In addition, aggregating needs can be misleading because of synergies across sectors. Nonetheless, all studies show that needs are enormous. For example, the order of magnitude of additional investment requirements for

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<sup>4</sup> A/CONF.216/16, chapter I, resolution 1.

climate-compatible and sustainable development scenarios is estimated to be several trillion dollars per year, with additional financing for infrastructure more broadly estimated at between 5 and 7 trillion dollars annually.

While global savings—at around US\$22 trillion a year—would be sufficient to meet these needs, resources are currently not allocated adequately. The challenge for policymakers lies in facilitating greater investment of disperse financing flows into areas of global need, and in improving the quality of present policies, approaches and instruments, addressing inefficient and harmful subsidies, corruption, tax evasion, illicit financial outflows, and inaction particularly in the environmental sector, where its costs often exceed the costs of corrective measures. Achieving this will not be easy: it will take a transformative change to the way financing is done, in both public and private spheres.

## Strategic approach

To achieve this transformation, the Committee developed a strategic approach, derived from a comprehensive flow of funds analysis from sources to uses, including the intermediaries that channel these flows. This framework builds on the Monterrey Consensus but adds new elements to address today's challenges: it incorporates new challenges, such as combatting climate change, into the substantive framework; it treats the economic, social and environmental dimensions of sustainable development in an integrated manner; and it sheds light on how to design new policies to incentivize investments by taking into consideration the complementary nature of different sources and by analyzing the underlying mandates and incentives of different intermediaries.

This analysis is elaborated in nine key precepts. First, each country is responsible for its own development, while the international community is responsible for an enabling environment and international support. This is critical because, as a second precept, effective government policies are the lynchpin of the sustainable development financing strategy. All actors, including the private sector, operate within a framework and enabling environment created by public policies. This underscores the importance of effective policymaking, including transparency and good governance.

Third, different types of finance must be used in a holistic way, as complements rather than substitutes. For example, while private finance is profit oriented and particularly well-suited for productive investment, expected returns on investments associated with sustainable development are often not as attractive as other opportunities, especially in the near term. Public financing is thus indispensable in many areas of social need and public goods. Sustainable development financing strategies need to be designed to maximize synergies across financing streams, taking into account the interplay of different financing sources, mechanisms and instruments and their strengths and limits for country-specific solutions.

Fourth, financing instruments must be matched to the most appropriate needs and uses. The quality of finance matters. For example, long-term sustainable development investments should be financed with long term funds, as short-term financing is often inappropriate for long-term projects. Fifth, international public finance remains crucial, particularly for those countries where needs are greatest and the capacity to raise resources is weakest. Its impact needs to be maximized.



## Precepts of the Committee's Strategic Approach

Ensure country ownership and leadership in implementing national sustainable development strategies, along with a supportive international environment	1
Adopt effective government policies as the lynchpin of a sustainable development financing strategy	2
Make use of all financing flows in a holistic way	3
Match financing flows with appropriate needs and uses	4
Maximize the impact of international public finance	5
Mainstream sustainable development criteria in national financing strategies and budgets and private investment decisions	6
Exploit synergies across the economic, environmental, and social dimensions of sustainable development	7
Adopt a multi-stakeholder, people-centered and inclusive approach to achieve tangible results on the ground	8
Ensure transparency and accountability of financing at national, regional and international levels	9

The remaining precepts call for mainstreaming sustainable development criteria in financing strategies, including in public budgets and private investment decisions; exploiting synergies across the three dimensions of sustainable development; adopting a multi-stakeholder, people-centered and inclusive approach; and ensuring transparency and accountability of financing at all levels.

## Options for an integrated sustainable development financing strategy

This strategic approach underpins over 115 concrete policy recommendations. The Committee found that there is no one simple policy solution. Instead, a basket of policy measures will be necessary. The report is not prescriptive, but provides a menu of options for countries to choose from. We find that, taken together, a package of policies can have a powerful impact by redirecting flows towards financing sustainable development.

These options are organized around the different financing streams of domestic public, domestic private, international public, international private finance, and finally blended finance. In each area, we first looked at the impediments to greater financing, and then identified solutions and recommendations to overcome these impediments, including recommendations to (i) raise new and additional resources, (ii) reallocate existing resources toward sustainable development investments and use them effectively, (iii) build on synergies across the three dimensions of sustainable development; (iv) devise appropriate rules and regulations that balance access to finance with financial market stability, (v) create enabling environments, and (vi) build capacity and platforms that encourage countries to share experiences.

Over 115 policy recommendations pertaining to domestic and international, public, private and blended financing ..



## Domestic public finance

- Raising domestic public finance is critical for financing sustainable development. The report emphasizes both domestic tax reform and deeper international cooperation. Tax systems should be fair, efficient and transparent. However, domestic efforts need to be complemented by international cooperation to address tax evasion and illicit flows. ODA can play an important role in building capacity for domestic resource mobilization. Platforms for dialogue can facilitate experience sharing.
- The report calls for good financial governance. Combatting corruption and transparency are crucial for effective fiscal management. Sustainable development criteria should be mainstreamed throughout the budgeting process, for example through sustainable procurement. Harmful subsidies should be ended while compensating the poor.
- In addition, the report calls for increased capacity building in debt management, and encourages policymakers to explore setting up national development banks to provide long term financing for sustainable development, as well as to leverage private finance.

## Domestic private finance

- In the realm of domestic private finance, the report takes a bottom-up approach, addressing policies to facilitate inclusive finance and access to financing for households and SMEs, as well as capital market development. A wide range of financial institutions should play a role, from microfinance, postal, cooperative and development banks to the traditional banking system. The report recommends innovative approaches to SME financing, including through use of pooling and securitization that carefully monitors risks.

- At the same time, an enabling environment is crucial. Strengthening the domestic policy, legal, regulatory and institutional environment is an effective way for governments to encourage private investment. More generally, regulations and policies need to balance access to credit and financial services with managing risks and promoting financial market stability, as all regulations, even those aimed primarily at encouraging stability, affect incentives of investment decisions.
- The Committee also calls for fostering sustainable development considerations and criteria in domestic investment, suggesting that it may be necessary to go beyond existing, often voluntary, standards.

## International public finance

- International public finance—including aid, climate finance, and other types of assistance—will remain central in financing sustainable development. Member States of the United Nations should honor their commitments in full and in a timely manner.
- In meeting these commitments, our report suggests that the level of concessionality of flows should be matched with the type of investment and level of development of a country. Basic public services would be sufficiently supported in those countries most in need, while assistance would still be available for infrastructure projects, climate financing, and other areas of need. The report underlines the importance of increasing the effectiveness of development cooperation, including for example by reducing the fragmentation of the aid landscape.
- The report explores the potential of innovative financing measures to contribute to sustainable development. It also explores South-South cooperation as a complement to traditional development financing.

## International private finance

- There is an important role for international private finance. Policies are needed to overcome obstacles to private investment, including by long-term institutional investors such as pension funds and sovereign wealth funds, while addressing risks associated with some types of private flows.
- Private capital flows should be managed in a way that encourages long-term investment. Public policies could encourage this. The report stresses the importance of managing volatile capital flows as well as the need for greater international coordination to better manage global liquidity.
- The Committee calls for private financing to be channeled towards long-term investment in sustainable development. It also recommends that investors meet core labor standards of the International

Labour Organization, provide reporting on both economic and environmental, social and governance indicators, and include sustainable development criteria as essential elements in their strategies.

## Blended Finance

- Neither the private nor the public sector will be able to fill all financing gaps alone. Blended finance pools public and private resources and expertise and can be used in conjunction with innovative partnerships. The report recognizes the great potential of partnerships, while acknowledging past experiences where the public sector has taken on the risks while the private sector has earned the returns. The report emphasizes the importance of appropriate design and use of mechanisms that share risk fairly.
- The Committee further suggests capacity building efforts to focus on building local skills, along with sharing of experiences of both successes and failures across countries.
- Among many other policy options, the report recommends innovative approaches to incentivize long-term investment, particularly in infrastructure, such as national and regional infrastructure funds and platforms that blend public and private resources and share risks. National development banks can also play an important role in this area.

## The global partnership for sustainable development

As a third and equally important pillar, the report suggests areas for advancement of the global partnership for sustainable development and for addressing systemic issues. This pertains to actions in the areas of global economic governance, trade and investment regimes that are fair and more supportive of sustainable development, a stable international financial system, regulatory reform, enhanced international cooperation on taxes and the fight against illicit flows, strengthened sovereign debt crisis prevention and resolution, regional cooperation, harmonized monitoring and accounting and more effective development cooperation.

To strengthen systemic coherence and global economic governance, the United Nations can serve as the global forum to bring the specialized international institutions and authorities together without challenging their respective mandates and governance processes. There is also a need within the UN system to reinforce the coherence of financing frameworks that developed out of two major strands of development debate—the Post-Monterrey and the Post-Rio+20 means of implementation. More broadly, there is a need to strengthen the integration and harmonization of existing United Nations international mechanisms, frameworks and instruments.

The report calls for strengthened tax cooperation through automatic exchange of information, country-based reporting, transfer pricing regulations, lists of tax havens and standards for non-economic reporting. To this end, a participatory and broad based dialogue on international cooperation in tax matters

should be strengthened. In the fight against illicit flows, both domestic actions aimed at minimizing the flow of funds to secrecy jurisdictions and international cooperation to increase financial transparency are called for.

Among other measures, the Committee also highlights the severe impact of sovereign debt crises on nations' efforts to finance sustainable development as well as on stability of the international financial system. It calls for effective debt management to prevent crises, and stresses the need for the international community to continue efforts to enhance the existing architecture for sovereign debt restructuring.

## Way forward

We trust that the multitude of policy options presented in the following pages, the strategic approach that our work is based upon, and the recommendations for a strengthened global partnership for sustainable development will provide a basis for future discussions on financing sustainable development and will inform, together with the report of the Open Working Group, the intergovernmental negotiations for the post-2015 development agenda and the third International Conference on Financing for Development.



Pertti Majanen



Mansur Muhtar

*Co-Chairs of the Intergovernmental Committee of Experts  
on Sustainable Development Financing*



# I. Introduction<sup>1</sup>

At the United Nations Conference on Sustainable Development (Rio+20), the international community agreed to undertake a major effort to promote sustainable development globally and in every nation, and free humanity from poverty and hunger. Member States also agreed to establish the Intergovernmental Committee of Experts on Sustainable Development Financing and tasked us with developing options for a sustainable development financing strategy to facilitate the mobilization of resources and their effective use in achieving sustainable development objectives.<sup>2</sup>

At Rio+20, Member States reaffirmed all the principles of the Rio Declaration on Environment and Development, including, inter alia, the principle of common but differentiated responsibilities, as set out in principle 7 thereof.

Our work has been rooted in the principles expressed in the Rio+20 outcome document and in the universal values expressed in the United Nations Millennium Declaration,<sup>3</sup> noting that peaceful and inclusive societies, gender equality and human rights for all, including the right to development, are strong enablers for sustainable development. Eradicating poverty is the greatest global challenge facing the world today and an indispensable requirement for sustainable development.

The Monterrey Consensus of the International Conference on Financing for Development,<sup>4</sup> held in 2002, provided a basis for our analysis, with its emphasis on the use of all forms of financing, including public, private, domestic and international in a holistic manner, as well as its recognition that each country has primary responsibility for its own development, while the global community is responsible for an enabling international environment. However, we also recognized the need to update this framework to meet the challenges of the post-2015 development agenda.

In this regard, we were mindful of the work of the Open Working Group on Sustainable Development Goals, and guided by the resolve of Member States that the post-2015 development agenda should reinforce the commitment of the international community to sustainable development based on a coherent approach that integrates its economic, social, and environmental dimensions. This approach involves working towards a set of global goals, universal in nature and applicable to all countries, while taking account of differing national circumstances and respecting national policies and priorities.

Building on the modalities and spirit that led to the Rio Declaration and the Monterrey Consensus, we consulted widely with a range of stakeholders,

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<sup>1</sup> This report is published as a document of the sixty-ninth session of the General Assembly (A/69/315). The official document contains minor editorial differences due to editing rules of the United Nations.

<sup>2</sup> See Conference outcome document, General Assembly resolution 66/288, annex.

<sup>3</sup> General Assembly resolution 55/2.

<sup>4</sup> *Report of the International Conference on Financing for Development, Monterrey, Mexico, 18-22 March 2002* (United Nations publication, Sales No. E.02.II.A.7), chap. 1, resolution 1, annex.

including civil society, the business sector, and other major groups. This outreach was integral to our work and included multi-stakeholder consultations, regional meetings, and calls for contributions on our website. We are grateful for all the inputs we received.

We began our analysis by assessing sustainable development financing needs, current financing flows and potential sources of financing. We found that needs are huge and the challenges in meeting them are enormous — but surmountable. Indeed, global public and private savings would be sufficient to meet the needs. Yet it is clear that current financing and investment patterns will not deliver sustainable development. In particular, expected returns on investments associated with sustainable development are often not as attractive as other opportunities, especially in the near term. At the same time, there are many competing demands on public resources, and governments have not been able to mobilize adequate public financing to undertake necessary investments that profit-seeking investors eschew.

The solution includes better aligning private incentives with public goals and creating a policy framework that encourages for-profit investment in these areas, while also mobilizing public resources for essential sustainable development activities. The quality of finance also matters. Efforts to reduce corruption and to adopt more economically and socially effective public sector policies are thus important. Policies and incentives should also aim to better match investor preference with investment needs, so that, for example, long-term sustainable development needs are not financed with short-term funds.

Our work concludes that there is no one simple policy solution. Instead, a basket of policy measures will be necessary, encompassing a toolkit of policy options, regulations, institutions, programmes and instruments, from which Governments can choose appropriate policy combinations. We recommend a cohesive approach, with national financing strategies as an integral part of national sustainable development strategies. While the design and implementation of policies will be at the national level, achieving sustainable development will require international support and cooperation. Our approach is based on the principle of country ownership, supported by a strengthened global partnership for sustainable development. We find that a concerted effort that draws on all actors and mobilizes all resources in an integrated manner, while maximizing their impact, will allow us to finance the investments necessary to achieve sustainable development for all.

We begin the analytical section of our report with a discussion of financing needs and recent trends in financing flows. We then present a “strategic approach” derived from an analysis of the flow of funds from sources to uses. The bulk of our report (section IV) considers policy options to strengthen the four basic categories of financial resource mobilization available for financing sustainable development, namely, domestic public, domestic private, international public and international private finance, with an additional focus on means for blending official and private resources and collaboration between various actors. Throughout this section, we emphasize the interplay of the different types of financing and their potential synergies. In section V, we address international policy imperatives for a strong international economic environment and its governance, fully aware that fractures in the global economic architecture will undermine the global project to deliver sustainable development. It concludes with a discussion of options for the way forward.



## II. The global context

### A. A changing global context

Since the adoption of the Millennium Declaration in 2000, many developing countries have experienced significantly faster economic growth than developed economies. For example, between 2005 and 2012, gross domestic product (GDP) grew by 1.2 per cent annually in developed countries, and 6.1 per cent in developing countries<sup>5</sup> (at constant prices), with the gap between GDP per capita of developed and developing countries narrowing (see Figure I). In this context, global poverty decreased significantly, and the world reached the poverty reduction target of Millennium Development Goal 1 five years ahead of schedule. Several other Millennium Development Goal targets have also been met ahead of time, including access to improved drinking water, gender parity in primary education and political participation of women, while some others are on track to be met, such as the targets on fighting malaria and tuberculosis.<sup>6</sup>

Despite these achievements, there are differences between and within countries, and much unfinished business remains to realize all of the Millennium Development Goals. Close to one billion people continue to live in extreme poverty. Many live marginally above the poverty line and are vulnerable to falling back into poverty when faced with adverse shocks. This vulnerability is often associated with gender, disability, ethnicity, indigeneity and geographic location. Additional development challenges include growing unemployment, particularly among youths, as well as challenges associated with growth of cities.

Insufficient progress is related to several factors, including disparities in growth rates across regions and rising inequalities. While the narrowing of the GDP per capita gap between developed and developing countries reflects impressive gains in East Asia as well as emerging and developing Europe, some countries have not yet recovered from weak growth in the 1980s and 1990s, despite improvements since 2000. Indeed, the gap between GDP per capita of Latin America, sub-Saharan Africa, and the Middle East and North Africa and that of the developed countries is greater today than it was more than 30 years ago (see Figure I). Productivity growth in some developing and emerging economies remains too slow to significantly reduce the gap with developed countries.<sup>7</sup>

At the same time, income inequalities within many countries have increased, and social inequalities and inequalities of opportunity also remain high. There are exceptions, though; for example, income inequality has fallen in

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<sup>5</sup> At constant prices; see *World Economic Situation and Prospects 2014* (United Nations publication, Sales No. E.14.II.C.2).

<sup>6</sup> See *The Millennium Development Goals Report 2014* (United Nations, New York, 2014).

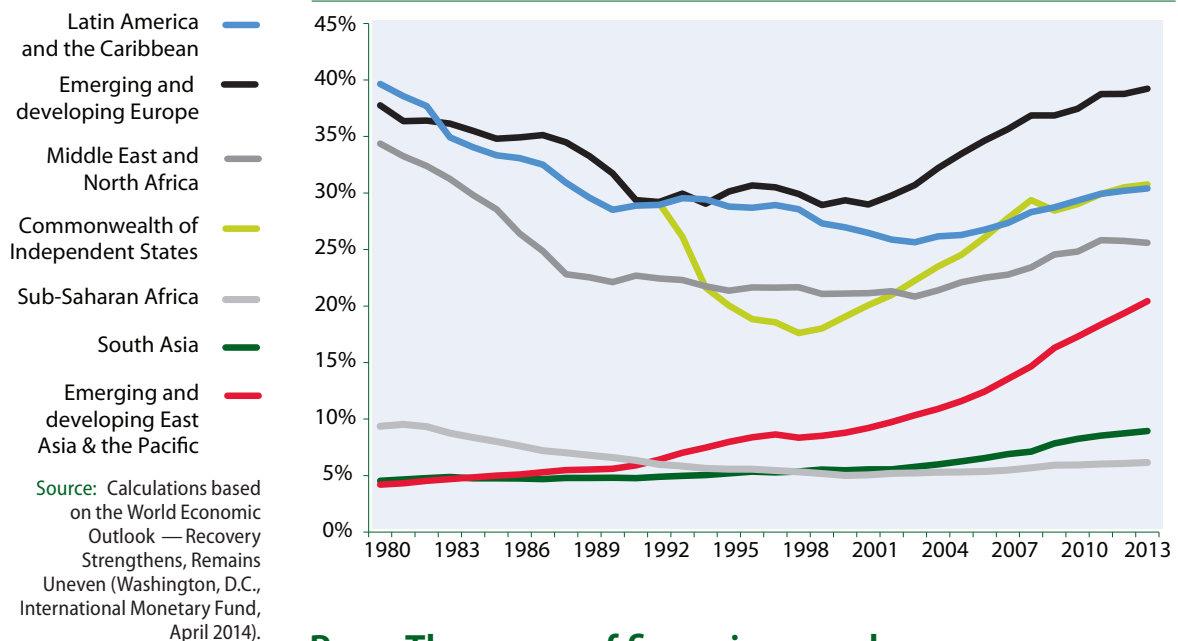
<sup>7</sup> Organization for Economic Cooperation and Development (OECD), *Perspectives on Global Development 2014: Boosting Productivity to Meet the Middle-Income Challenge* (Paris, OECD Publishing, 2014).

some countries in Latin America, highlighting the fact that public policies can make a difference.<sup>8</sup>

Risks and vulnerabilities have also become more pronounced. Environmental degradation, climate change, natural disasters and other threats to the global environment (such as oceans, forests and biodiversity) pose additional challenges to the ability of all countries, and developing countries in particular, to achieve sustainable development. The global economic and financial crisis revealed risks within the international financial system, as well as the vulnerability of countries to external financial traumas, adversely impacting their capacity to mobilize resources for development. Clearly, without a stable financial system the post-2015 development agenda risks being derailed by a sudden regional or global financial crisis.

Figure I

### GDP per capita, relative to advanced economies



## B. The scope of financing needs

Against this backdrop, financing needs for poverty eradication and sustainable development remain significant. They include addressing (a) basic needs related to eradicating poverty and hunger, improving health and education, providing access to affordable energy and promoting gender equality; (b) national sustainable development investment financing needs, such as for infrastructure, rural development, adaptation and climate resilient development, and energy; and (c) global public goods, including the protection of the global environment and combatting climate change and its impact, as well as other areas.

Quantifying needs is complex and necessarily imprecise, since estimates are dependent on a host of assumptions, including the macroeconomic and policy environment — at the sector and economy-wide levels — and international rules, norms and standards. The cost of achieving sustainable development also depends

<sup>8</sup> *Report on the World Social Situation 2013: Inequality Matters* (United Nations publication, Sales No. 13.IV.2).

on the effective use of resources. Estimates of financing needs thus vary widely. The estimates presented in our report are indicative, aimed at providing an order of magnitude of financing requirements, rather than precise figures. In addition, we have not attempted to combine the estimates of needs by economic sector, type of demand, or category of country into a global estimate, as such an aggregation exercise does not adequately take into account the synergies and cross-cutting nature of sustainable development, among others.

With regard to social needs, a rough estimate of the cost of a global safety net to eradicate extreme poverty in all countries (measured as increasing incomes of the poorest to the \$1.25-a-day standard) is about \$66 billion annually.<sup>9</sup> Large investment requirements are also identified in addressing hunger, health and education needs.<sup>10</sup> Ultimately, the eradication of poverty requires sustained and inclusive growth and job creation. In that regard, estimates of annual investment requirements in infrastructure—water, agriculture, telecoms, power, transport, buildings, industrial and forestry sectors—amount to \$5 trillion to \$7 trillion globally.<sup>11</sup> There is evidence that many micro-, small and medium-enterprises, which are often a main provider of employment, have difficulty obtaining financing. The unmet need for credit for small and medium enterprises has been estimated to be up to \$2.5 trillion in developing countries and about \$3.5 trillion globally.<sup>12</sup>

There are also vast financing needs for the provision of global public goods. The order of magnitude of additional investment requirements for “climate-compatible” and “sustainable development” scenarios (which include goals and targets related to climate) are estimated to be of the order of several trillion dollars per year (see Figure II).<sup>13</sup> In assessing financing needs, it is pertinent to appreciate that the costs of inaction are even larger than the costs of action, especially for the poorest and in the realm of climate change. For example, delaying mitigation action, particularly for the countries that emit the largest quantities of greenhouse gases, is estimated to significantly increase the cost of transitioning to a low-carbon economy in the medium and long term.<sup>14</sup>

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9 See Laurence Chandy and Geoffrey Gertz, “Poverty in Numbers: The Changing State of Global Poverty from 2005 to 2015”, Global Views Series, No. 18 (Washington, D.C., The Brookings Institution, 2011).

10 Some estimates of these needs include: \$50.2 billion annually to eliminate hunger by 2025; \$37 billion to achieve universal health care; \$42 billion to achieve universal primary education and expand access to lower secondary education; see Romilly Greenhill and Ahmed Ali, “Paying for progress: how will emerging post-2015 goals be financed in the new aid landscape?”, Working Paper No. 366 (London, Overseas Development Institute, 2013).

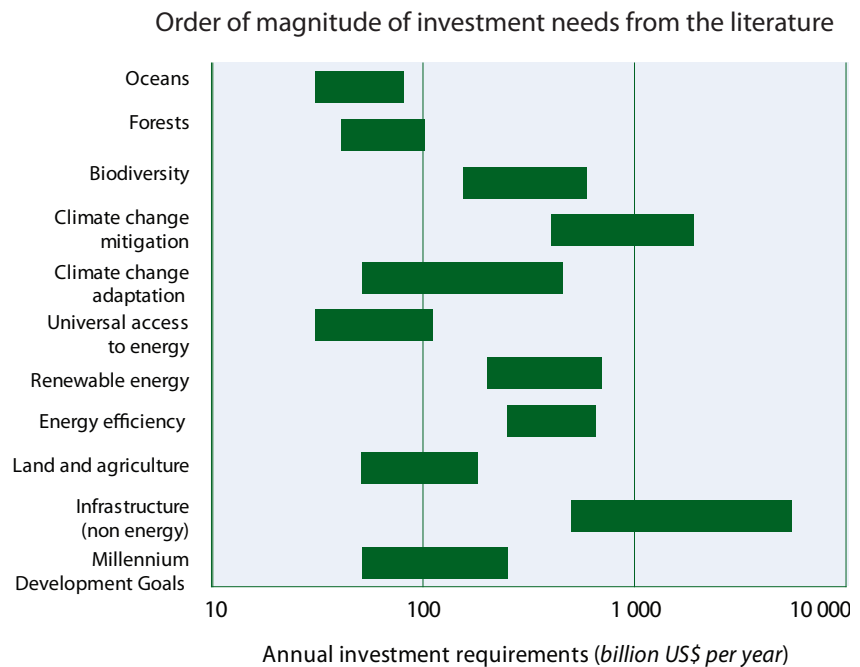
11 See the United Nations System Task Team on the Post-2015 United Nations Development Agenda, background paper 1; and the report of the Green Growth Action Alliance, “The Green Investment Report: the ways and means to unlock private finance for green growth” (Geneva, World Economic Forum, 2013).

12 Peer Stein, Tony Goland and Robert Schiff, “Two trillion and counting: assessing the credit gap for micro, small, and medium-sized enterprises in the developing world” (Washington, D.C., International Finance Corporation and McKinsey & Company, 2010).

13 See United Nations System Task Team on the Post-2015 United Nations Development Agenda, background paper 1.

14 See the contribution of Working Group III to the Fifth Assessment Report of the Intergovernmental Panel on Climate Change, “Climate Change 2014: Mitigation of Climate Change”, Summary for Policymakers (Cambridge, United Kingdom, Cambridge University Press, 2014).

Figure II  
**Orders of magnitude of investment requirements for various sectors taken from the literature**



Source: United Nations System Task Team on the Post-2015 United Nations Development Agenda, background paper 1, x-axis in logarithmic scale (see [sustainabledevelopment.un.org/index.php?menu=897](http://sustainabledevelopment.un.org/index.php?menu=897)).

Financing needs also differ across countries and regions. While financing needs are disproportionately large relative to the size of their economies in many developing countries, there are specific needs in least developed countries, small island developing states, landlocked developing countries, countries in Africa and countries emerging from conflict. Challenges facing middle-income countries should also be addressed.

### C. Emerging patterns of resource flows

Despite large needs, the emerging patterns of resource flows highlight the opportunities for mobilizing financing needed to support the achievement of sustainable development. Global savings remain robust, at about \$22 trillion a year (inclusive of public and private sources), despite a temporary decline due to the crisis.<sup>15</sup> The stock of global financial assets—a placement for only a small portion of annual global savings—is estimated to be about \$218 trillion (see A/68/357). Even a small shift in the way resources are allocated would have an enormous impact.

All four types of finance—public and private, domestic and international—have increased since 2002. Domestic finance has grown rapidly in recent years, representing by far the greatest share of financing sources for most coun-

<sup>15</sup> Calculation based on the *World Economic Outlook — Recovery Strengthens, Remains Uneven* (Washington, D.C., International Monetary Fund, April 2014), at purchasing power parity exchange rates.

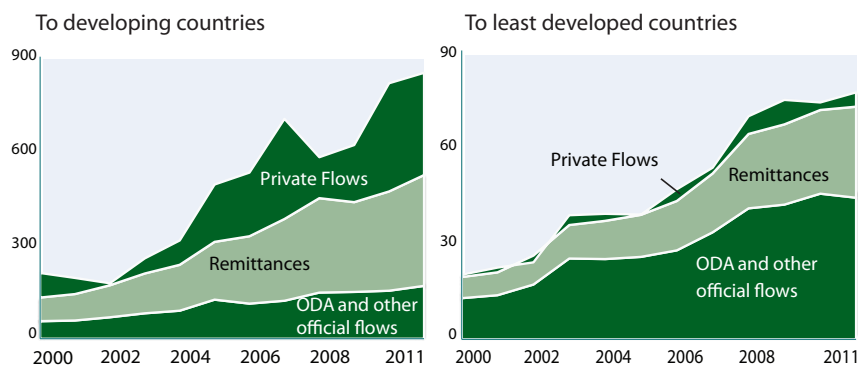
tries. In many developing countries, particularly in least developed countries, public international finance remains crucial.<sup>16</sup>

International financial flows to developing countries increased rapidly over the last decade, mainly driven by growth in private capital flows and remittances, though official development assistance (ODA) also strengthened, as depicted in Figure III.

Figure III

### Financing flows

(in billions of United States dollars)



Source: Organization for Economic Cooperation and Development (OECD) Development Assistance Committee statistics and World Bank data on migration and remittances.

## Public domestic resource mobilization

Public domestic finance in developing countries more than doubled between 2002 and 2011, increasing from \$838 billion to \$1.86 trillion.<sup>17</sup> In absolute terms, this growth for the most part reflects developments in middle-income countries. Domestic public finance also doubled in low-income countries, although it remains insufficient to meet sustainable development needs. Tax revenues account for about 10-14 per cent of GDP in low-income countries, which is about one third less than in middle-income countries, and significantly less than in high-income countries, which achieve tax to GDP ratios of 20-30 per cent.<sup>18</sup>

In many countries, tax evasion and avoidance hinder domestic resource mobilization. In addition, illicit financial outflows, including tax evasion across borders, have undermined tax collection. Estimates of illicit financial flows, by nature clandestine, vary widely, but point to substantial numbers.<sup>19</sup>

Domestic public resources are also impacted by subsidies. For example, in 2011 pre-tax energy subsidies amounted to \$480 billion, primarily in developing countries, and post-tax energy subsidies amounted to \$1.9 trillion, primarily

<sup>16</sup> See United Nations System Task Team on the Post-2015 United Nations Development Agenda, background papers 2 and 3 and summaries of regional outreach events of the Committee, available at [sustainabledevelopment.un.org/index.php?menu=1558](http://sustainabledevelopment.un.org/index.php?menu=1558).

<sup>17</sup> See the data on financing for development available from <http://capacity4dev.ec.europa.eu/ffd/document/data-2000-2012-delinked>.

<sup>18</sup> World Bank, *Financing for Development Post-2015*, 2013.

<sup>19</sup> United Nations System Task Team on the Post-2015 United Nations Development Agenda, background paper 2.

in developed countries.<sup>20</sup> Similarly, in agriculture, producer support subsidies among OECD members total \$259 billion in 2012.<sup>21</sup> Eliminating these would allow public resources to be redirected to other priorities. In all subsidy decisions, however, any adverse impacts on the poor and the environment need to be addressed, either through appropriate compensating policies or through better targeting.

There has been considerable change in the landscape of sovereign debt of developing countries since the Millennium Declaration. External debt amounted to 22.6 per cent of GDP in developing countries in 2013, as compared to 33.5 per cent a decade earlier.<sup>22</sup> The debt difficulties of heavily indebted poor countries (HIPCs) have largely been addressed under the terms of the HIPC Initiative and the Multilateral Debt Relief Initiative.

Some countries covered under HIPC have begun to issue debt on international markets, facilitated by a low interest rate environment. The issuance of public debt in domestic currencies (which, unlike external debt, does not subject the issuing country to foreign exchange risk) has also grown, reflecting the development of local capital markets. For example, local currency government debt in sub-Saharan Africa increased from \$11 billion in 2005 to \$31 billion in 2012.<sup>23</sup> However, much of this increased issuance is short-term. Excessive growth in both domestic and international debt poses risks to economic sustainability, underscoring the need for prudent debt management.

Nonetheless, the aggregate picture masks growing debt problems in some countries. Currently, 2 low-income countries are considered to be in debt distress, with 14 at high risk and 28 at moderate risk of distress.<sup>24</sup> Debt sustainability is particularly problematic in some small States. In 2013, the average ratio of public debt to GDP of small developing countries amounted to 107.7 per cent, compared to 26.4 per cent for developing countries as a whole.<sup>22</sup> At the same time, a few developed countries have also experienced sovereign debt distress.

## Domestic private finance

Financial systems in many developing countries rely primarily on the banking sector. Although domestic credit has grown substantially over the past decade, in many countries, banking sector credit is primarily short term. For example, in some countries in Africa, short-term credit accounts for up to 90 per cent of bank

20 The International Monetary Fund (IMF) defines consumer subsidies to include two components: a pre-tax subsidy (if the price paid by firms and households is below supply and distribution costs) and a tax subsidy (if taxes are below their efficient level). IMF, “Energy subsidy reform: lessons and implications” (Washington, D.C., 2013).

21 OECD, *Agricultural Policy Monitoring and Evaluation 2013: OECD Countries and Emerging Economies* (Paris, OECD Publishing, 2013).

22 *The State of the Global Partnership for Development—MDG Gap Task Force Report 2014* (United Nations publication, Sales No. E.14.I.7).

23 The figure relates to a sample of 29 sub-Saharan African countries in the database of the African Financial Markets Initiative for 2013.

24 IMF list of debt sustainability analysis of low-income countries, for countries eligible for the Poverty Reduction and Growth Trust (5 June 2014), accessed on 28 July 2014. Available from [www.imf.org/external/Pubs/ft/dsa/DSAlist.pdf](http://www.imf.org/external/Pubs/ft/dsa/DSAlist.pdf).

financing,<sup>25</sup> compared to 50-60 per cent for developing countries as a whole.<sup>26</sup> In addition, gross domestic savings rates in many least developed countries remain significantly below the amount necessary to drive sustained domestic investment.

Domestic bond markets have also grown substantially, driven primarily by sovereign debt issues. Corporate bond markets, though growing, remain small. On average, private debt securities were only 5 per cent of GDP in middle-income countries, compared to 34 per cent in high-income countries in 2010. The lack of long-term bond markets limits the availability of long-term financing in many countries. Similarly, the depth of equity markets stood at nearly 60 per cent of GDP in high-income countries; in low- and middle-income countries it amounted to only 20 per cent and 28 per cent, respectively.<sup>19</sup>

The presence of institutional investors in developing countries has, however, been growing, and could potentially increase resources available for long-term investment in sustainable development. Emerging market pension funds are estimated to manage \$2.5 trillion in assets, and are expected to increase significantly.<sup>27</sup> A sizeable portion of these portfolios is invested in domestic sovereign debt. In some developing countries national pension funds have also been investing directly in national or regional infrastructure, including in South Africa, Ghana, Chile, Mexico and Peru.

There is also a growing emphasis on the environmental, social and governance impacts of investments. An increasing number of companies are reporting on these factors (referred to as ESG reporting) and have signed on to initiatives such as the Principles for Responsible Investment and the United Nations Global Compact. Nonetheless, the share of investment subject to ESG considerations remains small relative to global capital markets, at 7 per cent or \$611 trillion of investments in the \$12,143 trillion global capital market in 2010.<sup>28</sup>

## International public finance

The development contribution of ODA improved in the wake of the adoption of the Monterrey Consensus in 2002, with increased attention paid to making ODA more effective while increasing its volume. ODA reached an all-time high of \$134.8 billion in net terms in 2013, after falling in 2011 and 2012.<sup>29</sup> Nonetheless, only five OECD DAC donors reached the 0.7 per cent of gross national income target.

ODA continues to provide essential financial and technical cooperation to many developing countries (see figure III), including least developed coun-

25 Kangni Kpodar and Kodzo Gbenyo, "Short- Versus Long-Term Credit and Economic Performance: Evidence from the WAEMU", Working Paper No. WP/10/115 (Washington, D.C., IMF, May 2010).

26 Bank for International Settlements database, available at [www.bis.org/statistics/](http://www.bis.org/statistics/).

27 Georg Inderst and Fiona Stewart, "Institutional Investment in Infrastructure in Developing Countries: Introduction to Potential Models", Policy Research Working Paper No. 6780 (Washington, D.C., World Bank, 2014).

28 The Principles for Responsible Investment is an investor initiative in partnership with the United Nations Environment Programme Finance Initiative and the United Nations Global Compact; figures according to the Principles for Responsible Investment, Report on Progress 2011.

29 OECD, "Aid to developing countries rebounds in 2013 to reach an all-time high", 2014. Available from [www.oecd.org](http://www.oecd.org) (accessed 15 August 2014).



tries and many African countries, landlocked developing countries, small island developing States, and countries affected by conflict. In most countries with government spending of less than PPP\$ 500 per person per year, ODA accounts for an average of more than two thirds of international resource flows, and about one third of government revenues.<sup>30</sup> About 40 per cent of ODA currently benefits least developed countries.<sup>31</sup> However, ODA to least developed countries, particularly in sub-Saharan Africa, has fallen in recent years, and according to preliminary results from donor surveys this trend is likely to persist.

The Leading Group on Innovative Financing for Development has pioneered on a voluntary basis a number of fundraising mechanisms to raise additional resources, including the international solidarity levy on air tickets,<sup>32</sup> the funds from which are contributed to UNITAID to help purchase drugs for developing countries. Eleven countries using the euro currency are currently envisioning a financial transaction tax from 2016, albeit without earmarking funds for development or financing of global public goods as of yet. Some countries (e.g., France) have, at the national level, put in place a financial transaction tax, with part of the proceeds used to finance ODA programmes.<sup>33</sup>

There has also been a proliferation of sustainable development-related international funds and delivery channels. These include global sector funds, premised on multi-stakeholder partnerships that bring together Governments, private sector, civil society, as well as traditional and emerging donors, such as the Global Fund to Fight AIDS, Tuberculosis and Malaria, the GAVI Alliance, and the Global Partnership for Education.

Only 10 years ago, multilateral climate finance was provided by a small number of large funds, which were associated with the United Nations Framework Convention on Climate Change. There are now over 50 international public funds. Over this period, Governments designed and reformed institutions such as the Global Environment Facility (GEF), the Adaptation Fund, the Climate Investment Funds, and most recently the Green Climate Fund, and new evolving financial instruments such as performance-based payments for reducing emissions from deforestation, degradation and forest conservation. Nonetheless, there remains a large gap between climate finance needs and resources. In particular, progress towards implementing the financial commitments under the United Nations Framework Convention on Climate Change has been slow.

South-South cooperation — a complement to North-South cooperation — continues to grow rapidly, more than doubling between 2006 and 2011. While data on concessional South-South flows is incomplete, they are estimated

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30 Development Initiatives, 2013, *Investments to End Poverty*, p. 44.

31 Thirty-two per cent of official development assistance (ODA), including both bilateral net and imputed multilateral ODA to least developed countries, was allocated directly to least developed countries in 2012, and an estimated 52 per cent of ODA unallocated by country could also be attributed to least developed countries, bringing the total to 40 per cent (Development Assistance Committee, discussion paper on “Targeting ODA towards countries in greatest need” (OECD, 2014), available at [www.oecd.org/dac/financing-development.htm](http://www.oecd.org/dac/financing-development.htm)).

32 As of 2013, the levy was implemented by Cameroon, Chile, Republic of the Congo, France, Madagascar, Mali, Mauritius, the Niger and Republic of Korea (in addition, Brazil does not impose the levy but makes a budgetary contribution equivalent to the amount that would have been generated by the levy).

33 Some countries have chosen not to implement these instruments as of yet.



at between \$16.1 and \$19 billion in 2011, representing more than 10 per cent of global public finance flows. Non-concessional South-South flows, such as foreign direct investment or bank loans, have also expanded dramatically in recent years.<sup>34</sup>

## International trade and cross-border private finance

Global trade also continues to grow, albeit at a slower pace than before the international financial and economic crisis, and trade flows have assumed increased importance for resource mobilization in many developing countries. For least developed countries, the average trade-to-GDP ratio has risen from 38 per cent in 1990 to 70 per cent in 2011.<sup>35</sup> The rise of global value chains in trade has tightened the link between trade and investment flows.

Gross flows of foreign direct investment to developing countries reached \$778 billion in 2013, exceeding foreign direct investment to developed economies. Foreign direct investment is the most stable and long-term source of private sector foreign investment. However, least developed countries receive only a small fraction (less than 2 per cent) of these flows.<sup>36</sup> In sub-Saharan Africa, foreign direct investment is driven primarily by investment in extractive industries, with limited linkages to the rest of the economy. Furthermore, the contribution of foreign direct investment to sustainable development is not uniform. In recent years, the composition of foreign direct investment appears to be changing. For example, globally, investment in finance and real estate increased from 28 per cent in 1985 to nearly 50 per cent of total foreign direct investment in 2011, whereas investment in manufacturing fell from 43 per cent to 23 per cent over this time.<sup>37</sup>

The nature of international portfolio investment in emerging markets has evolved over the past 15 years, as the markets of many countries have deepened and become more globally integrated. In particular, as domestic debt markets have grown, foreign investors have increased their purchases of local currency debt, and now play a dominant role in some emerging markets. However, these flows have been very volatile, reflecting a short-term orientation of international capital markets.<sup>38</sup> In the United States, for example, the average holding period for stocks has fallen from about eight years in the 1960s to approximately six months in 2010.<sup>39</sup>

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34 United Nations, 2014, *Trends and progress in international development cooperation*, Report of the Secretary-General, E/2014/77.

35 Calculations are three-year averages based on statistics from the United Nations Conference on Trade and Development (UNCTAD), available from <http://unctadstat.unctad.org/EN/> (accessed 8 August 2014).

36 UNCTAD, *World Investment Report 2014* (United Nations publication, Sales No. E.14.II.D.1).

37 UNCTAD foreign direct investment database, available from <http://unctadstat.unctad.org/EN/>.

38 UN, 2014, *International Financial System and Development*, Report of the Secretary-General, A/68/221.

39 LPL Financial Research, Weekly Market Commentary, 6 August 2012. Available from: <http://moneymattersblog.com/login/login/wp-content/uploads/2012/08/WMC080712.pdf>.

Private cross-border transfers from individuals and households have also grown substantially. An estimated \$404 billion was remitted to developing countries from migrants in 2013, representing a more than tenfold increase in recorded remittances from 1990, when they were estimated at less than \$40 billion.<sup>40</sup> In addition, philanthropic finance from private individuals, foundations and other organizations to developing countries amounted to approximately \$60 billion in 2013, with the majority coming from private donors in developed countries.<sup>41</sup> Philanthropic actors are particularly engaged in global sectoral funds, such as in the Global Fund to Fight AIDS, Tuberculosis and Malaria and the GAVI Alliance.

A portion of international inflows has been used by some countries to build foreign exchange reserves, in part as a form of self-insurance against the volatility of international capital flows. Foreign exchange reserves increased from \$2.1 trillion to \$11.7 trillion from 2000 to 2013. Developing countries, primarily emerging market countries, hold almost \$8 trillion, with the top five emerging market countries holding about 65 per cent of this.<sup>42</sup>

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40 Migration and Remittances Team, Development Prospects Group, “Migration and Remittances: Recent Developments and Outlook”, Migration and Development Brief No. 22 (Washington, D.C., World Bank, 2014); World Bank, *Migration and Remittances Factbook 2011*, 2nd ed. (Washington, D.C., 2014).

41 Hudson Institute, “The Index of Global Philanthropy and Remittances” (Washington, D.C., 2013).

42 Data based on IMF article IV reports and IMF *International Financial Statistics*.

### III. Strategic approach

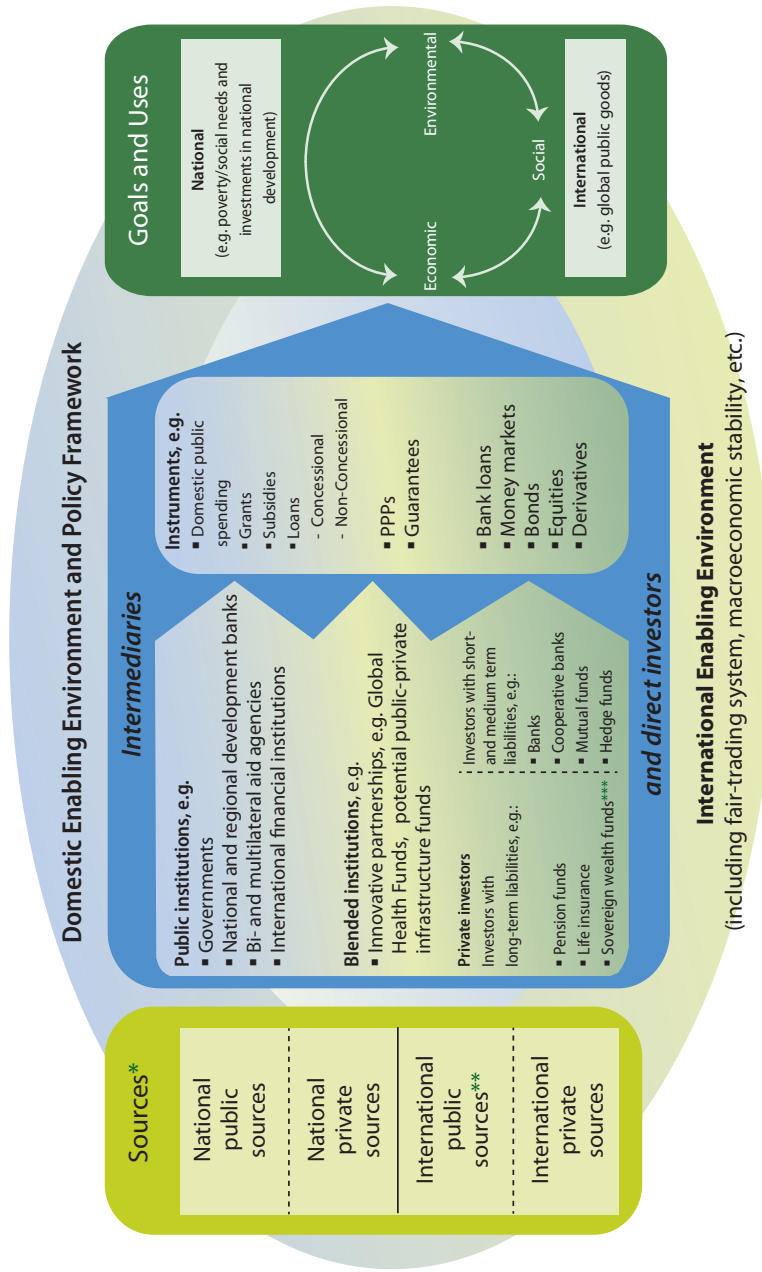
Figure IV illustrates the analytical framework that has guided us in formulating this sustainable development financing strategy. Financial sources can be arranged into four categories: domestic public, domestic private, international public and international private sectors. The challenge for policymakers is to channel and incentivize more of these diverse and decentralized sources of financing into desired investments in sustainable development.

As depicted in figure IV, financing decisions, in all cases, whether public or private, are influenced by national policy frameworks and the international financial architecture, the extent of appropriate and effective financing institutions, and the design and development of instruments to facilitate and help overcome impediments to investment in sustainable development. In this spirit, the following precepts guide our strategic approach:

1. **Ensure country ownership and leadership in implementing national sustainable development strategies, along with a supportive international environment.** Each country is responsible for its own development. The implementation of sustainable development strategies is realized on the national level. However, national efforts need to be complemented by international public support as necessary, and an enabling international environment.
2. **Adopt effective government policies as the linchpin of a sustainable development financing strategy.** All financing is done within the context of national and international policy environments that set rules, regulations and incentives for all actors. Thus, effective institutions and policies and good governance are central for the efficient use of resources and for unlocking additional resources for sustainable development.
3. **Make use of all financing flows in a holistic way.** Meeting financing needs for sustainable development requires optimizing the contribution from all flows, including public, private, domestic and international. Each type of financing has specific characteristics and strengths, based on different mandates and underlying incentives. Maximizing synergies, taking advantage of complementarities, and building on an optimal interplay of all financing sources is essential.
4. **Match financing flows with appropriate needs and uses.** Different sustainable development needs and project characteristics require different types of public, private and blended financing. While private financing will be essential, all private finance is not the same. Long-term sustainable development investments should be financed with long-term funds.

5. **Maximize the impact of international public finance.** ODA plays a crucial role for countries where needs are greatest and the capacity to raise resources is weakest. The use of financing instruments and their concessionality should be appropriate to the level of development of each country, their specific conditions, capacities and capabilities, as well as the nature of the project.
6. **Mainstream sustainable development criteria in national financing strategies.** Finance should support the economic, social and environmental dimensions of sustainable development. This requires policies and incentives to incorporate sustainable development into financing strategies and implementation approaches. Sustainable development criteria should be included in public budgets and private investment decisions as appropriate.
7. **Exploit synergies across the economic, environmental, and social dimensions of sustainable development.** Different sustainable development objectives often overlap. Financing should be designed to exploit synergies and support policy coherence for sustainable development, while taking account of potential trade-offs. Thus, financing instruments can be used to address several policy objectives simultaneously. This would be best coordinated within the context of national sustainable development strategies.
8. **Adopt a multi-stakeholder, people-centred and inclusive approach to achieve tangible results on the ground.** Consultations with all stakeholders, including civil society and the private sector, will enable Governments and policymakers to better appreciate the diverse needs and concerns of people in the formulation and implementation of sustainable development policies at all levels. In this regard, gender equality and the inclusion of marginalized groups, such as indigenous peoples and persons with disabilities, must be ensured.
9. **Ensure transparency and accountability of financing at the national, regional and international levels.** Transparency and accountability must underpin all financing to enhance legitimacy and effectiveness. Government providers of assistance and partner countries should strive for a more harmonized and coherent mutual accountability, with improved data collection and strengthened monitoring, while ensuring country ownership. Private financial flows should be monitored more effectively and made more transparent.

Figure IV  
Flows of funds from international and national financing sources to sustainable development\*



\* The size of boxes does not represent financing volumes/importance.

\*\* There can be cases where international public finance also directly supports the implementation of international objectives.

\*\*\* Sovereign wealth funds handle public money, but are managed like private investors.



## IV. Options for an integrated sustainable development financing strategy

In each category of finance, decision-making is decentralized among the separate institutions and actors. Funding decisions in domestic and international private sectors are inherently dispersed among multiple actors, and the delivery of international public funds is also highly fragmented, despite efforts at coordination. Cohesive financing strategies, based on the principle of country ownership, are thus essential to facilitating the coordination of diverse sources of financing. In the light of the cross-cutting dimensions of financing strategies, coordinated national decision-making is needed. Governments should also effectively communicate their strategic frameworks.

**In what follows, we highlight particular policy areas pertaining to each of the four groups of financing sources, and blended finance and suggest a toolkit of policy options and financial instruments, to be used within a cohesive national sustainable development strategy. Notwithstanding the wide range of options proposed below, the choice of specific policy measures should be determined by domestic political considerations and other country-specific circumstances.**

### A. Domestic public financing

There are three primary roles for domestic public finance: (a) increasing equity, including through poverty reduction; (b) providing public goods and services that markets will eschew or underprovide and enacting policies to change incentives of private actors; and (c) managing macroeconomic stability.<sup>43</sup> In addition, domestic resource mobilization reinforces a country's ownership of public policy and allows countries to move towards financial autonomy. National public finance strategies should reflect these motivations as they guide the implementation of sustainable development strategies.

### Promote tax reform, tax compliance and deeper international cooperation

Domestic resource mobilization depends on many factors, such as the size of the tax base, a country's capacity to collect and administer taxes, tax elasticity, the volatility of sectors being taxed, and commodity prices. While optimal tax policy design is necessarily reflective of a country's economic and social situa-

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<sup>43</sup> Richard Musgrave, *Theory of Public Finance: A study in public economy* (New York, McGraw-Hill, 1959).

tion, Governments should follow generally accepted principles of sound public finance management, e.g., tax systems should be fair, efficient and transparent. Governments may also prioritize real income gains at the bottom of the income distribution through progressive tax policies, such as “earned-income tax credits”, and VAT exemptions on basic goods and services. More generally, the tax base should be as wide as possible, while maintaining equity and efficiency. Indeed, widening the tax base has been instrumental in recent advances in tax collection in many developing countries, including least developed countries and small island developing States. Key indicators of success in tax reform include high-level political commitment, administrative and policy reform and strong leadership in the revenue administration.<sup>44</sup> Socially balanced user fees for some public services may be warranted so that beneficiaries contribute to the cost of the service, though they are not encouraged for essential social services.

However, there are limits to what individual Governments can accomplish on their own in the globalized economy. For example, national jurisdictions sometimes compete with other countries through offers of tax incentives to attract and hold employers, eroding the tax base of both competing countries. Ending harmful tax competition needs to be based on cooperation between competing countries, while respecting the sovereign right of countries to design their national tax regimes. This would generally be done in a regional or international forum. Such forums can also stimulate cooperation to stem illicit financial flows, as discussed in section V.<sup>45</sup>

Whereas, to date, technical assistance to the revenue and customs sector has attracted a minimal share of ODA,<sup>44</sup> going forward more focus should be placed on responding to national requests for strengthening fiscal management capacity and capacity-building for domestic resource mobilization. In addition, examples of successful reforms can inspire policy design elsewhere. The benefits of broader international forums on tax cooperation are palpable (see section V). Additional capacity-building efforts should target institutional capacities to collect adequate revenues from extractive industries.

In resource-rich countries, the management of natural resources is particularly critical. Fiscal rules governing the extractive industries should ensure that the public interest is appropriately compensated. Governments can also design policies to ensure that a share of resource earnings are saved and invested for the benefit of future generations, as in sovereign wealth funds. When tax revenues from resource extraction are volatile, Governments can accumulate surplus earnings in years of high prices and smooth government expenditures in years of low prices through commodity stabilization funds. International cooperation is needed to tackle the illicit trafficking of natural resources, including from countries in situations of conflict. Transparency and anti-corruption programmes, including voluntary initiatives, are also relevant in many cases.

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<sup>44</sup> IMF, OECD, the United Nations and the World Bank, “Supporting the Development of More Effective Tax Systems”, report to the Group of 20 Development Working Group (2011), available from [www.imf.org/external/np/g20/pdf/110311.pdf](http://www.imf.org/external/np/g20/pdf/110311.pdf).

<sup>45</sup> While there is no agreed-definition of illicit flows, for the purpose of the present report, it is defined as money that is illegally earned, utilized and, in either case, transferred across borders, and includes profits hidden from tax administrations.



## Ensure good financial governance and public financial management

Combating corruption plays an important part in complementing efforts to improve domestic revenue mobilization. Corruption can have adverse effects on businesses, individuals and public financial management. High scores on corruption indicators are also strongly associated with low public revenue. To advance the fight against corruption, all countries should strive to ratify and implement the United Nations Convention against Corruption and should make further combined efforts, particularly on prevention, enforcement and stolen asset recovery (see section IV.C).

A central element of good financial governance is proper planning and execution of the budget. Generally accepted principles of good budgeting address the stages of formulation, approval, execution and audit. These principles should ensure that public spending is consistent with national sustainable development strategies, inclusive of environmental, social, economic, gender, and other goals. Planning and execution of budgets should be based on transparency, legitimacy, accountability and participation of citizens, consistent with country capabilities and circumstances. In this regard, domestic public sector internal and external control mechanisms, such as supreme audit institutions, that ensure that spending is in line with intended purposes should be implemented and strengthened. Furthermore, fiscal decentralization can strengthen local governance and create local ownership for the disposition of funds.

It is common in normative budget policy discussions to ask if specific subsidies continue to be warranted. Countries should review the efficacy of all subsidies as a matter of sound fiscal management. Countries should consider rationalizing inefficient fossil fuel subsidies that encourage wasteful consumption by removing market distortions, in accordance with national circumstances, including by restructuring taxation and phasing out those harmful subsidies, where they exist, to reflect their environmental impacts. Such actions should fully take into account the specific needs and conditions of developing countries and minimize possible adverse impacts on their development in a manner that protects the poor and affected communities.<sup>46</sup>

Similarly, countries should correct and prevent trade restrictions and distortions in world agricultural markets, including by the parallel elimination of all forms of agricultural export subsidies and all export measures with equivalent effect, in accordance with the mandate of the Doha Development Round.

Procurement systems need further strengthening in many countries to ensure fair competition. As part of budget execution, authorities may wish to align their procurement policies with national sustainable development strategies, which implies defining minimum environmental and social standards for public sector suppliers, taking into account domestic situations. In this respect, sustainable procurement can have the added benefit of promoting sustainable technologies. Public procurement systems can also promote the development of sustainable local businesses.

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<sup>46</sup> Reservations to paragraph 225 of the outcome document of the United Nations Conference on Sustainable Development (General Assembly resolution 66/288, annex) were expressed by several Member States (see A/66/PV.123).

Financial auditing and control should be complemented by monitoring and evaluation of economic, social and environmental impacts, in line with country capacities and circumstances. Strengthened national and independent audit and evaluation agencies could be assigned this responsibility, as could other politically and socially anchored oversight mechanisms, including in the parliament. Capacity-development initiatives, including the exchange of knowledge and experiences, can help improve policy design, budget processes and budget implementation.

## Internalize externalities and mainstream environmental sustainability

There is a large potential role for fiscal reforms in promoting environmental sustainability. Policy measures such as “cap and trade” and carbon taxes seek to curb carbon emissions by raising the price of emissions and “internalize externalities”. Carbon markets remain relatively small, however, with only 7 per cent of the world’s emissions covered.<sup>47</sup> Furthermore, prices for traded emission permits have been volatile and too low to impact the development and deployment of clean technologies. Governments that set up cap and trade schemes need to set sufficiently tight caps, monitor volatility and set appropriate regulations. At the same time, 13 countries have initiated some form of national or subnational carbon taxes.<sup>48</sup> Although there has been some debate on the competitiveness effects associated with taxing carbon emissions, European countries that have had carbon taxes in place for over a decade have seen neutral or slightly positive effects on GDP.<sup>49</sup>

Governments should also consider other policies to change investment patterns, such as direct emission restrictions on investments, subsidizing research and development of clean technologies, including carbon capture and storage technologies, tax incentives, feed-in tariffs, energy efficiency or renewable energy targets, pollution rights, and payments for ecosystem services.

Environmental accounting, which incorporates environmentally relevant financial flows and accounts on the use of natural resources, is another mechanism that can help policymakers internalize externalities. GDP is a crucial measure that Governments use to assess the economic performance of countries, but by not incorporating natural capital, it can lead Governments to ignore an inefficient allocation of investment. The System of Environmental-Economic Accounting could facilitate greater public investment in sustainable development.

## Address inequity and the social protection imperative

Governments should use fiscal policies (both tax and spending) to address inequalities, fight poverty, improve water and sanitation, and support other social

47 Climate Economics Chair, *Climate Economics in Progress 2013* (Paris, Dauphine University, 2013).

48 World Bank, *State and Trends of Carbon Pricing 2014* (Washington, D.C., 2014).

49 David C. Mowery, Richard R. Nelson and Ben R. Martin, “Technology policy and global warming: Why new policy models are needed (or why putting new wine in old bottles won’t work)”, *Research Policy*, vol. 39, No. 8 (October 2010).

services, in particular to benefit low-income, vulnerable and marginalized groups. A frequent call is to give priority to public investment projects that are “pro-poor” and gender sensitive.

Structural vulnerabilities, which affect the poor and other socially excluded groups, women, persons with disabilities, indigenous peoples, migrants, minorities, children, older persons, youth and other marginalized groups, can be reduced by aiming for universal provision of basic social services.<sup>50</sup>

In addition to offering protection against risks, social protection can contribute to equitable growth by reducing poverty and inequality, raising labour productivity, and enhancing social stability. Countries should consider policies to strengthen “social protection floors”, which, in accordance with the findings of the International Labour Organization, are affordable in most countries out of domestic revenues, but warrant international assistance for the poorest.<sup>51</sup> Insurance services offer further opportunities to create a safety net for households, including for example insurance products that cover health care, life risks and agriculture. However, private insurance is not usually effective at covering those most in need, so government policies remain crucial. There is also an urgent need for Governments to invest adequately in disaster risk mitigation and in systems that build resilience against shocks, as well as in environmental preservation, especially in areas where local populations depend on natural resources.

Productive and decent employment is the most important form of income security. Most people rely on earnings from work as their main source of income. Macroeconomic and fiscal policies that promote full and productive employment, as well as investment in human capital, are therefore central to poverty reduction and increased equity.

## Effectively manage public debt

Debt financing can represent a viable option to provide funding for public spending on sustainable development. At the same time, debt needs to be effectively managed, with the goal of ensuring that debt obligations can be serviced under a wide range of circumstances. Governments should make regular use of analytical tools to assess alternative borrowing strategies and the associated risks, better manage their assets and liabilities, and restrain from irresponsible borrowing. Treasury departments should aim to increase the issuance of long-term bonds in local currencies, particularly to domestic investors, as such issuance would reduce the foreign exchange risk of the government. At the same time, as agreed in the Monterrey Consensus, creditors share responsibility with the sovereign debtor to prevent and resolve debt crises, including providing debt relief where appropriate. They should be held responsible to adequately assess credit risk, improve credit screening and reduce irresponsible lending to high-risk countries.

The international financial institutions and the United Nations system have been developing standards for prudent management of government debt.

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50 United Nations Development Programme, *Human Development Report 2014: Sustaining Human Progress—Reducing Vulnerabilities and Building Resilience* (New York, 2014).

51 International Labour Organization, *Social protection floor for a fair and inclusive globalization—Report of the Social Protection Floor Advisory Group* (Geneva, International Labour Office, 2011).

Countries that have already reached a high level of debt need to ensure that the growth of public debt does not exceed expected GDP growth to avoid financial distress. In this regard, the World Bank-IMF Debt Sustainability Framework is designed to help guide low-income countries and their donors in mobilizing financing while reducing the chances of an excessive build-up of debt by setting a debt threshold. In addition, international institutions are providing technical assistance to strengthen local capacities in this area. This should be maintained, along with commitments to transfer finance, technology and capacity to enable developing countries to build the human and institutional capabilities to effectively manage public debt (see section V for a discussion of systemic issues and sovereign debt resolutions).

## Explore the potential contributions of national development banks

In the absence of sufficient long-term private sector financing and investment in sustainable development, many countries have established national development banks and other public institutions to support long-term investment. The combined assets of the International Development Finance Club, a group of 20 national, bilateral and regional development banks, amount to over \$2.1 trillion in 2010.<sup>52</sup> National development banks can play an important role, for example, in financing small and medium-sized enterprises, infrastructure and innovation. As national development banks have specific knowledge of domestic markets, they are often well suited to provide relevant capacity development and assistance in private project management. Recent studies have also shown that some national development banks also played a valuable countercyclical role, especially in cases of crisis when private sector entities become highly risk-averse.

Governments can use national development banks to strengthen capital markets and leverage investments in sustainable development. For example, some national development banks finance (part of) their activities through the issuance of bonds that allocate funds raised to a particular use, such as green infrastructure with the proceeds allocated to specific classes of investment (e.g., green bonds).

There are, however, challenges for policymakers with regard to new development banks. Policymakers should ensure that public development banks do not undertake activities that the private sector will competitively provide. Importantly, provisions should be in place to avoid inappropriate political interference with the operation of the bank, and to ensure efficient use of resources, particularly with regard to leveraging private sector investment in sustainable development.

## B. Domestic private financing

In understanding the role of the private sector in financing sustainable development, it is important to recognize that the private sector includes a wide range of diverse actors, from households to multinational corporations and from direct investors to financial intermediaries, such as banks and pension funds.

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<sup>52</sup> See [www.idfc.org/](http://www.idfc.org/).

Private resources have historically been a key driver of domestic growth and job creation.

Private financing is profit-oriented, making it particularly well suited for productive investment. However, the quality of investment matters. There continues to be a dearth of domestic long-term investment necessary for sustainable development, even while there is a growing understanding among the private sector that commercial interest and public policy goals can be realized at the same time.

There is thus a role for Governments to develop policies to help incentivize greater long-term investment in sustainable development. An enabling environment is essential for reducing risks and encouraging private investment. In addition, Governments can work to develop local capital markets and financial systems for long-term investment, within a sound regulatory framework.

## Provide access to financial services for households and microenterprises

Recent studies indicate that stable, inclusive and efficient financial markets have the potential to improve peoples' lives by reducing transaction costs, spurring economic activity, and improving delivery of other social benefits, particularly for women.<sup>53</sup> Expanding the scope and scale of financial services offered to the poor, older persons, women, persons with disabilities, indigenous people and other underserved populations is important to help achieve sustainable development objectives.

Households of all income levels, even the poorest, use basic financial services, namely payments, savings, credit and insurance. The poor, particularly those in least developed countries, use mainly informal financial service providers. Indeed, more than half of the working-age adults in the world are currently “unbanked” by formal providers, with the vast majority in developing countries.<sup>54</sup> If affordable and appropriate financial services were available at reasonable proximity, all indications are that people would use them.<sup>55</sup> Many Governments have thus provided and/or welcomed providers of financial services for the poor, including through microfinance institutions, cooperative banks, postal banks and savings banks, as well as commercial banks.

The best way to implement financial inclusion varies by country. Nonetheless, there are some elements that have worked well across countries, including support for the development of credit bureaux for assessing borrower loan-carrying capacity. Developments in information and communication technologies can make it possible for poor people to receive financial services at low cost without having to travel long distances to bank branches. Branchless banking and mobile banking technologies can be used in making government-to-people payments

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53 Robert Cull, Tilman Ehrbeck and Nina Holle, “Financial Inclusion and Development: Recent Impact Evidence”, Focus Note No. 92 (Washington, D.C., Consultative Group to Assist the Poor (CGAP), April 2014).

54 Asli Demirguc-Kunt and Leora Klapper, “Measuring Financial Inclusion: The Global Findex Database”, Policy Research Working Paper No. 6025 (Washington, D.C., World Bank, 2012).

55 *Building Inclusive Financial Sectors for Development* (United Nations publication, Sales No. E.06.II.A.3).

(wage, pension and social welfare payments) with lower administrative costs and less leakages. Bringing more people into the formal financial sector is believed to also have a beneficial effect on tax collection. Furthermore, regulation is important to ensure responsible digital finance and avoid abusive practices.

Surveys demonstrate that a lack of awareness of financial products and institutions is a barrier to their utilization, particularly for insurance. The public sector can promote strengthened financial capability, including financial literacy, while also expanding consumer protection. In particular, financial service providers should be required to disclose key information in a clear and understandable, preferably uniform, format. Policymakers should also enact clear standards for treating consumers fairly and ethically, and set up uniform recourse mechanisms for effective resolution of disputes across the industry. In this regard, Governments might establish consumer protection agencies to oversee the necessary framework for consumer protection within a country context.

Although it is only one aspect of financial inclusion, a good deal of attention has been paid to microfinance. There is a wide global network of forums and international support networks in the public and non-profit microfinance sectors, which speaks to the vibrancy of the industry. Nonetheless, microfinance remains outside the regulatory framework in many countries. With the growth of microfinance institutions, both managers and regulators should be concerned about the need to balance expanding access to financial services with managing risks, including social risks of household indebtedness.

## Promote lending to small and medium-sized enterprises

An important area where access to financial services (in this case, credit) is insufficient relates to small and medium-sized enterprises (SMEs), which in many countries are main drivers of innovation, employment and growth. More than 200 million SMEs lack access to financial services worldwide. Frequently, the financial needs of SMEs are too large for the traditional moneylenders and micro-credit agencies, while large banks tend to bypass this market, owing to administrative intensity, the lack of information and the uncertainty of credit risk. By providing credit information, credit registries/bureaux, and collateral and insolvency regimes could help extend SME access to credit.

Long-term bond markets are limited in many developing countries, and alternative vehicles for financing innovative start-ups, such as angel investors and venture capital funds, are largely missing in many developing countries. National development banks can play an important role here. To support greater access to finance for SMEs, a calibrated interplay of private and public banks can also be used. For example, one model used by development banks is to provide concessional public funding to the commercial banking sector, which on-lends the funds at a preferential rate for SMEs. Instruments can encompass guarantees, loans, interest-rate subsidies, equity and equity-linked investments as well as access to services and information. Many countries also maintain other forms of support for SMEs, such as low-interest government loan programmes. Cooperative banks, post banks and savings banks are also well suited to offer financial services to SMEs, including developing and offering more diversified loan products.

Lending to SMEs is considered high risk by many bankers owing to lack of information and uncertainty of credit risk. Credit is often insufficient, even when



there is ample liquidity in the banking sector. However, a diversified portfolio of SME loans can significantly reduce risks. Securitization of diverse portfolios of SME loans, potentially sourced across a variety of banks to ensure greater diversification, can potentially increase funds available for SME lending. However, safeguards need to be in place to address risks in “lend-to-distribute” banking, as highlighted during the financial crisis, so that the issuer maintains a stake in keeping the loans performing (such as rules that require banks to maintain a percentage of each loan on their balance sheets).

## Develop financial markets for long-term investment and enhancing regulations to balance access and stability

A well-capitalized banking sector and long-term bond markets allow domestic companies to meet their longer-term financing needs—without taking foreign exchange risks associated with borrowing in foreign currency. Local bond markets can thus play an important role in financing long-term sustainable development. To successfully develop local capital markets, policymakers need to build institutions and infrastructure, including supervision, clearing and settlement systems, effective credit bureaux, measures to safeguard consumers, and other appropriate regulation.

Institutional investors, particularly those with long-term liabilities, such as pension funds, life insurance companies, endowments, and sovereign wealth funds are particularly well suited to provide long-term finance (though international institutional investors have tended to invest with a short-term time horizon in recent decades, see section IV.D). To nurture the development of an institutional investor base, policymakers need to develop an institutional, legal and regulatory framework. This includes securities laws, asset management regulations, and consumer protection. Policymakers could provide rules for transparent processes, sound governance, and an efficient enforcement system. There are numerous examples of successful regulatory frameworks from developed and emerging market countries, though policymakers in developing countries should adapt these to local conditions, and be flexible to update them in response to changing market conditions.

In general, financial markets need to be developed with care as bond and equity markets often demonstrate high volatility, especially in small markets that lack liquidity. To limit excessive volatility that can impact the real economy, regulations can be enacted in conjunction with capital account management tools to deter “hot money”. In some areas, developing a regional market might be effective in achieving a scale and depth not attainable in individual small markets. Partnerships between nascent markets and established global financial centres can support the transfer of skills, knowledge and technology to developing countries, though care should be taken to adapt them to local conditions.

On the flipside, it is important to note that the financial sector can grow too large relative to the domestic economy. Above certain thresholds financial sector growth may increase inequality and instability, owing in part to excessive credit growth and asset price bubbles.<sup>56</sup> It is therefore important for all countries to design strong “macroprudential” regulatory frameworks.

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<sup>56</sup> Stijn Claessens and M. Ayhan Kose, “Financial Crises: Explanations, Types, and Implications”, Working Paper No. WP/13/28 (Washington, D.C., IMF, January 2013).

A robust regulatory framework should consider all areas of financial intermediation, including shadow banking, ranging from microfinance to complex derivative instruments. Enhancing stability and reducing risks while promoting access to credit presents a complex challenge for policymakers, since there can be trade-offs between the two. Policymakers should design the regulatory and policy framework to strike a balance between these goals. For example, the European Union included special provisions (e.g., Capital Requirement Directive IV) in its implementation of Basel III to reduce the capital cost of lending to SMEs. There are also calls for financial sector regulatory systems to be widened from focusing on financial stability to include sustainability criteria.

Islamic finance has also generated important mechanisms that can support sustainable development financing.<sup>57</sup> Islamic financial assets have grown rapidly in the last decade, including in the areas of infrastructure financing, social investments and green investments. The investment vehicles used in Islamic finance, which are based on shared business risk, improve depth and breadth of financial markets by providing alternative sources of financing. These financing structures might offer lessons on how to develop a class of new long-term investment.

## Strengthen the enabling environment

It is well known that strengthening the domestic policy, legal, regulatory and institutional environment is an effective way for Governments to encourage private investment. To better mobilize and effectively use finance, policy measures should focus on easing the bottlenecks within the country context. As a result of such efforts over the past decade, many developing countries have reduced excessive complexity and cost that businesses pay to start and maintain operations. While the structure of reforms varies between countries and regions in line with their historical experience, culture and politics, policymakers can strengthen the enforceability of contracts, the protection of creditor and debtor rights and the effectiveness of trade and competition policies, streamline business registration regimes, and promote the rule of law, human rights and effective security. Investment in infrastructure and essential public services, as well as human capital, would also help to make the business environment more attractive. Political instability, macroeconomic instability and policy uncertainty are significant obstacles to doing business in any country, underlining the importance of sound policies more broadly.

## Strengthen economic, environmental, social and governance and sustainability considerations in the financial system

Policymakers should aim to foster sustainability considerations in all institutions and at all levels. This can be done by encouraging joint reporting on both environmental, social and governance (ESG) impacts and economic returns — which can be referred to as EESG reporting. In addition, appropriate regulations, such as portfolio requirements and other measures in line with domestic conditions can be used to strengthen these considerations.

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<sup>57</sup> Islamic finance is based on the principles of Islamic law; its two basic principles are the sharing of profit and loss and the prohibition of the collection and payment of interest.



There are signs of a strengthened focus on EESG considerations in some financial markets. Increasing numbers of private sector actors have signed on to the Equator Principles for project financiers, Principles for Responsible Investment, and Principles for Sustainable Insurance, which set standards for private investors. Similarly, the Sustainable Stock Exchanges Initiative aims to explore how exchanges can work with investors, regulators, and companies to enhance corporate transparency, report performance on EESG issues, and encourage responsible long-term approaches to investment. Knowledge of these initiatives within many businesses and financial institutions remains limited. It is thus important to scale up awareness and capacity-building, in both public institutions and financial market firms. In this regard, Governments could encourage financial market firms to train their employees on EESG issues, which could be included in qualifying exams and courses for industry licences.

An important consideration in sustainable development is the emissions impact of financing activities. In this context, some pension funds, albeit relatively smaller funds, have begun to monitor the emissions of their portfolios on a voluntary basis,<sup>58</sup> allowing fund managers to recognize the risks they are already bearing. Policymakers could play a catalytic role in this area by encouraging index providers to accelerate work on the design of benchmarks and encouraging transparency regarding emissions impact, particularly in public investment funds (e.g., public pension funds).

A key question is whether largely voluntary initiatives can change the way financial institutions make investment decisions. Policymakers could consider creating regulatory frameworks that make some of these practices mandatory. To be most effective, these policies should be based on extensive engagement between the private sector, civil society, financial regulators, and policymakers. In this regard, several countries have already mandated some ESG criteria, including South Africa, Brazil, Malaysia, France and the United Kingdom, among others. More research should be done on the impact of different mechanisms. International organizations can create a platform for sharing experiences on both successes and failures of various instruments and arrangements.

## C. International public financing

International public finance plays a central role in financing sustainable development. Similar to domestic public finance, there are three functions of international public finance: poverty eradication and development; financing the provision of regional and global public goods; and maintaining global macroeconomic stability within the context of the broader global enabling environment (see section V). International public finance should complement and facilitate national efforts in these areas, and will remain indispensable in implementing sustainable development. ODA in particular will remain critical and should be focused where needs are greatest and the capacity to raise resources is weakest.

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<sup>58</sup> See [www.rafp.fr/download.php?file\\_url=IMG/pdf/PR\\_Carbon\\_Audit\\_ERAFP.pdf](http://www.rafp.fr/download.php?file_url=IMG/pdf/PR_Carbon_Audit_ERAFP.pdf).

## Meet existing commitments

ODA remains an important source of external public financing for developing countries, particularly least developed countries. ODA reached record levels in 2013, though it still remains significantly below the internationally agreed target of 0.7 per cent of gross national income (GNI), averaging 0.3 per cent of GNI in 2013. Similarly, despite commitments to allocate 0.15-0.20 per cent of GNI as ODA to least developed countries in the Istanbul Programme of Action, ODA to least developed countries amounts to only 0.09 per cent of GNI, on average.<sup>29</sup>

In 2010, at the Conference of the Parties to the United Nations Framework Convention on Climate Change, it was agreed that developed countries committed, in the context of meaningful mitigation actions and transparency on implementation, to a goal of mobilizing jointly \$100 billion dollars per year by 2020 to address the needs of developing countries, which will be drawn by a wide variety of sources (public, private, bilateral, multilateral, including alternative sources).

States Members of the United Nations should honour their commitments in full and in a timely manner, and neither ignore nor dilute them. Member States should in particular acknowledge the large financing gaps in least developed countries and other vulnerable countries. Further efforts are needed to maintain and increase ODA allocated to least developed countries and those most in need.

## Make use of all international public financing sources and instruments

A number of Governments have joined together to develop innovative mechanisms to mobilize additional international concessional resources for development and poverty eradication. The international community should further explore innovative mechanisms, with a view to financing global sustainable development (see section IV.C).

South-South cooperation, as a complement to North-South cooperation, is a diverse and increasingly important category of voluntary intergovernmental assistance that can facilitate sustainable development, in accordance with the Nairobi outcome document of the United Nations Conference on South-South Cooperation (2009), endorsed by the General Assembly in its resolution 64/222. A number of South providers of assistance have decided to further strengthen their work, including inter alia through additional evidence-based analysis of South-South cooperation experiences and evaluation of South-South cooperation programmes. Additionally, the High-Level Committee of South-South Cooperation adopted decision 18/1 (2014), which makes recommendations regarding the United Nations system, including an invitation for the Secretary-General to include in his synthesis report concrete steps to further strengthen South-South cooperation.

Triangular cooperation is a further useful complement, which has the potential to improve the effectiveness of development cooperation through sharing of knowledge, experience, technology and financial resources from emerging economies and traditional donor countries.

International public funds that are less concessional than ODA, such as some loans from the International Monetary Fund (IMF), the World Bank and the other international and regional financial institutions (IFIs), are key sources of

medium- and long-term finance for the countries that draw upon them. Important financing modalities include public loans to Governments, equity and debt finance for the private sector and a range of blended financing instruments, including risk-mitigating instruments such as credit and political risk guarantees, currency swaps and arrangements combining public and capital market funds (e.g., on traditional infrastructure projects). When employed according to country and sector needs, and building on their specific advantages, they can help mitigate risk and mobilize more upfront financing than would be available from budget resources alone, as discussed in section IV.E on blended finance. It is also important to ensure that least developed countries are not prevented from accessing, solely on the basis of their income, less concessional funds from IFIs and development finance institutions. Financially viable projects should instead be considered on a case-by-case basis, while keeping in mind debt sustainability considerations (see figure V).

## Use international public resources efficiently and effectively

International public finance ultimately represents taxpayer funds, putting an extra burden on both concessional and non-concessional public financial intermediaries to deploy them efficiently and effectively. ODA should be focused where needs are greatest and the capacity to raise resources is weakest, including least developed countries, small island developing States, landlocked developing countries and the poorest in all developing countries, with a sufficient portion of ODA concentrated on the eradication of extreme poverty, as well as the reduction of all forms of poverty and meeting other basic social needs.

International public finance will also have an important role in financing investments in national development, such as infrastructure. Some of these investments are profitable, and international public finance can catalyse private financing for sustainable development in such areas (see section IV.E on blended finance). In conjunction with this, international public finance should also respond to the growing need for financing for global public goods, without crowding out traditional development assistance.

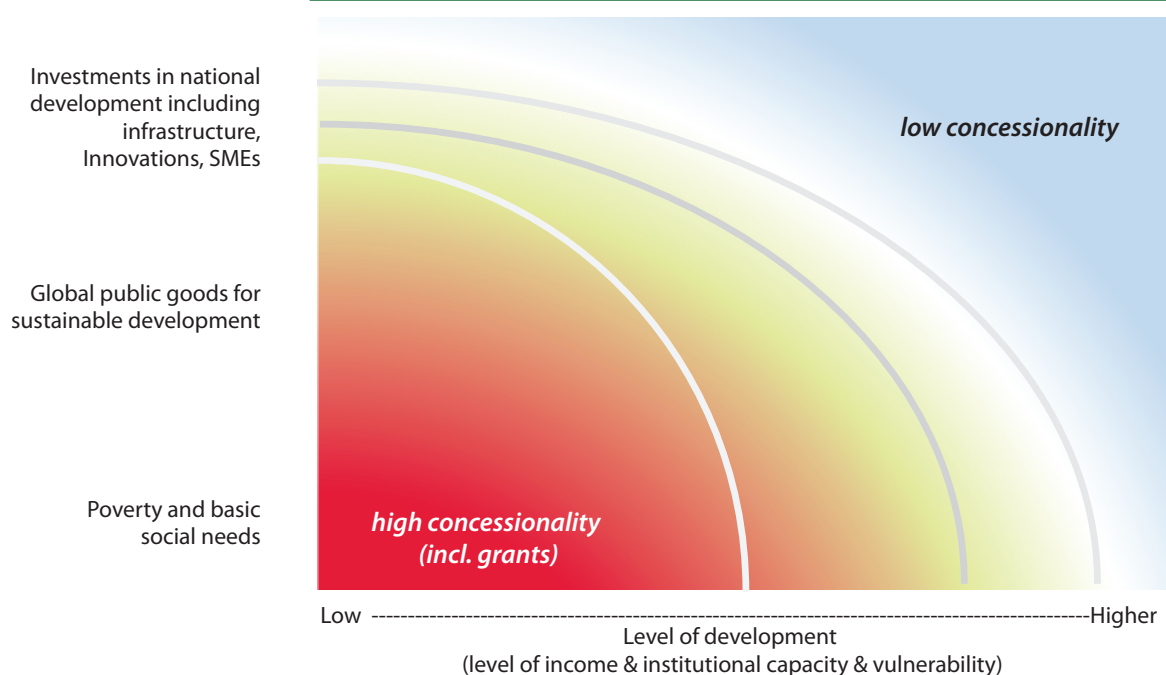
Acknowledging the multiple roles that international public finance will need to play in the sustainable development agenda, the Committee recommends that the level of concessionality of international public finance should take into account both countries' level of development (including their level of income, institutional capacity, and vulnerability) and the type of investment, as depicted in figure V. Concessionality should be highest for basic social needs, including grant financing appropriate for least developed countries. Concessional financing is also critical for financing many global public goods for sustainable development. For some investments in national development, loan financing instruments might be more appropriate, particularly when the investment can potentially generate an economic return.

The international community has had on its agenda for many years a commitment to boost the effectiveness of development cooperation, through strengthened mutual accountability in the relationship between an ODA-receiving country and its donors. This, among others, is a concern of the Development Cooperation Forum of the United Nations (DCF), established in 2007. Through its regular multistakeholder dialogues and policy analysis, the DCF provides

guidance, inter alia, on how to manage international financial and technical cooperation for development more effectively. The pursuit of effectiveness was further marked by four meetings of the High Level Forum on Aid Effectiveness in Rome (2003), Paris (2005), Accra (2008) and Busan (2011), which led to the establishment of the Global Partnership for Effective Development Cooperation (GPEDC). The first High-Level Meeting of the GPEDC was held in April 2014 in Mexico City.

Figure V

**Indicative targeting of international public financing according to countries' levels of development and different sustainable development needs**



A further concern raised in the Committee with respect to development effectiveness relates to the fragmentation of international public financing and the decentralized and independent decision-making processes of bilateral and multilateral donors. Donor countries should improve the management and coordination of international public support, through increased joint planning and programming on the basis of country-led strategies and coordination arrangements. They have long sought to reduce the burden of disparate reporting requirements, compliance with which absorbs considerable resources in the receiving country. The call thus continues to go out for transparent and harmonized financing conditions, procedures and methodologies.

In order to reduce the fragmentation and complexity of environmental and climate finance, in particular, effective rationalization of the overall architecture is needed. In the area of climate finance, the parties to the United Nations Framework Convention on Climate Change agreed to establish the Green Climate Fund as an operating entity of the financial mechanism of the Convention under article 11. It will serve as a multilateral instrument through which Governments and other fund providers could channel grants and concessional loan resources

to support projects, programmes, policies and other activities in developing countries.<sup>59</sup> A significant share of new multilateral funding for climate change adaptation should flow through the Green Climate Fund, as agreed at the sixteenth session of the Conference of the Parties to the Convention.

At the same time, partner capacities need to be strengthened in order to better manage assistance from diverse providers, as part of their national sustainable development financing strategies. Countries should jointly create and use facilitative platforms to encourage operational coordination among international funds and initiatives. Funds and programmes, including environmental funds, need to support synergies across sectors at the national and local levels. The rules of the existing funds and instruments should be adapted to ensure that they encompass all relevant activities in a synergistic way.

## D. International private financing

Similar to domestic private finance, international private finance contains a wide range of flows, including foreign direct investment (FDI), portfolio flows and cross-border bank loans. Some of these flows are blended with public finance as discussed below (section IV.E). International institutional investors, including sovereign wealth funds, hold an estimated \$80 trillion to 90 trillion in assets, representing an enormous potential source of investment. However, to date their investment in sustainable development — in both developed and developing countries — has been low. Pension funds, for example, invest only 3 per cent of their global assets in infrastructure.<sup>60</sup> This highlights the need for government policies to help to overcome obstacles to private investment, in conjunction with additional public spending. As such, many issues discussed under domestic private finance (section IV.B) apply here as well, but this section focuses on issues particular to cross-border investments.

### Channel international funds towards long-term investment in sustainable development

FDI remains the most stable and long-term source of private foreign investment to developing countries, and has a critical role to play in financing sustainable development. However, policymakers need to monitor the quality of FDI to maximize its impact on sustainable development. Governments should, as appropriate, adopt policies that encourage linkages between multinational enterprises and local production activities, support technology transfer, provide local workers with opportunities for further education, and strengthen the capacity of local industry to effectively absorb and apply new technology. Corporations that embrace human rights principles, labour, environment and anti-corruption values, as in the Global Compact or other international social and environmental standards, may serve as a model for other enterprises. At the same time, host Governments should require all companies, including foreign investors, to meet the core labour standards of the International Labour Organization, and encour-

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<sup>59</sup> See document GCF/B.07/11.

<sup>60</sup> See United Nations System Task Team on the Post-2015 United Nations Development Agenda, background paper 3.

age EESG reporting, making sustainable development an essential element in company strategies.

Investors are unlikely to invest long term in countries where they have concerns about policy and regulatory regimes, highlighting the importance of an enabling environment, as discussed in section IV.B on domestic investment. Furthermore, investors often point out that a major impediment to investment is the lack of “bankable projects” competitive with other investment opportunities, underscoring the need for capacity development for project preparation in many countries.

At the same time, investors — including those with long-term liabilities, such as pension funds, life insurers, and sovereign wealth funds — have been hesitant to invest in longterm sustainable development projects across a wide range of policy and regulatory regimes.<sup>60</sup> One impediment is that many investors do not have the capacity to do the necessary due diligence to invest directly in infrastructure and other long-term assets. Instead, when they do make these investments, they do so through financial intermediaries, whose liabilities and incentive structures tend to be shorter-term (see figure IV for a breakdown of long-term and shorter-term investors).<sup>61</sup> If long-term investors were to bypass intermediaries and invest directly, they could adopt a longer-term horizon in their investment decisions. However, it is often not cost-effective for diversified investors to build this expertise in-house. There is thus a need for new instruments in this area. For example, investor groups could build joint platforms, e.g., for sustainable infrastructure investments. This is already beginning to happen (e.g., South African pension funds setting up a jointly owned infrastructure fund). Public actors, such as multilateral and bilateral development finance institutions, can also help to set up investment platforms, as discussed in section IV.E on pooled financing.

In addition, policies can be designed to lengthen investment horizons, such as through a reduction of the use of mark-to-market accounting for long-term investments (in which portfolio valuations are adjusted daily, thus incorporating short-term volatility into portfolios) and changes to performance measurement and compensation (to change incentives, and potentially incorporate sustainability criteria), among others.

## Manage volatility of risk associated with short-term cross-border capital flows

While private capital flows to developing countries have risen during the past decade, some types of flows remain highly volatile. Conventional approaches to managing volatile cross-border capital flows have focused on macroeconomic policies to enhance an economy’s capacity to absorb inflows. However, these policies are often not sufficiently targeted to stabilize financial flows and may have undesired side effects. Policymakers should thus consider a toolkit of instruments to manage capital inflows, including macroprudential and capital market regulations, as well as direct capital account management.<sup>62</sup>

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<sup>61</sup> While managers of large funds manage more liquid portfolios in-house, most investors use external managers for such investments (see United Nations System Task Team on the Post-2015 United Nations Development Agenda, background paper 3).

<sup>62</sup> Joseph Stiglitz and others, *Stability with Growth; Macroeconomics, Liberalization and Development* (New York, Oxford University Press, 2006).



In addition, international coordination of monetary policies of the major economies and management of global liquidity can reduce global risks. Similarly, stronger regional cooperation and dialogue, and regional economic and financial monitoring mechanisms can help stabilize private capital flows at a regional level.

## Facilitate the flow of remittances and private development assistance

Migrant remittances represent a large source of international financial flows to some developing countries. However, remittances fundamentally differ from other financial flows in that they represent a private transaction and are often based on family and social ties. Remittances enable households to increase consumption and invest in education, health care and housing.<sup>63</sup> Policymakers and IFIs should explore innovative approaches to incentivize investment of remittances in productive activities, including through issuance of diaspora bonds.

The cost of remitting funds, however, remains extremely high, at 8.4 per cent of the amount transferred.<sup>64</sup> Increased cooperation between remitting and receiving countries should aim to further reduce the transaction costs and barriers for remittances. The G20 initiative to lower the cost of remittances is an important effort in this regard, and should be continued and strengthened. However, there is some evidence that international banks are reducing their role in this sector,<sup>65</sup> as an unintended consequence of a closer monitoring of banks in response to money-laundering. Policy measures might be needed to ensure competition and monitor costs.

Philanthropy, i.e., voluntary activity by foundations, private citizens and other non-state actors, has also significantly expanded in its scope, scale and sophistication. It has provided significant resources for global health funds in particular (see section IV.C). In addition to financial resources, philanthropy provides intellectual capital, technical capacity and extensive experience. Better data on philanthropic flows could help better assess their impact, improve coordination and help to streamline financing, reduce overlap, and maximize their sustainable development impact.

## E. Blended finance

Policymakers have recently shown considerable interest in a class of development financing opportunities called “blended finance” that pool public and private resources and expertise. Blended finance encompasses a large portfolio of potential instruments, including instruments provided by DFIs to leverage private finance (e.g., loans, equity investments, guarantees, etc.), as well as traditional public private partnerships (PPPs) (see table 1 below). But it goes beyond these structures to encompass structured public-private funds and innovative “imple-

<sup>63</sup> Ralph Chami and Connel Fullenkamp, “Beyond the Household”, *Finance and Development*, vol. 50, No. 3 (September 2013).

<sup>64</sup> Migration and Remittances Team, Development Prospects Group, “Migration and Remittances: Recent Developments and Outlook”, Migration and Development Brief No. 22 (Washington, D.C., World Bank, 2014).

<sup>65</sup> Michael Corkery, “Banks Curtailing Cash Transfers”, *New York Times*, 7 July 2014.

menting partnerships” between a wide range of stakeholders — including Governments, civil society, philanthropic institutions, development banks and private for-profit institutions. When well designed, blended finance allows Governments to leverage official funds with private capital, sharing risks and returns, while still pursuing national social, environmental and economic goals in areas of public concern.

It is important to note, however, that poorly designed PPPs and other blended structures can lead to high returns for the private partner, while the public partner retains all the risks. Careful consideration needs to be given to the appropriate use and structure of blended finance instruments, as discussed below.

### Strategically assess the use of blended financing and innovative partnerships

Blended finance can be a useful financing tool when the overall benefit of a project or investment is sufficiently large that an attractive benefit is still available to the public sector after the private partner is compensated. It can be used in a range of areas, such as infrastructure projects and innovation. There is a strong case for blended financing to facilitate investments that are just below the margin of real or perceived commercial viability, and cannot be unlocked by an enabling policy and institutional environment alone, but also serve public interest. On the other hand, blended finance between the public and for-profit private sector is less well suited to contribute to the provision of basic development needs that do not offer an economic return.

Blended finance projects should be transparent and accountable. Participation in projects should be selected in a fair and open process. To further improve their sustainable developmental impact, poverty, environment and gender aspects should be addressed in the project design phase.

In undertaking blended finance projects, project costs need to be carefully assessed. Private investors often demand upward of 20-25 per cent annual returns on “bankable projects” in developing countries. These costs need to be offset by efficiency gains or other benefits to make their use attractive. Furthermore, projects often struggle to deliver as planned, in both developed and developing countries, with a 25-35 per cent failure rate of PPPs in developed countries owing to delays, cost overruns and other factors,<sup>66</sup> and even higher failures in developing countries. It is therefore important for policymakers to engage in blended finance structures with careful planning, design and management in order to strike a balance between economic and non-economic returns, and to ensure fair returns to citizens. Significant capacity is needed to design workable structures that share the risks and rewards fairly. ODA and other forms of assistance can play a role in capacity-building of developing countries in this regard.

Engagement in isolated PPPs, managed in silos, should be avoided. The investing public entity should carry out a number of projects simultaneously and thereby take a portfolio approach for pooling funds for multiple projects, similar to risk diversification carried out by Development Finance Institutions and the

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<sup>66</sup> Directorate-General for External Policies of the Union, “Financing for Development post-2015: Improving the Contribution of Private Finance” (Brussels, European Union, 2014).



private sector. In such an approach, mechanisms with equity “upside” would allow for gains from successful investments to compensate for losses on failed projects. This would be particularly appropriate for investments in innovation, where both risks and returns are extremely high.

In addition, innovative partnerships have been developed to finance sustainable development, and particularly global public goods. For example, the Global Fund to Fight HIV/AIDS, Tuberculosis and Malaria, pools philanthropy, traditional public sector and innovative financing and has further used innovative governing structures and allocation mechanisms to provide targeted assistance.

## Explore the potential contributions of Development Finance Institutions in support of blended finance

Development Finance Institutions, both multilateral and bilateral, can play an important role in blended finance. They should continue to make efforts to optimize their balance sheets and make full use of their risk bearing ability, including by the use of all instruments, such as concessional/blended loans, equity, guarantees as well as non-concessional financing and innovative instruments. If these instruments are used to overcome existing financial barriers, they can have a considerable impact on the mobilization and use of private funds for sustainable development.

As discussed in section IV.D on private international finance, in areas where impediments to direct investment exist, including infrastructure, innovation and SMSEs, there is a need for new financing structures that can better pool and share investment risks, along with increased public financing. Such platforms can be national or global. At the national level, the United Kingdom recently developed a Pensions Infrastructure Platform that will facilitate investment from British pension funds in public infrastructure projects backed by the United Kingdom Treasury. Similarly, the French Caisse des dépôts et consignations has been converting households’ savings deposited in a specific savings account (Livret A) to fund social housing projects as well as local government infrastructure projects.

In addition to pooling funds, these types of platforms pool expertise and knowledge between investors and the government, and help to overcome some of the informational constraints that impede direct investment. Other countries could consider creating similar platforms within existing Development Finance Institutions and/or stand-alone platforms or country funds. In addition, entities with high credit ratings can also issue long-term (e.g., 20-30 year) bond financing to leverage these structures, which can facilitate investment by long-term funds that are unable to invest directly. Similarly, the World Bank is developing a Global Infrastructure Facility (GIF) which will seek to mobilize additional resources and leverage these in support of infrastructure investments, including through complementary measures to strengthen the policy and regulatory environments and improve project quality. The African Development Bank has launched the Africa50 Infrastructure Fund.

## Strengthen capacity development efforts

Blended finance valuations and contracts are typically complex and require significant public sector capacity for design, negotiation and implementation. Public institutions need to build and cultivate expertise and capacity accordingly, and here ODA can make a critical contribution. Project preparation funds would also need to be commensurately increased. The preparation of robust feasibility studies, which multilateral and bilateral DFIs could support, is critical to the successful costing, structuring and delivery of these mechanisms. Capacity-building efforts should focus on feasibility studies, negotiation of complex contracts, and the professional management of partnership activities. Efforts should, however, aim to develop local skills and capacity, rather than exclusively focusing on specific projects. Appropriate enabling environments need to be created as well. International development actors and governments could establish policy dialogues to build a knowledge base and “skills bank”, and to share information and lessons learned about blended finance at the national, regional and/or global level. Increased cooperation and dialogue with investors, bankers and companies would also be needed.

Table I  
Blended Finance Instruments

Category	Description	Examples	Prevalence
Loans	<ul style="list-style-type: none"> <li>Majority of ODA-eligible, bilateral loans are provided from Government to Government for investments in economic infrastructure and water and sanitation infrastructure, and are provided to middle-income countries</li> <li>Development finance institutions also make loans directly to the private sector. While many such institutions operate below a commercial rate of return, the majority of their activity is not ODA eligible</li> </ul>	<ul style="list-style-type: none"> <li>Viability gap funding</li> <li>Challenge funds and innovation ventures</li> <li>Equity</li> <li>First-loss funding</li> <li>Credit guarantees</li> <li>Political-risk insurance</li> </ul>	High
Direct market interventions	<ul style="list-style-type: none"> <li>A direct transfer of resources from donors to the private sector, either through grants, or through equity investment</li> </ul>	<ul style="list-style-type: none"> <li>Financial contribution to make investment commercially viable</li> <li>Competitive process to award funding for innovative projects, and to support expansion to scale for those proving success</li> <li>Transfer of resources in return for an ownership stake</li> </ul>	Low Medium Low/ medium
Risk-based instruments	<ul style="list-style-type: none"> <li>Donors take on some portion of the risks associated with private sector or partner government activity. Credit is thereby made available, or the cost of credit is reduced</li> </ul>	<ul style="list-style-type: none"> <li>Funding generally designated as a subordinate equity interest</li> <li>Provision to protect financier from default</li> <li>Protection against select (rare but costly) policy-oriented risks</li> </ul>	Low Low Low
Performance-based instruments	<ul style="list-style-type: none"> <li>Future commitments by Governments or donors to transfer resources to the private sector upon pre-specified conditions being met.</li> <li>Provide the private sector with flexibility in delivering outcomes (rather than outputs) and can, for example, facilitate credible government commitment to payment schedules when there are large upfront private sector investments required</li> </ul>	<ul style="list-style-type: none"> <li>Advanced market commitments (AMCs)</li> </ul>	Pilot
Public private partnerships	<ul style="list-style-type: none"> <li>A modality of cooperation with the private sector based on a combination of instruments or negotiated outcomes</li> <li>Require other inputs (such as experience, expertise and bankable projects) in addition to the employment of the financial instruments listed</li> <li>Donors can facilitate PPPs by: <ul style="list-style-type: none"> <li>Providing technical assistance and/or project preparation facilities that offer support to both government and the private sector</li> <li>Directing multilateral organizations to bolster their efforts at facilitating PPPs</li> <li>Providing other financial incentives to make PPPs more attractive</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Social or development impact bonds</li> <li>Contingent contract with a particular investor for repayment on delivery of impact-based results</li> </ul>	Pilot  Medium



## V. Global governance for financing sustainable development

To mobilize the financing detailed in the preceding section and to facilitate its effective use according to national priorities, it is necessary to have an adequate enabling international environment and policy architecture that provides the policy space necessary to implement effective national sustainable development strategies. This entails open and dynamic world trading and investment systems that are deemed fair to all, support sustainable development and poverty reduction and that respect social and environmental standards. An enabling international environment that reduces fragmentation and complexity of international public finance (including environmental finance) would ensure adequate capitalization of existing funds and simplification and harmonization of rules for international public funds (see section IV.C). It could expand international cooperation on innovative financing, particularly with regard to global public goods. An enabling international environment includes active global cooperation to remove the sources of international financial volatility, while striving to reduce global financial fragility. Other actions include completing ongoing reform processes of development banks and the IMF, deepening international cooperation on taxes and illicit flows, regulating banks and shadow banking systems and strengthening the means for cooperatively resolving sovereign debt difficulties. In short, it entails a strengthened global partnership for sustainable development.

### Strengthen systemic coherence and global economic governance

The global economic environment is overseen by separate and sometimes uncoordinated international bodies. Reflecting its existing mandate, the United Nations has the ability to serve as the global forum to bring the specialized international institutions and authorities together without challenging their respective mandates and governance processes. There is also a need within the United Nations system to reinforce the coherence of financing frameworks that developed out of two major strands of development debate — the post-Monterrey and the post-Rio+20 means of implementation. More broadly, there is a need to strengthen the integration and harmonization of existing international mechanisms, frameworks and instruments, including through the United Nations System Chief Executives Board for Coordination, while avoiding the proliferation of new support vehicles as much as possible.

The effectiveness and legitimacy of international organizations also needs to be further strengthened. The IFIs, including the World Bank and the other international development banks, and specialized mechanisms such as the Global Environment Facility and the Green Climate Fund, have the potential to increase

the mobilization and deployment of finance for sustainable development, and to facilitate learning and knowledge sharing within their respective mandates. They would also be well placed to significantly expand the use of risk sharing instruments. It is important for IFIs to continue to take steps to align their own business practices with sustainable development objectives. Other proposed initiatives, such as reserve pooling and trade facilitation mechanisms, also have roles to play. The international community will benefit from such experimentation and innovation.

In addition, a further review of the governance regimes of the IFIs is necessary to update their decision-making processes, modus operandi and priorities, and to make them more democratic and representative. IMF and the World Bank have been making efforts to further integrate the voices of emerging market and developing countries, to reflect their growing importance in the global finance and development arena. These efforts should be brought to fruition.

The normative, analytical and operational activities of the United Nations should also be better coordinated at the global, regional and national levels. Stronger efforts should be made by the United Nations system to implement fully the provisions of General Assembly resolution 67/226 on the quadrennial comprehensive policy review and to achieve further progress towards “Delivering as one”. On the whole, it is important to encourage flexibility, effectiveness, transparency, accountability and innovation within existing institutional frameworks to promote more effective cooperation and partnership approaches, especially to implement the post-2015 development agenda.

## Adopt trade and investment rules that are fair and conducive to sustainable development

In a globalized world, economies seek to benefit from dynamic trade and investment opportunities. International trade is overseen by a multilaterally agreed system that seeks to be universal, rule-based, open, non-discriminatory and equitable. At the same time, there are numerous bilateral and regional agreements setting additional rules for trade and international investment.

Global negotiations on strengthening international trade rules have been hindered for many years. The World Trade Organization’s (WTO) Ninth Ministerial Conference held in Bali, Indonesia, in December 2013, produced a package of agreements to advance the multilateral trade agenda (including a Trade Facilitation Agreement and a series of decisions on agriculture, development and least developed country issues), but remaining disagreements have stalled its formal adoption. Additional issues relevant to sustainable development are included in the mandate of the Doha Round, such as the liberalization of trade in environmental goods and services, and the implementation of duty-free, quota-free market access for all least developed countries. WTO ministers have committed to consider a final work programme to conclude the Doha Round of multilateral negotiations that began in 2001. It is time to address politically sensitive issues, such as agricultural export subsidies, and signal that global cooperation on trade liberalization in the interest of global development is still possible.

To further facilitate the participation of the poorest countries in the international trading system, in accordance with their own nationally owned strategies, “aid for trade” and the Enhanced Integrated Framework for assisting developing

countries and least developed countries in particular are of central importance. Trade-related technical assistance, capacity-building and trade facilitation and efforts to mainstream trade into development policies should all be reinforced.

In addition, the increased prevalence of global value chains has tightened the link between trade and foreign direct investment.<sup>67</sup> To achieve a better balance between investor rights and the sovereign capacity for recipient States to regulate within areas of public interest, the international community could consider, as appropriate, a further elaboration of standards for investment in areas that directly impact domestic sustainable development outcomes, and ensure that investments do not undermine international human rights standards.

In general, the proliferation of bilateral investment treaties and other trade agreements covering investment issues renders the mainstreaming of a sustainable development perspective in investment regimes more difficult. Developing countries find it increasingly difficult to navigate a highly fragmented international investment regime, which also risks curtailing policy space for host countries. Steps should be explored towards a multilateral approach to international investment regimes that more adequately balances investors' preferences with the needs of residents of the countries in which they would operate, with a view to facilitating a more holistic approach in the interest of sustainable development.

## Strengthen global financial stability

Since the 2007-2008 global financial and economic crisis, the international community has taken important steps to address vulnerabilities in the financial sector through regulatory reform. In these efforts and in any new regulations, regulators need to strike a judicious balance between ensuring the stability of the international financial system and allowing for adequate access to finance. A stable system is essential to support growth and prevent future crises with negative economic and social consequences. However, the unintended consequences of financial regulations may adversely impact the availability of long-term financing, and should be addressed by policymakers.

Further progress in completing and implementing the reform agenda is essential for enhancing the stability of the global financial system. Financial regulatory reform operates through international bodies that recommend rules and regulations which individual governments then adopt in national practice. While processes of consultation have been adopted by international regulatory bodies, such as the Financial Stability Board, further steps need to be taken to enhance transparency and the adequate representation of developing country interests in the key international regulatory bodies.

It is equally important to strengthen the readiness of the international system to respond to crises. The international community should continue to review the capability of IMF and other international organizations to provide early warning and quickly take countercyclical action and equip them with adequate instruments that would improve the resilience of the global financial system.

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<sup>67</sup> According to input on the role of trade in financing for sustainable development, prepared by UNCTAD for the discussions of the Intergovernmental Committee of Experts on Sustainable Development Financing.

In particular, a more stable international financial system, and a strengthened global safety net, can reduce the need for countries to stockpile international reserves. Additional research on the appropriate size of reserves, along with alternative insurance mechanisms, such as those based on regional cooperation, should be pursued.

## Strengthen regional cooperation

Strengthened regional cooperation can play an important role in mobilizing financial resources for sustainable development. Among other things, effective regional arrangements can provide financing for regional public goods, facilitate trade flows and attract investment into key sectors such as infrastructure. Regional cooperation also provides excellent opportunities for information exchange and peer learning in fiscal, financial and economic affairs. In addition, the recent financial and economic crisis has directed new attention to the potential of regional financial stability mechanisms (such as the Latin American Reserve Fund or the Chiang Mai Initiative Multilateralization) to serve as a first line of defence against contagion from global crises.

## Enhance international cooperation on taxes

International tax rules and national tax laws have not kept pace with developments in the global economy, such as highly mobile capital and the predominance of multinational enterprises in international trade and finance. Nations devise their own tax systems to meet domestic needs and have traditionally not coordinated with foreign tax authorities. This has created opportunities for multinational enterprises and international investors to evade and avoid taxes by structuring international transactions to take advantage of different national tax rules. Even when Governments cooperate and devise bilateral tax treaties, their terms differ with different partners, allowing firms to exploit the differences to their own advantage (treaty shopping). Multinational enterprises also take advantage of differences in national tax policies by mispricing intra-group transactions (transfer mispricing) and by making use of mismatches in entity and instrument characterization (hybrid mismatch).

While each country is responsible for its own tax system, international cooperation on tax policy needs strengthening. The enhancement of international tax cooperation could cover country-based reporting, notification of owners, automatic exchange of tax information, transfer pricing regulations, lists of tax havens and standards for non-economic reporting. G20 leaders have endorsed the OECD Action Plan on Base Erosion and Profit Shifting and automatic exchange of information. The United Nations, with its universal membership and legitimacy, could be a catalyst for further strengthening international cooperation in this area, working with the G20, OECD, IMF, the World Bank and relevant regional forums. To this end, a participatory and broad-based dialogue on international cooperation in tax matters should be strengthened.

Due to insufficient resources and a lack of specialized knowledge, many developing countries are at a disadvantage when dealing with tax evasion and avoidance practices. In this light, capacity development measures could increasingly focus on international taxation issues.



## Fight illicit financial flows

In addition to policies to counter transfer mispricing based on tax evasion, as discussed above, best use should be made of existing international standards and instruments in the field of anti-money-laundering (including the Financial Action Task Force and its network of regional bodies), anti-corruption (United Nations Convention against Corruption) and asset recovery (the Stolen Asset Recovery Initiative).

Tax evasion, money-laundering and corruption are facilitated by jurisdictions with regulatory regimes that allow companies and individuals to effectively hide money. Both domestic actions aimed at minimizing the flow of funds to secrecy jurisdictions and international cooperation to increase financial transparency will be needed. They include exchange of information, country-by-country reporting and publicly available company beneficial ownership registers, effective implementation of the Financial Action Task Force standards and asset recovery.

## Strengthen sovereign debt crisis prevention and resolution

Sovereign debt crises severely impede nations' efforts to finance sustainable development, with debt crises often leading to a spiral of capital flight, devaluations, rising interest rates and unemployment. Effective debt management to prevent debt crises is recognized as a priority. However, when crises do occur, there is an urgent need to fairly and quickly resolve them. The international community has adopted and repeatedly strengthened a comprehensive framework for resolving sovereign debt crises in a group of heavily indebted poor countries (HIPC). For bilateral official debt, the Paris Club and its Evian approach exist to restructure debt owed to its members. However, globally the landscape for debt has changed: the HIPC initiative is almost completed, and sizeable debt is owed to non-Paris Club countries and the private sector.

A survey of recent international debt restructurings has shown that the market-based approach to restructure debt owed to private creditors needs further improvements.<sup>68</sup> Many debt restructurings are considered insufficient and are often delayed, with high costs for the populations of debtor countries. Recent developments with regard to Argentina's holdout creditors have led to a deep concern about the ability of holdout creditors to derail the success of a debt restructuring, both for developed and developing countries.

There are two alternative solutions generally proposed for handling sovereign debt restructurings: a market-based contractual approach through provisions in contracts, such as collective action clauses (CACs) in bond covenants, and a statutory approach akin to national bankruptcy regimes. In 2003, partly in response to the 2002 Argentine default, IMF proposed a Sovereign Debt Restructuring Mechanism, although there was little political support for such a mechanism at the time. Instead, the use of CACs became widespread in emerging market bond issuance. By 2005 almost 100 per cent new international bonds issued included CACs, although a large stock of bonds without CACs remains outstanding. However, some authors have found that the presence of collective

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68 IMF, "Sovereign Debt Restructuring—Recent Developments and Implications for the Fund's Legal and Policy Framework" (Washington, D.C., April 2013).

action clauses alone may not be sufficient to ensure fair and effective debt restructurings in all cases.<sup>69</sup> The inclusion of aggregation clauses could help make CACs more effective with respect to holdout creditors.

Discussions on how to improve the framework for sovereign debt restructuring for countries in debt distress are taking place in various official forums, in policy think tanks and in the private sector. In particular, work is ongoing in the United Nations system, including in IMF, the Department of Economic and Social Affairs of the Secretariat and the United Nations Conference on Trade and Development.<sup>70</sup> In addition, there are calls for action on an effective and fair sovereign debt restructuring and debt resolution mechanism, taking into account existing frameworks and principles, with the broad participation of creditors and debtors, and for the comparable treatment of all creditors. Given the importance of sovereign debt crisis and debt overhangs to financing sustainable development, it is important for the international community to continue ongoing efforts to enhance the existing architecture for sovereign debt restructuring. Furthermore, collaborative efforts to improve the timeliness and coverage of sovereign debt data based on both creditor and debtor reporting systems could lead to more reliable debt sustainability assessments.

## Foster harmonized monitoring and accounting systems and a data revolution

Strong, relevant and comparable data is the basis for improved global governance and sustainable development follow-up. Yet, current information flows, reporting standards and monitoring mechanisms are overlapping, contradicting, incomplete in coverage and often inaccessible to development actors. In order to improve the quality of statistics, it will be important to reduce the fragmentation of current reporting frameworks and initiatives and increase their harmonization. The international community should agree on suitable monitoring frameworks for the post-2015 development agenda that keep track of sustainable development financing flows from all sources, with transparent and separate reporting for development and climate finance commitments. Efforts are also needed to work towards a harmonization and increasing integration of monitoring and accounting frameworks to consider all financing sources and their interplay at the country level. In addition, existing monitoring and reporting frameworks should be improved to avoid incentivizing the use of instruments that do not support sustainable development objectives.

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<sup>69</sup> See Ran Bi, Marcos Chamon and Jeromin Zettelmeyer, “The Problem that Wasn’t: Coordination Failures in Sovereign Debt Restructurings”, Working Paper No. WP/11/265 (Washington, D.C., IMF, 2011); Michael Bradley, James D. Cox and Mitu Gulati, “The Market Reaction to Legal Shocks and Their Antidotes: Lessons from the Sovereign Debt Market”, *Journal of Legal Studies*, vol. 39, No. 1 (January 2010); Udaibir S. Das, Michael G. Papaioannou and Christoph Trebesch, “Sovereign Debt Restructurings 1950-2010: Literature Survey, Data, and Stylized Facts”, Working Paper No. WP/12/203 (Washington, D.C., IMF, 2012); and Joseph Stiglitz, *Globalization and its Discontents* (New York, W.W. Norton & Company, 2002).

<sup>70</sup> See the “Draft principles on promoting responsible sovereign lending and borrowing”, available from [http://unctad.org/en/Docs/gdsddd2011misc1\\_en.pdf](http://unctad.org/en/Docs/gdsddd2011misc1_en.pdf).

Accordingly, national statistical capabilities should be strengthened. Capacity-building initiatives and exchanges of experiences and practices should support developing countries and least developed countries in particular in tracking, monitoring and evaluating the impact and performance of different types of financing flows. Enhanced national capacities for monitoring and accounting of financing flows, including through the adoption of appropriate standards and reporting at a country-wide level, would also contribute to ensuring mutual accountability and global transparency. The potential of combining active (e.g., reporting) and passive (e.g., websites) transparency mechanisms to ensure disclosure and transparency to stakeholders, constituencies and beneficiaries should be further explored.

To enable the sharing of data, for example on blended finance, actors could establish a research data protocol, which would build on existing reporting standards and be used to collect project-related data and make it publicly available.

Recent work by the World Bank provides a useful starting point for assessing sustainable development needs and related policy and financing priorities to achieving them, using a model-based diagnostics tool and drawing on a multi-country database. The analysis has been applied to Uganda as a pilot and is being extended to 10 additional countries with diverse characteristics.

## Strengthen global partnership to facilitate effective sustainable development cooperation

The global partnership for development as set out in Millennium Development Goal 8 and the Monterrey Consensus represents a set of commitments by both developed and developing countries on promoting development. The post-2015 development agenda will have to be underpinned by a renewed and strengthened global partnership for sustainable development, defining a compact of commitments by States Members of the United Nations, while providing space and flexibility for engagement with a wide range of stakeholders. There are global platforms aimed at enhancing the impact and effectiveness of development cooperation, including the Development Cooperation Forum of the United Nations and other existing initiatives (see section IV.C).

The effective cooperation for sustainable development, including its financing aspects, requires a global partnership with the meaningful involvement and active participation of developing and developed countries, multilateral and bilateral development and financial institutions, parliaments, local authorities, private sector entities, philanthropic foundations, civil society organizations and other stakeholders. Ongoing efforts to strengthen the global partnership for sustainable development cooperation should take into account relevant United Nations conferences and other initiatives, and be based, inter alia, on the principles of country ownership, focus on results, delivery through inclusive partnerships, transparency and accountability to one another. In this context, the complementary nature of South-South cooperation to North-South cooperation applies. As part of the post-2015 development agenda, the processes for boosting the impact and effectiveness of development cooperation should be continued and enhanced.



## VI. Concluding remarks

In the preceding pages we laid out the conclusions of the work we have jointly carried out over the last 12 months. We trust that the policy options presented in these pages, and the strategic approach that our work is based upon, will provide a basis for future discussion on financing sustainable development and will inform, together with the report of the Open Working Group on Sustainable Development Goals, the intergovernmental negotiations for the post-2015 development agenda.

We expect that the recommendations and analysis in our report will stimulate discussions among all stakeholders and inspire new ideas and innovative solutions. Many of our recommendations call for exchanging ideas and sharing experiences between countries and for enhanced international cooperation based on a renewed global partnership for sustainable development. The third International Conference on Financing for Development and its preparatory process will bring together all stakeholders and provide an opportunity for advancing these discussions. We look forward to progress being made in these areas, in the context of the Addis Ababa Conference and beyond.



# Annex

## Membership of the Intergovernmental Committee of Experts on Sustainable Development Financing

The five regional groups of the United Nations nominated representatives from 39 countries to serve on the Committee. In each session, 30 experts served as members, while the remainder served as replacements of experts.

### Co-chairs

1. Mansur Muhtar, Nigeria (Session 1–5)
2. Pertti Majanen, Finland (Session 1–5)

### African Group

1. André Lohayo Djamba, Democratic Republic of the Congo (Session 1–5)
2. Admasu Nebebe, Ethiopia (Session 1–5)
3. Karamokoba Camara, Guinea (Session 1–5)
4. Ahmed Jehani, Libya (Session 1–5)
5. Mansur Muhtar, Nigeria (Session 1–5)
6. Lydia Greyling, South Africa (Session 1–5)
7. Joseph Enyimu, Uganda (Session 1–5)
8. Ali Mansoor, Mauritius (Replacement for Session 1–5)

### Asia-Pacific Group

1. Zou Ji, China (Session 1, 2, 3, 4, replacement for Session 5)
2. Rajasree Ray, India (Session 2, 3, 4, 5, replacement for Session 1)
3. Lukita Dinarsyah, Indonesia (Session 1–5)
4. Mohammad Reza Farzin, Islamic Republic of Iran (Session 1, 2, 4, 5, replacement for Session 3)
5. Aiboshi Koichi, Japan (Session 1, 2), Takeshi Ohsuga (Session 3, 4, 5)
6. Amjad Mahmood, Pakistan (Session 1, 2, 3, 5, replacement for Session 4)
7. Sung Moon Up, Republic of Korea (Session 1–5)
8. Khalid Al Khudairy, Saudi Arabia (Session 1, 3, 4, 5, replacement for Session 2)

## Latin American and Caribbean Group

1. Chet Neymour, Bahamas (Session 3, 4, replacement for Session 1, 2, 5)
2. Francisco Gaetani, Brazil (Session 1, 2, 3, replacement for Session 4, 5)
3. Eduardo Gálvez, Chile (Session 1, 2, 3, replacement for Session 4, 5)
4. Saúl Weisleder, Costa Rica (Session 4, 5, replacement for Session 1, 2, 3)
5. Dulce María Buergo Rodríguez, Cuba (Session 1–5)
6. Janet Wallace, Jamaica (Session 1, 2, 5, replacement for Session 3, 4)
7. Reginald Darius, Saint Lucia (Session 1, 2, 4, 5, replacement for Session 3)
8. Gaston Lasarte, Uruguay (Session 4, 5, replacement for Session 1, 2, 3)
9. Samuel Moncada, Venezuela (Session 1, 2, 3), Cristiane Engelbrecht (Session 4, 5)
10. Troy Torrington, Guyana (Session 3, replacement for Session 1, 2, 4, 5)
11. Jaime Hermida Castillo, Nicaragua (Replacement for Session 1–5)

## Western European and Others Group

1. Nathan Dal Bon, Australia (Session 1–5)
2. Pertti Majanen, Finland (Session 1–5)
3. Anthony Requin, France (Session 1–5)
4. Norbert Kloppenburg, Germany (Session 1–5)
5. Liz Ditchburn, United Kingdom of Great Britain and Northern Ireland (Session 1–5)
6. Antonios Zairis, Greece (Replacement for Session 1–5)
7. Özgür Pehlivan, Turkey (Replacement for Session 1–5)

## Eastern European Group

1. Emiliya Kraeva, Bulgaria (Session 1–5)
2. Tónis Saar, Estonia (Session 1–5)
3. Viktor Zagrekov, Russian Federation (Session 1–5)
4. Vladan Zdravković, Serbia (Session 1, 3), Dragan Županjevac, Serbia (Session 2, 4, 5)
5. František Ružička, Slovakia (Session 1–5)





