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- The Economic and Social Council plays a key role in promoting an integrated approach of the operational activities of the United Nations and in improving their quality and impact. In order to meet that goal, the ECOSOC is expected to promote coordination and provide guidance to the funds, programmes and specialized agencies of the United Nations. It is also incumbent on ECOSOC to make

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recommendations to the General Assembly, particularly with regards to the quadrennial policy review of operational activities (QCPR).

- Brazil welcomes the panel discussions organized within the scope of this year's operational activities segment. We believe they are critical not only for the Council's mandate but more importantly for the preparations to the next quadrennial policy review discussions, which will take place in the fall. We hope and expect that the outcomes of these debates will feed into and enrich the preparatory process for the QCPR.

- The report on the results achieved and measures and processes implemented in follow-up to the Triennial Comprehensive Policy Review (TCPR) indicates encouraging progress on capacity building and promotion of South-South Cooperation.

- In gender equality and the empowerment of women, the capacity of the UN System to provide assistance and support to Member States has been decisively enhanced through the establishment of UN-Women. As active members of the Board, we are confident that the entity will be able to carry out its unique mandate, accelerate the advancement of women and raise the profile of the United Nations activities in the promotion of the rights of women and girls all over the world.

- We are following with interest the outcomes of the national evaluations of the "Delivering as One" pilot experience and are eager to receive the findings of the upcoming independent review of the initiative.

- We stress, however, that the lessons learned through experience should not jeopardize the ability of the system to deliver assistance, in accordance with programme-country development strategies and priorities. It is crucial that UN Funds and programmes continue to receive the political and financial support needed to guarantee strengthened field presence in programme-countries so as to provide tailor-made assistance that takes into account country-specific needs, plans and priorities.

- In addition, there is much to be done in other areas that fall into the purview of the comprehensive policy review. Recent crises have showed us that we need to enhance the capacities of the UN operational activities in response to emergencies and in the transition from relief to development.

|| - We are of the view that the role of the Resident Coordinator as the main representative of the development system and coordinator of all resident Funds and Programs must be strengthened. (1)

- Coordination of operational activities on the ground is crucial to avoid duplication and overlapping and to reduce transaction costs that negatively impact the effectiveness of development cooperation. The Resident Coordinator should also oversee the implementation of broader decisions adopted by the General Assembly and ECOSOC, as well as assist other representatives to implement decisions adopted by the Executive Boards at headquarters. (2)

- We would also welcome a more direct and regular interaction among Resident Coordinators through an institutionalized network of interaction and a repository of good policies and practices implemented by programme-countries. These policies and practices could be replicated in other developing countries, as appropriate, through South-South cooperation initiatives to be facilitated by the Resident Coordinator System. This initiative could also help the UN operational activities to identify successful projects and resources needed to implement them in a cost-effective way. (3)

|| - The Resident Coordinator, as well as the UN country team, must also be accountable to national authorities and report on progress achieved against the results and benchmarks agreed in the United Nations Development Assistance Framework. (4)

|| to word with other stakeholders  
- The upcoming process of preparation of the QCPR should also build on the important progress achieved in Resolution 64/289 on System-wide Coherence, adopted in July 2010. That resolution introduced a number of actions to be taken, especially in the fields of governance and financing of the operational activities. ||

- In that context, we respectfully request that the compilation of all relevant legislation on the UN Funds and Programs be made available, as soon as possible, by the Secretary-General during the current 65th Session of the GA. The information contained in the compilation will be useful in the run-up to the new QCPR process. ||

- In financing, we look forward to working in developing and refining the concept of "critical mass", in accordance with

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the definition contained in paragraph 30 of Resolution 64/289. It is important to explore ways of applying the concept to all Funds and Programmes in a harmonized and coordinated fashion, with a view to increasing the quantity, quality, sustainability and predictability of resources in the field.

- We are deeply concerned with the trends and figures in the Report of the Secretary-General containing a comprehensive statistical analysis of the financing of operational activities for development of the United Nations system for 2009 (E/2011/107). Overall contributions remained stagnant compared to the previous year, while the imbalance between core and non-core funding expanded significantly, posing additional challenges for the financial health of the Funds and Programmes, as well as to their multilateral governance structures.

- In addition, core resources continue to subsidize non-core resources, in a clear contradiction to the guidance provided in paragraph 39 of Resolution 64/289.

- We would also appreciate to receive the report requested in paragraph 37 of Resolution 64/289 on all existing Multi-donor Trust Funds and Thematic Trust Funds. This information is crucial if we, as Member States, are to improve our participation in their governance and, thus, enhance their legitimacy and efficiency.

- Finally, we look forward to the periodic survey directed to Governments, on the effectiveness, efficiency and relevance of the support of the UN system as recently established on Resolution 64/289 on system-wide coherence. We believe that this survey can help to strengthen UN country-level capacity and identify hurdles to be overcome in the programming of the UN operational activities.

