

Survey of UN Resident Coordinators and UN Country Teams

Introduction

The General Assembly will be conducting in 2012 the first-ever quadrennial comprehensive policy review of UN operational activities for development.

As an input to this important intergovernmental process, the UN Secretariat is seeking the views of current and former UN Resident Coordinators and country team members on a number of issues that impact the relevance, effectiveness and efficiency of UN development operations in programme countries.

This survey is divided into two parts:

Part A is for the UN Resident Coordinators and UNCT members. This part of the survey is designed to be completed in approximately 15 minutes.

Please note that the last two questions in this section are only for UN RCs and UNCT members in countries with a Peacekeeping or Special Political Mission.

Part B is to be completed only by UN Resident Coordinators in programme countries that formulated an UNDAF in either 2010 or 2011. This part of the survey is also designed to be completed in approximately 15 minutes.

The term 'UN agencies' is used in the questionnaire as shorthand for UN funds, programmes, departments and specialized agencies.

The software allows the questionnaire to be saved and reopened at a later stage on the **same computer**.

Responses and comments will be treated in **strict confidence**. The reporting will not contain any data or statement from which a reader can identify you, your organization or the country where you are working. Responses will be amalgamated by groups of countries.

If you have any questions, please contact Agust Olafur Agustsson at agustsson@un.org.

Survey of UN Resident Coordinators and UN Country Teams

*1. Please check your agency or function below?

- | | | |
|---|--------------------------------------|------------------------------|
| <input type="radio"/> RC (accredited to Government) | <input type="radio"/> UNODC | <input type="radio"/> UNCTAD |
| <input type="radio"/> UNDP other than RC | <input type="radio"/> UNIDO | <input type="radio"/> UNV |
| <input type="radio"/> WFP | <input type="radio"/> UNEP | <input type="radio"/> WMO |
| <input type="radio"/> UNICEF | <input type="radio"/> UN-OCHA | <input type="radio"/> ECLAC |
| <input type="radio"/> WHO | <input type="radio"/> IAEA | <input type="radio"/> ESCAP |
| <input type="radio"/> UNHCR | <input type="radio"/> UN-HABITAT | <input type="radio"/> WIPO |
| <input type="radio"/> FAO | <input type="radio"/> UNIFEM/UNWOMEN | <input type="radio"/> ECE |
| <input type="radio"/> UNFPA | <input type="radio"/> ICAO | <input type="radio"/> IMO |
| <input type="radio"/> UNRWA | <input type="radio"/> OHCHR | <input type="radio"/> ITU |
| <input type="radio"/> ILO | <input type="radio"/> UN-DESA | <input type="radio"/> ECA |
| <input type="radio"/> IFAD | <input type="radio"/> ITC | <input type="radio"/> UPU |
| <input type="radio"/> UNESCO | <input type="radio"/> UNOPS | <input type="radio"/> UNWTO |
| <input type="radio"/> UNAIDS | <input type="radio"/> UNCDF | <input type="radio"/> ESCWA |
| <input type="radio"/> Other (please specify) | | |

*2. Are you serving in a DaO pilot or self-starter country?

- Yes
- No

Please provide any comments

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*3. Please select your duty station:

- | | | |
|--|-------------------------------------|--|
| <input type="radio"/> Afghanistan | <input type="radio"/> Guinea-Bissau | <input type="radio"/> Panama |
| <input type="radio"/> Albania | <input type="radio"/> Guyana | <input type="radio"/> Papua New Guinea |
| <input type="radio"/> Algeria | <input type="radio"/> Haiti | <input type="radio"/> Paraguay |
| <input type="radio"/> Angola | <input type="radio"/> Honduras | <input type="radio"/> Peru |
| <input type="radio"/> Argentina | <input type="radio"/> India | <input type="radio"/> Philippines |
| <input type="radio"/> Armenia | <input type="radio"/> Indonesia | <input type="radio"/> Republic of Marshall Islands |
| <input type="radio"/> Azerbaijan | <input type="radio"/> Iran | <input type="radio"/> Rwanda |
| <input type="radio"/> Bahrain | <input type="radio"/> Iraq | <input type="radio"/> Samoa |
| <input type="radio"/> Bangladesh | <input type="radio"/> Jamaica | <input type="radio"/> Saudi Arabia |
| <input type="radio"/> Barbados & OECS | <input type="radio"/> Jordan | <input type="radio"/> Senegal |
| <input type="radio"/> Belarus | <input type="radio"/> Kazakhstan | <input type="radio"/> Serbia |
| <input type="radio"/> Belize | <input type="radio"/> Kenya | <input type="radio"/> Seychelles |
| <input type="radio"/> Benin | <input type="radio"/> Kiribati | <input type="radio"/> Sierra Leone |
| <input type="radio"/> Bhutan | <input type="radio"/> Kosovo | <input type="radio"/> Solomon Islands |
| <input type="radio"/> Bolivia | <input type="radio"/> Kuwait | <input type="radio"/> Somalia |
| <input type="radio"/> Bosnia & Herzegovina | <input type="radio"/> Kyrgyzstan | <input type="radio"/> South Africa |
| <input type="radio"/> Botswana | <input type="radio"/> Lao PDR | <input type="radio"/> South Sudan |
| <input type="radio"/> Brazil | <input type="radio"/> Lebanon | <input type="radio"/> Sri Lanka |
| <input type="radio"/> Burundi | <input type="radio"/> Lesotho | <input type="radio"/> Sudan |
| <input type="radio"/> Cambodia | <input type="radio"/> Liberia | <input type="radio"/> Suriname |
| <input type="radio"/> Cape Verde | <input type="radio"/> Libya | <input type="radio"/> Swaziland |
| <input type="radio"/> Central African Republic | <input type="radio"/> Macedonia | <input type="radio"/> Syria |
| <input type="radio"/> Chile | <input type="radio"/> Madagascar | <input type="radio"/> Tajikistan |
| <input type="radio"/> China | <input type="radio"/> Malawi | <input type="radio"/> Tanzania |
| <input type="radio"/> Colombia | <input type="radio"/> Malaysia | <input type="radio"/> Thailand |
| <input type="radio"/> Comoros | <input type="radio"/> Maldives | <input type="radio"/> Timor Leste |
| <input type="radio"/> Cook Islands | <input type="radio"/> Mauritania | <input type="radio"/> Togo |
| <input type="radio"/> Costa Rica | <input type="radio"/> Mauritius | <input type="radio"/> Tokelau |
| <input type="radio"/> Cuba | <input type="radio"/> Mexico | <input type="radio"/> Tonga |
| <input type="radio"/> Democratic Republic of Congo | <input type="radio"/> Moldova | <input type="radio"/> Trinidad & Tobago |
| <input type="radio"/> Djibouti | <input type="radio"/> Mongolia | <input type="radio"/> Tunisia |

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- Dominican Republic
 - DPR Korea
 - Ecuador
 - Egypt
 - El Salvador
 - Eritrea
 - Ethiopia
 - Fiji
 - Federated States of Micronesia
 - Gambia
 - Georgia
 - Ghana
 - Guatemala
 - Guinea
 - Other (please specify)
-
- Montenegro
 - Morocco
 - Mozambique
 - Myanmar
 - Namibia
 - Nauru
 - Nepal
 - Nicaragua
 - Niger
 - Nigeria
 - Niue
 - Occupied Palestinian Territories (OPT)
 - Pakistan
 - Palau
- Turkey
 - Turkmenistan
 - Tuvalu
 - UAE
 - Uganda
 - Ukraine
 - Uruguay
 - Uzbekistan
 - Vanuatu
 - Venezuela
 - Vietnam
 - Yemen
 - Zambia
 - Zimbabwe

Part A

To be completed by UN Resident Coordinators and UNCT members

4. In your country of assignment, how coherent would you say the UN development system is now compared to four years ago?

- Much more coherent
- Somewhat more coherent
- About the same
- Somewhat less coherent
- Much less coherent
- Don't know

Please provide any additional comments

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5. If the UN development system has become more coherent in the past four years, to which factors do you attribute this improvement?

Please rate the importance of each of the following measures in advancing UN coherence during this period:

	Very important	Somewhat important	Slightly important	Not important at all
Programming instruments and processes that are more streamlined and harmonized	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The new Management and Accountability System for the Resident Coordinator system	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Programme coordination groups that actively monitor UNDAF implementation	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Establishment of joint funding modality (e.g. MDTF, One Fund)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Increased use of joint programmes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Agreement on joint resource mobilization strategy	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Establishment of common premises	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Establishment of harmonized business processes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The commitment of the Government	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The leadership of the UN Resident Coordinator	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
An adequately resourced UN Resident Coordinator's Office	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The adoption of a One-UN plan	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The support received from DOCO	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The support received from the UNDG regional team	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The support received from donors	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
An improved spirit of	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

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cooperation in the UN
country team

Please provide further detail on your responses above and add any other important reasons for improved UN coherence:

6. The UNDAF or another UN planning framework has helped the UN to achieve better results than if each UN agency had planned its support to the country separately:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know
- Not applicable

Please provide any additional comments

7. In your country of assignment, is there evidence that UN programmes are increasingly developed in response to the priorities identified by the recipient country?

- Strong evidence
- Some evidence
- Little evidence
- No evidence

Please provide any additional comments

8. The UNDAF or another UN planning framework has helped to strengthen the government's role in the overall coordination of UN activities in the country:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know
- Not applicable

Please provide any additional comments

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9. The UNDAF or another UN planning framework has helped to increase the participation of civil society in the work of the UN in the country:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know
- Not applicable

Please provide any additional comments

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Part A

To be completed by UN Resident Coordinators and UNCT members

10. UN agencies receive contributions from donors for specific programmes and projects in addition to their regular (core) funds. In general, such additional donor-funded activities are less relevant to the country's needs and priorities:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

11. From your observations, the growth in non-core/extrabudgetary/earmarked resources available to UN agencies has lessened the UN's ability to strategically plan its support:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

12. Do the UN agencies sometimes compete with each other for donor funding for projects?

- Yes
- No

Please provide any additional comments

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13. If the answer to the question above was Yes, please check any of the following statements that apply:

- Competition among UN agencies is healthy and the Government welcomes it
- Competition among UN agencies creates confusion for the Government
- Competition among UN agencies increases the workload on Government officials
- Competition among UN agencies diverts the agencies' attention from the main tasks of providing support to the country

Please mention below any areas where competition among UN agencies for donor funding is very noticeable, and any other comments you wish to make on this subject:

14. Have any programme related measures been taken by the UNCT over the last four years that reduced the burden on the government when dealing with the UN system?

- Yes
- No

If so, please mention the most significant of those measures:

15. The Resident Coordinator's office receives clear strategic guidance from the UNDG on issues related to UN coherence at the country level:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree

Please provide any additional comments

16. The members of the UNCT receive clear strategic guidance from their own headquarters on issues related to UN coherence at the country level:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree

Please provide any additional comments

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Part A

To be completed by UN Resident Coordinators and UNCT members

17. Looking to the future, how effective would the following measures be in improving UN coherence at the country-level?

	Very effective	Somewhat effective	Slightly effective	Not effective at all
Further streamlining of the programming instruments and processes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Enhancing the role of programme coordination groups	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Requesting UN country teams to set annual and multi-year targets for increasing coherence	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Fully implementing the Management and Accountability System for the Resident Coordinator system	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Giving the Resident Coordinator a stronger coordination role over all the UN funds and programmes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Giving the Resident Coordinator a stronger coordination role over all the UN country team members	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Establishing common premises	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Sending clear signals from agency headquarters advocating more UN coherence at country-level	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Harmonizing the agencies' results-based management systems	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Harmonizing the agencies' reporting procedures	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Increasing harmonization of business processes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Providing the Resident Coordinator's Office with greater resources	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

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Providing the UNDG Regional Team with greater resources

Please feel free to propose additional measures to enhance UN coherence:

18. From your observations, please rate the willingness of key external development partners to collaborate with each other and with the UN at the country level.

Please rate the partners on the scale 1 to 3 (with 1 as very willing):

1 (Very willing)

2

3 (Not willing at all)

International financial institutions and other multilateral organizations

Bilateral donors

Please provide any additional comments

19. How would you assess the cooperation between the UNCT and the World Bank at the country-level?

- Very effective
- Somewhat effective
- Slightly effective
- Not effective at all
- Don't know
- Not applicable

Please explain, referring for example to concrete collaboration strategies or programmes:

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20. How would you assess the cooperation between the UNCT and the regional banks at the country-level?

- Very effective
- Somewhat effective
- Slightly effective
- Not effective at all
- Don't know
- Not applicable

Please explain, referring for example to concrete collaboration strategies or programmes:

21. Taking all factors into consideration, particularly the UN's effectiveness, efficiency and coherence, greater efforts should be made to involve non-resident UN agencies in the activities of the UNCT:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

22. Are there any additional comments or suggestions you would like to make?

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Part A

The next two questions should only be completed by UN Resident Coordinators and country team members in countries with a Peacekeeping or Special Political Mission.

Others should continue the survey by clicking the **Next** button.

23. Integration between the UNCT and the Mission has enhanced the UN's coherence in the country:

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

24. Has integration contributed to the effectiveness of UN support to peace consolidation in the country?

- Yes
- No

If Yes, please elaborate:

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Part B

To be completed only by UN Resident Coordinators in programme countries that formulated an UNDAF in 2010 or 2011

If you are UNCT member other than an RC, please skip over the remaining questions (numbers 25 to 50) and scroll down to the end of the questionnaire and click on the Done button. RCs in countries that did not formulate an UNDAF in 2010 or 2011 should similarly skip over the remaining questions.

25. How many UN agencies, resident and non-resident, were involved in the recent UNDAF design process?

26. In your opinion, is the UNDAF leading to an increase in the number of UN agencies at country level?

- Yes
- No

Please provide any additional comments

27. If you answered Yes to the question above, has this increase in UNCT size also increased the coordination needs?

- Yes
- No

Please provide any additional comments

28. Which of the three options for the CCA process offered in the 2010 Guidelines did you select?

- UNCT participation in government-led analytical work and use of government analysis, including sectoral reviews and analyses
- Complementary UN-supported analytical work, with a focus on gaps in the existing analysis
- Full CCA

Please provide any additional comments

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29. Which option for the level of results in the UNDAF results matrix did you select for the recently formulated UNDAF?

- Outcomes (UNDAF) ← Outputs & Key Actions (UNDAF Action Plan) ← Activities (Annual Work plans)
- Outcomes (UNDAF) ← Outputs, Key Actions & Activities (Agency-specific bi-annual and annual work plans; CPAPs; Joint Programmes; Project Documents)
- Outcomes & Outputs (UNDAF) ← Outputs & Key Actions (CPAPs/Project documents) ←Activities (Annual Work Plans)

Please explain briefly the reason for this choice

30. If you intend to use the UNDAF Action Plan, which of the following measures are in place? Please check all that apply.

- Government will have the lead role in prioritizing on an annual basis
- The CPAPs of the individual agencies will be subsumed into a single document
- A single authority will sign off all changes in the Action Plan and the work of the individual agencies, thereby eliminating the necessity for individual agencies to do so with partners
- A One Fund and an agreement to allow reallocation of resources based on performance are in place
- Regular and substantial voice and participation of CSO and private sector representatives in the government led prioritization process will be ensured

Please provide any additional comments

31. Prioritisation means selecting between the options available. A successful UNDAF strategic prioritization workshop would therefore result in agencies agreeing not to do things that are important within the existing mandates and priorities, either because the issue is not a priority of the government or there is no clear UN comparative advantage. Did this happen at the UNDAF strategic prioritisation workshop?

- Yes
- No

Please provide any additional comments

Survey of UN Resident Coordinators and UN Country Teams

32. Do you expect the outputs in the UNDAF results matrix to change during the implementation period?

- Yes
- No
- Possibly
- Don't know

Please provide any additional comments

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Part B

To be completed only by UN Resident Coordinators in programme countries that formulated an UNDAF in 2010 or 2011

33. The UN's partners at the country level recognise that the UNDAF has helped the UN to achieve better results than if each UN agency had planned its cooperation with those partners separately:

	Strongly agree	Somewhat agree	Somewhat disagree	Strongly disagree	Don't know
Centre of government (Planning and Budgeting Ministries)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Sectoral ministries	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Civil society	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Donors	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide any additional comments

34. The UNDAF and its results matrix aim for the collective, coherent and integrated programming response of the UN. Do you agree or disagree that your government partners, at both centre of government and sectoral level, also see this as the purpose of the UNDAF?

	Strongly agree	Somewhat agree	Somewhat disagree	Strongly disagree	Don't know
Centre of government	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Sectoral ministry level	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide any additional comments

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35. Does the Government use the 'Managing for Development Results' approach in its own development management?

[Managing for Development Results means using all available resources, both domestic and external, to achieve desired development results or outcomes. It shifts the focus from inputs (“how much money will there be?”) to results (“what can we achieve with the money?”). Managing for Development Results includes (i) setting goals and agreeing on targets and strategies; (ii) allocating the available resources to activities that will contribute to the achievement of the desired results; (iii) monitoring and evaluating whether the resources allocated are making the intended difference; (iv) reporting on performance to the public; and (v) feeding back information into decision-making.]

- Yes
- No
- In some parts of government
- Don't know

Please provide any additional comments

36. Do you feel the tools exist for you, the UNCT, or the national partners to assess whether the UN's response is becoming more collective, coherent or integrated?

[Relevant tools could include the establishment of indicators and targets for measuring progress in these areas.]

	Yes	No
Collective	<input type="radio"/>	<input type="radio"/>
Coherent	<input type="radio"/>	<input type="radio"/>
Integrated	<input type="radio"/>	<input type="radio"/>

Please provide any additional comments

Part B

To be completed only by UN Resident Coordinators in programme countries that formulated an UNDAF in 2010 or 2011

37. To what extent do you agree or disagree that the 2010 CCA/UNDAF Guidelines offer flexibility in the right places?

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

If you disagree, where is more flexibility needed?

38. To what extent do you agree or disagree that the flexibility in the 2010 Guidelines means that the expected benefits outweigh the additional transaction costs?

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

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39. Does the government carry out a regular medium term planning exercise, in which most issues are analysed for evidence, national objectives are set and operational plans to deliver against the objectives set are refined/developed?

[In answering this question, please consider the alternative practice in many governments where development of policy and operational plans is an on-going process.]

- Yes
- No
- Somewhat
- Don't know

Please provide any additional comments

40. Government has ensured that the UN can actively participate in the analysis and development of policy and plans:

- Yes
- No
- Somewhat
- Don't know

Please provide any additional comments

41. As a result of participating in the analysis and development of policy and plans, the UN was able to identify how it could best contribute to the country's development:

- Yes
- No
- Somewhat
- Don't know
- Not applicable

Please provide any additional comments

Part B

To be completed only by UN Resident Coordinators in programme countries that formulated an UNDAF in 2010 or 2011

42. To what extent do you agree or disagree with the following statement?

"During the UNDAF formulation process we were expected to forecast what partners will require from the UN for the period of the UNDAF":

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

43. To what extent do you agree or disagree with the following statement?

"We were expected to forecast what funding we will get for the period of the UNDAF during the UNDAF formulation process":

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

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44. To what extent do you agree or disagree with the following statement?

"As a result of the UNDAF process, there is now more predictability in UN funding to support the country's development":

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

45. To what extent do you agree or disagree with the following statement?

"Changes in the strategic direction and expected results of the UN happened because of the UNDAF process":

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

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Part B

To be completed only by UN Resident Coordinators in programme countries that formulated an UNDAF in 2010 or 2011

46. A number of areas in which the UNDAF can add value over and above what can already be found in the bilateral relationship between individual UN agencies, are identified here below:

Firstly, indicate whether you agree that the UNDAF is intended to serve that particular purpose:

Secondly, indicate whether in your opinion the UNDAF should serve that particular purpose:

	The UNDAF is intended to serve this particular purpose:	The UNDAF should serve this particular purpose:
Channel and forum for communication and knowledge sharing within the UNCT	<input type="checkbox"/>	<input type="checkbox"/>
Channel and forum for communication and knowledge sharing between the UNCT and other partners	<input type="checkbox"/>	<input type="checkbox"/>
A mechanism for better coordination between UN agencies	<input type="checkbox"/>	<input type="checkbox"/>
A mechanism for making the individual agencies deliver against commitments identified in the UNDAF and supporting results framework	<input type="checkbox"/>	<input type="checkbox"/>
A statement of programmatic intent by the UNCT	<input type="checkbox"/>	<input type="checkbox"/>
A tool for resource mobilisation	<input type="checkbox"/>	<input type="checkbox"/>
To reduce duplication between the agencies	<input type="checkbox"/>	<input type="checkbox"/>
To increase the instances of the UN speaking with one voice	<input type="checkbox"/>	<input type="checkbox"/>
To prioritize and focus UN support in fewer areas	<input type="checkbox"/>	<input type="checkbox"/>

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based on comparative
advantage

Other (please specify)

47. To what extent do you agree or disagree with the following statement?

"I am confident that formulation and implementation of the recently designed UNDAF will/has significantly decreased programme related transaction costs for the government":

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

48. To what extent do you agree or disagree with the following statement?

"I am confident that formulation and implementation of the recently designed UNDAF will/has significantly decreased programme related transaction costs for the UN":

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

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49. To what extent do you agree or disagree with the following statement?

"At present, most of the UNCT see UNDAF planning and M&E as a calendar-driven ritual which assumes the future will be more or less the same as the present":

- Strongly agree
- Somewhat agree
- Somewhat disagree
- Strongly disagree
- Don't know

Please provide any additional comments

50. Do you agree with the following statement?

"I expect that 'Delivering as One' will become the new business model for UN development cooperation at country level":

- Yes
- No
- Don't know

Please provide any additional comments

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Thank you

If you have completed the questionnaire please click on the Done button.